



**VELOCITY CAPITAL  
PARTNER BERHAD**

200001002113 (504718-U)

ANNUAL REPORT 2025

# SCALING NEW HEIGHTS







# 25<sup>th</sup> ANNUAL GENERAL MEETING



Friday, 28 November 2025  
at 10:00 a.m.



Ballroom V, Main Wing,  
Tropicana Golf & Country Resort,  
Jalan Kelab Tropicana,  
Tropicana Golf & Country Resort,  
47410 Petaling Jaya,  
Selangor Darul Ehsan

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# GLOSSARY

<b>ABAC</b>	- Anti-Bribery and Anti-Corruption
<b>AC</b>	- Audit Committee
<b>AGM</b>	- Annual General Meeting
<b>Bursa Securities</b>	- Bursa Malaysia Securities Berhad
<b>CA 2016</b>	- Companies Act 2016
<b>CEO</b>	- Chief Executive Officer
<b>CG</b>	- Corporate Governance
<b>ED</b>	- Executive Director
<b>ERM</b>	- Enterprise Risk Management
<b>ESG</b>	- Environmental, Social and Governance
<b>FY2023</b>	- Financial period from 1 July 2022 to 30 June 2023/Financial year ended 30 June 2023
<b>FY2024</b>	- Financial period from 1 July 2023 to 30 June 2024/Financial year ended 30 June 2024
<b>FY2025</b>	- Financial period from 1 July 2024 to 30 June 2025/Financial year ended 30 June 2025
<b>Kod BPA</b>	- Kod Potongan Gaji Biro Perkhidmatan Angkasa
<b>LBT</b>	- Loss Before Taxation
<b>MCCG or Code</b>	- Malaysian Code on Corporate Governance
<b>MD</b>	- Managing Director
<b>MMLR</b>	- Main Market Listing Requirements
<b>NC</b>	- Nomination Committee
<b>PBT</b>	- Profit Before Taxation
<b>RC</b>	- Remuneration Committee
<b>RMC</b>	- Risk Management Committee
<b>SORMIC</b>	- Statement on Risk Management and Internal Control
<b>SS</b>	- Sustainability Statement
<b>The Board</b>	- Board of Directors
<b>The Group</b>	- Velocity Capital Partner Berhad and its subsidiaries
<b>TOR</b>	- Terms of Reference
<b>Velocity or the Company</b>	- Velocity Capital Partner Berhad

# CORPORATE INFORMATION

## BOARD OF DIRECTORS

**Azman Bin Mat Ali**  
*Independent Non-Executive  
Chairman*

**Dato' Chong Mun Phing**  
*Independent Non-Executive  
Director*

**Krishnan A/L Dorairaju**  
*Independent Non-Executive  
Director*

**Dato' Kang Chez Chiang**  
*Independent Non-Executive  
Director*

**Lim Peng Tong**  
*Executive Director*

**See Toh Kean Yaw**  
*Executive Director*

**Dato' Fam Chee Way**  
*Non-Independent and  
Non-Executive Director  
(Appointed w.e.f. 3.1.2025)*

## AUDIT COMMITTEE

**Krishnan A/L Dorairaju**  
*Chairman*

**Dato' Chong Mun Phing**  
**Dato' Kang Chez Chiang**  
*Members*

## RISK MANAGEMENT COMMITTEE

**Dato' Kang Chez Chiang**  
*Chairman*

**Dato' Chong Mun Phing**  
**Krishnan A/L Dorairaju**  
*Members*

## NOMINATION COMMITTEE

**Dato' Chong Mun Phing**  
*Chairperson*

**Dato' Kang Chez Chiang**  
**Krishnan A/L Dorairaju**  
*Members*

## REMUNERATION COMMITTEE

**Dato' Chong Mun Phing**  
*Chairperson*

**Dato' Kang Chez Chiang**  
**Krishnan A/L Dorairaju**  
*Members*

## COMPANY SECRETARIES

**Yeow Sze Min**  
(MAICSA 7065735)  
(SSM PC No. 201908003120)

**Chew Kit Yee**  
(MAICSA 7067474)  
(SSM PC No. 202208000376)

## REGISTERED OFFICE

Level 7, Menara Milenium  
Jalan Damanlela  
Pusat Bandar Damansara  
Damansara Heights  
50490 Kuala Lumpur  
Wilayah Persekutuan  
Tel No. : (+603) 2084 9000  
Fax No. : (+603) 2094 9940  
Email : info@sshsb.com.my

## CORPORATE HEAD OFFICE

9-3, Oval Damansara  
No. 685, Jalan Damansara  
Taman Tun Dr. Ismail  
60000 Kuala Lumpur  
Wilayah Persekutuan  
Tel No. : (+6011) 2050 1516  
Email :  
corporate@velocitymy.com

## REGISTRAR

**Mega Corporate Services Sdn.  
Bhd.**  
Level 15-2, Bangunan Faber  
Imperial Court  
Jalan Sultan Ismail  
50250 Kuala Lumpur  
Wilayah Persekutuan  
Tel No. : (+603) 2692 4271  
Fax No. : (+603) 2732 5388  
Email :  
mega-sharereg@megacorp.com.my

## AUDITORS

**Crowe Malaysia PLT**  
201906000005 (LLP0018817-LCA)  
& AF 1018  
Chartered Accountants  
Suite 50-3, Setia Avenue  
No. 2, Jalan Setia Prima S U13/S  
Setia Alam, Seksyen U13  
40170 Shah Alam  
Selangor Darul Ehsan  
Tel No. : (+603) 3343 0730  
Fax No. : (+603) 3344 3036

## PRINCIPAL BANKERS

Malayan Banking Berhad  
RHB Bank Berhad  
Public Bank Berhad

## STOCK EXCHANGE

Main Market of Bursa Malaysia  
Securities Berhad

## STOCK

Name : VELOCITY  
Code : 7165

## WARRANTS

Name : VELOCITY-WB  
Code : 7165WB

## WEBSITE

www.velocitymy.com





# CORPORATE STRUCTURE

As at 30 June 2025



**VELOCITY CAPITAL  
PARTNER BERHAD**  
200001002113 (504718-U)



## CERAMIC

100%

Oriwina Sdn. Bhd.

100%

Asian Pottery  
(Penang) Sdn. Bhd.

100%

Asian Earthenware  
Sdn. Bhd.

100%

Asian Pottery Home  
& Garden Sdn. Bhd.

100%

Asian Porcelain  
Sdn. Bhd.

100%

Asiarise Holdings  
Sdn. Bhd.

100%

Asian Pottery  
Manufacturers  
Sdn. Bhd.

100%

Metro Craft  
Sdn. Bhd.



## CONSTRUCTION AND PROPERTY

100%

Million Rich  
Development  
Sdn. Bhd.

100%

Profit Sunland  
Sdn. Bhd.

100%

Titanium Hallmark  
Sdn. Bhd.

100%

KTG Marine (M)  
Sdn. Bhd.



## TRANSPORTATION AND LOGISTICS

100%

Line Haul Sdn. Bhd.

60%

Line Haul Borneo  
Sdn. Bhd.



## FINANCIAL SERVICES

100%

Velociy Capital  
Sdn. Bhd.

100%

Velocity Wealth  
SWH Sdn. Bhd.

100%

Velocity Direct  
Sdn. Bhd.

100%

Velocity PE  
Sdn. Bhd.

100%

Velocity Capital  
Investment Bank  
Ltd.

100%

CSH Priority  
Sdn. Bhd.



## OTHERS

100%

Alliance EV  
Sdn. Bhd.

100%

Sunmark Point  
Sdn. Bhd.

# 5-YEAR FINANCIAL HIGHLIGHTS

		2021	2022	2023	2024	2025
<b>RESULTS OF OPERATION</b>						
Revenue	RM'000	16,916	37,265	37,570	65,805	<b>48,607</b>
(Loss)/Profit Before Interest, Taxes, Depreciation and Amortisation	RM'000	(13,606)	(2,882)	(19,965)	21,597	<b>37,482</b>
(Loss)/Profit Before Taxation	RM'000	(16,364)	(7,085)	(26,548)	10,955	<b>28,226</b>
(Loss)/Profit After Taxation	RM'000	(16,637)	(8,040)	(27,457)	9,847	<b>25,861</b>
Net (Loss)/Profit Attributable To Equity Holders	RM'000	(16,637)	(8,040)	(26,630)	9,847	<b>25,926</b>
<b>FINANCIAL POSITION</b>						
Total Assets	RM'000	321,926	418,649	414,823	427,495	<b>474,690</b>
Total Borrowings	RM'000	2,735	185	10,952	7,896	<b>2,177</b>
Shareholders' Equity	RM'000	310,574	406,140	384,308	394,156	<b>455,860</b>
<b>FINANCIAL INDICATORS</b>						
Return On Equity	%	(5.4)	(2.0)	(6.9)	2.5	<b>5.7</b>
Return On Total Assets	%	(5.2)	(1.9)	(6.4)	2.3	<b>5.5</b>
Gearing Ratio	%	0.9	0.0	2.8	2.0	<b>0.5</b>
Interest Cover	times	(234.3)	(112.7)	(61.4)	28.2	<b>68.4</b>
Basic (Loss)/Earnings Per Share	sen	(4.42)	(0.81)	(1.93)	0.71	<b>1.88</b>
Net Assets Per Share	sen	82.50	40.73	27.82	28.53	<b>33.00</b>
Share Price As At The Financial Year End	sen	16.00	9.00	4.00	5.00	<b>7.00</b>

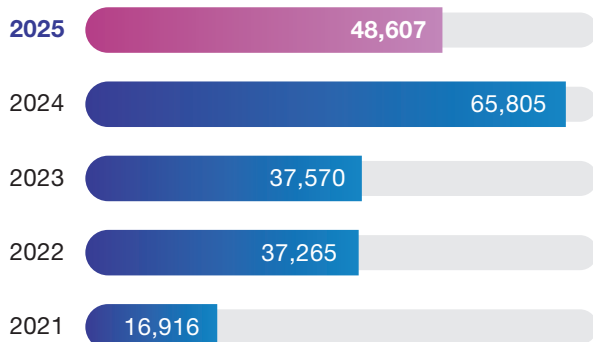




## 5-YEAR FINANCIAL HIGHLIGHTS (CONT'D)

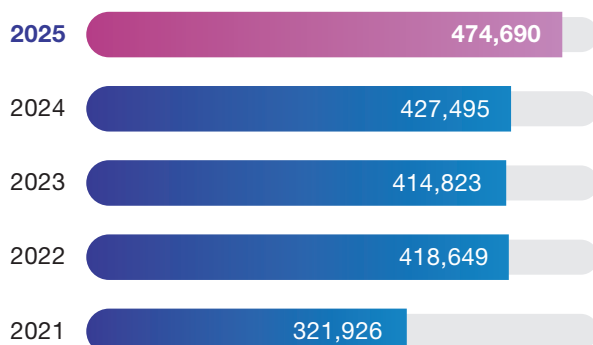
## REVENUE

RM'million



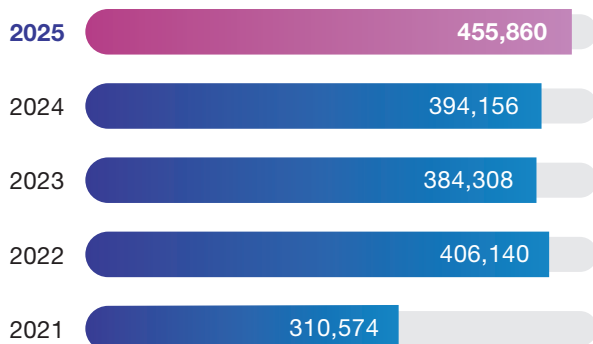
## TOTAL ASSETS

RM'million



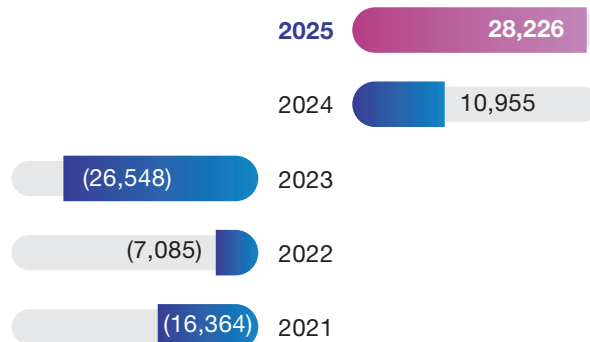
## SHAREHOLDERS' EQUITY

RM'million



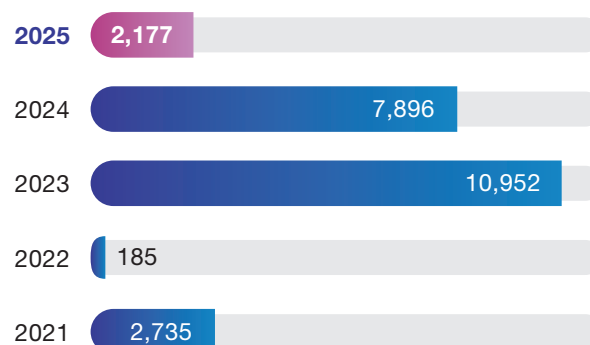
## PROFIT/(LOSS) BEFORE TAXATION

RM'million



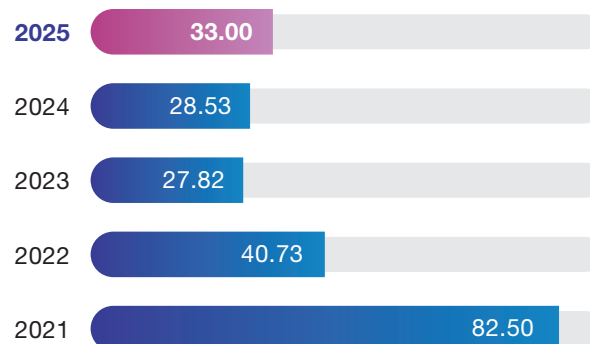
## TOTAL BORROWINGS

RM'million



## NET ASSETS PER SHARE

sen



# BOARD OF DIRECTORS' PROFILE

## AZMAN BIN MAT ALI

*Independent Non-Executive Chairman*



Age



Nationality



Gender

**En. Azman Bin Mat Ali** (“**En. Azman**”) was appointed to the Board on 6 December 2023 as an Independent Non-Executive Chairman. He obtains a Master of Business Administration from Drake University, Iowa in 1988, and a Bachelor of Business Administration from Iowa State University, Ames in 1985.

En. Azman served with Bank Negara Malaysia (“**BNM**”) from 1988 until his retirement in 2023, building a distinguished career in treasury, reserves management and currency operations. He began as a Foreign Exchange Trader, where he developed and executed multi-currency strategies for BNM’s foreign exchange international reserves. He later specialised in bond trading, focusing on interest rate management, before being posted as Chief of the Bank’s London Representative Office from 2006 to 2010. In this role, he oversaw Malaysia’s multi-currency reserves portfolio and represented the Bank on the international stage.

In 2016, he was appointed as Director of the Foreign Exchange Administration Department, where he was responsible for policy development on capital flows and external borrowings by residents. Two (2) years later, he assumed the role of Director of the Currency Management and Operations Department, where he served until his retirement. During this period, he led several major initiatives, including the issuance of Malaysia’s new banknote and coin series, the establishment of the Automated Cash Centre and the development and implementation of the Currency Act 2020.

Encik Azman currently sits on the Board of MMAG Holdings Berhad as an Independent Non-Executive Director.

The training and number of Board Meetings attended for the FY2025 are set out on pages 52 and 53 of this Annual Report while his interest in the shares and warrants of the Company, if any, are listed on pages 155 and 157 of this Annual Report.

Encik Azman does not have any family relationship with any Director and/or major shareholder of the Company. Save as disclosed in the AC Report, he does not have any conflict of interest or potential conflict of interest, including interest in any competing business with the Company or its subsidiaries. He has not been convicted of any offence within the past five (5) years (other than traffic offences, if any), as well as any public sanction or penalty imposed by the relevant regulatory bodies during the financial year.



## BOARD OF DIRECTORS' PROFILE (CONT'D)

**DATO' CHONG MUN PHING***Independent Non-Executive Director*

Chairperson of Nomination Committee  
 Chairperson of Remuneration Committee  
 Member of Audit Committee  
 Member of Risk Management Committee

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Age



Nationality



Gender

**Dato' Chong Mun Phing** ("**Dato' Chong**") was appointed to the Board on 19 April 2023 as an Independent Non-Executive Director. She is the Chairperson of the NC and RC and a member of the AC and RMC.

Dato' Chong is an Associate of the Institute of Chartered Secretaries and Administrators, United Kingdom. She holds a Masters degree in Business Administration from Charles Sturt University, Australia. She is also a Certified Financial Investigator (National Co-ordination Committee to Counter Money Laundering).

She made history by being the first female graduate to join the Royal Malaysia Police Force ("**RMP**") as a Cadet Assistant Superintendent of Police in 1982. She had a distinguished career, serving a total of almost thirty-six (36) years with the RMP in the three (3) main investigation departments; that is, the Criminal Investigation Department ("**CID**"), the Commercial Crime Investigation Department ("**CCID**"), and the Narcotics Crime Investigation Department.

Through the years she moved up in ranks and was the first female to be assigned to hold various important command posts in several states, including Head of Commercial Crime, Ipoh in 1983; Head of Anti Vice and Gaming, Pulau Pinang in 1989; Head of Intelligence/Interrogation, Narcotics, Pulau Pinang in 1993, Deputy Head of CID, Perak in 1996 and Head of CCID, Selangor in 2009.

Her working experiences in the Federal Headquarters in Bukit Aman include being the Assistant Director of National Central Bureau/Interpol Malaysia in 2002; Assistant Director of Financial Crime Investigation, CCID in 2006; Deputy Director of Strategic Planning, CCID in 2014; following that as Principal Assistant Director of Investigation (Syndicated Crimes), CCID in 2015; a position she held until her retirement in December 2017 with the rank of Senior Assistant Commissioner.

Dato' Chong was conferred the Darjah Indera Mahkota Pahang by the Sultan of Pahang in 2017 and the Darjah Kebesaran Setia Sultan Sharafuddin Idris Shah, Selangor in 2014.

Dato' Chong currently sits on the Board of Green Packet Berhad and Greentronics Technology Berhad (formerly known as Mpire Global Berhad) as an Independent Non-Executive Director.

The training and number of Board Meetings attended for the FY2025 are set out on pages 52 and 53 of this Annual Report while her interest in the shares and warrants of the Company, if any, are listed on pages 155 and 157 of this Annual Report.

Dato' Chong does not have any family relationship with any Director and/or major shareholder of the Company. Save as disclosed in the AC Report, she does not have any conflict of interest or potential conflict of interest, including interest in any competing business with the Company or its subsidiaries. She has not been convicted of any offence within the past five (5) years (other than traffic offences, if any), as well as any public sanction or penalty imposed by the relevant regulatory bodies during the financial year.

## BOARD OF DIRECTORS' PROFILE (CONT'D)

### KRISHNAN A/L DORAIRAJU

*Independent Non-Executive Director*

Chairman of Audit Committee  
Member of Risk Management Committee  
Member of Nomination Committee  
Member of Remuneration Committee



Age



Nationality



Gender

**Mr. Krishnan A/L Dorairaju** ("Mr. Krishnan") was appointed to the Board on 26 January 2024 as an Independent Non-Executive Director. On the same date, Mr. Krishnan was appointed as the Chairman of the AC and a member of RMC, NC and RC.

Mr. Krishnan obtained his Master in Business Administration from Cardiff Metropolitan University in 2015 and also holds an LLB (Hons) from University of London. He is a licensed tax agent approved by the Ministry of Finance and is a Member of Malaysia Institute of Accountants (MIA), Chartered Tax Institute of Malaysia (CTIM) and Associate of Chartered Certified Accountant (ACCA).

Mr. Krishnan has more than fifteen (15) years in the financial industry and a qualified Chartered Accountant, he is currently a Partner in a boutique professional firm that provides numerous services including corporate advisory, accounting, human resource management, secretarial, taxation, information technology and capital management. He is also an Executive Director in a fully licensed trust company that provides various trust services to high-net-worth individuals and large organisations both local and foreign.

Prior to venturing into the business arena, Mr. Krishnan has served in the Big Four as well as medium size accounting firms with experience encompassing various matters including M&A, restructuring, incentives, grants as well as regulatory compliance.

He is also an Independent Non-Executive Director of Revenue Group Berhad and NEXG Bina Berhad (formerly known as Classita Holdings Berhad).

The training and number of Board Meetings attended for the FY2025 are set out on pages 52 and 53 of this Annual Report while his interest in the shares and warrants of the Company, if any, are listed on pages 155 and 157 of this Annual Report.

Mr. Krishnan does not have any family relationship with any Director and/or major shareholder of the Company. Save as disclosed in the AC Report, he does not have any conflict of interest or potential conflict of interest, including interest in any competing business with the Company or its subsidiaries. He has not been convicted of any offence within the past five (5) years (other than traffic offences, if any), as well as any public sanction or penalty imposed by the relevant regulatory bodies during the financial year.



## BOARD OF DIRECTORS' PROFILE (CONT'D)

**DATO' KANG CHEZ CHIANG***Independent Non-Executive Director*

Chairman of Risk Management Committee  
 Member of Audit Committee  
 Member of Nomination Committee  
 Member of Remuneration Committee

67

Age



Nationality



Gender

**Dato' Kang Chez Chiang** ("**Dato' Kang**") was appointed to the Board on 2 February 2024 as an Independent Non-Executive Director. On the same date, he was appointed as the Chairman of the RMC and a member of AC, NC and RC.

Dato' Kang holds a Diploma in Police Science from Universiti Kebangsaan Malaysia in 2001.

Dato' Kang is a retired Deputy Commissioner of Police of the Royal Malaysia Police ("**PDRM**"). He had served the Police Force for 39 years 6 months. He joined PDRM in 1979, serving in the Police Field Force under the Internal Security and Public Order Department ("**ISPOD**") and Narcotics Crime Investigation Department ("**NCID**"). In NCID, he held several important posts, among them are as Head of Intelligence Bukit Aman Section, Head of NCID Kuala Lumpur Police Contingent, progressing to Bukit Aman Principal Assistant Director of Intelligent and Operations and finally becoming Deputy Director of NCID Bukit Aman. Dato' Kang's experience is mainly in human management, intelligence gathering and operational skills from his field work in ISPOD and NCID, acting at an advisory level to Police Directors on illicit drug matters.

Currently, Dato' Kang sits on the Board of NEXG Bina Berhad (formerly known as Classita Holdings Berhad) and Hong Seng Consolidated Berhad as an Independent Non-Executive Director.

The training and number of Board Meetings attended for the FY2025 are set out on pages 52 and 53 of this Annual Report while his interest in the shares and warrants of the Company, if any, are listed on pages 155 and 157 of this Annual Report.

Dato' Kang does not have any family relationship with any Director and/or major shareholder of the Company. Save as disclosed in the AC Report, he does not have any conflict of interest or potential conflict of interest, including interest in any competing business with the Company or its subsidiaries. He has not been convicted of any offence within the past five (5) years (other than traffic offences, if any), as well as any public sanction or penalty imposed by the relevant regulatory bodies during the financial year.

## BOARD OF DIRECTORS' PROFILE (CONT'D)

### LIM PENG TONG

*Executive Director*



Age



Nationality



Gender

**Mr. Lim Peng Tong** (“**Mr. Lim**”) was appointed to the Board on 18 January 2018 as an Independent Non-Executive Director. He was redesignated to Executive Director on 22 December 2023. Following his redesignation from an Independent Non-Executive Director to Executive Director, he has concurrently relinquish his position as the Chairman of AC and RMC as well as a member of NC and RC with effect from 22 December 2023.

Mr. Lim is an established banker with extensive experience in the financial and banking industry. He has served a long career path of thirty-eight (38) years with Malayan Banking Berhad, with his last position as Regional Head of Business Banking covering the Northern Region of Penang/Kedah/Perlis. He rose from the ranks starting as a clerk in 1979 and had held supervisory and leadership roles in various capacities ranging from operations and credit management during his long and successful banking career. As Regional Head of Business Banking, he was responsible for the strategic planning to grow the commercial businesses, especially in commercial and corporate lending activities involving marketing, credit processes, business development, relationship management, and most importantly, ensuring asset quality for the Bank. Mr. Lim has also served in various states in the country, from Melaka, Johor, Kuala Lumpur to the northern region of Penang, Kedah, and Perlis, which gave him an advantage of a wide network and connection to many of the businessmen in the region.

Mr. Lim graduated as a Diploma holder in Banking and Financial Services in 1997 with Institute Bank-Bank Malaysia (“**IBBM**”) while pursuing his career in the banking industry. Mr. Lim is a certified credit practitioner and has held the Certified Credit Professional qualification since 2002. He is an Associate member with IBBM, now known as the Asian Institute of Chartered Bankers.

The training and number of Board Meetings attended for the FY2025 are set out on pages 52 and 53 of this Annual Report while his interest in the shares and warrants of the Company, if any, are listed on pages 155 and 157 of this Annual Report.

Mr. Lim does not hold any directorship in other public companies and listed issuers in Malaysia. He does not have any family relationship with any Director and/or major shareholder of the Company and does not have any conflict of interest or potential conflict of interest, including interest in any competing business with the Company or its subsidiaries. He has not been convicted of any offence within the past five (5) years (other than traffic offences, if any), as well as any public sanction or penalty imposed by the relevant regulatory bodies during the financial year.

## BOARD OF DIRECTORS' PROFILE (CONT'D)

**SEE TOH KEAN YAW***Executive Director***Age****Nationality****Gender**

**Mr. See Toh Kean Yaw** (“**Mr. See Toh**”) was appointed to the Board on 22 December 2023 as an Executive Director.

Mr. See Toh is a Chartered Accountant of the Malaysian Institute of Accountants since June 2001 and a fellow member of the Association of Chartered Certified Accountants, United Kingdom since May 2004. He holds a Masters Degree in Business Administration from University of Portsmouth, United Kingdom. He spent the early years of his career with BDO Binder Public Accountants, where he specialised in auditing, taxation and consultancy. In 1999, he left the auditing profession and joined Ire-Tex Group as an Accountant, responsible for the financial management, corporate finance and accounting functions. He was eventually promoted to Group Accountant, Financial Controller and Chief Financial Officer before being appointed as Executive Director of Ire-Tex Corporation Berhad (“**Ire-Tex**”) (Stock code: 7183) after Ire-Tex’s successful initial public offering (“**IPO**”) on the Bursa Malaysia Stock Exchange in 2004.

Over the past fifteen (15) years in Ire-Tex, he was responsible in the formulation and implementation of the Ire-Tex Group’s corporate strategies as well as overseeing the corporate finance, investment management, merger and acquisition aspects of the Ire-Tex Group. From 2010 to 2014, he served as an Independent Non-Executive Director and an AC member of Eka Noodles Berhad (Stock code: 7182), a company listed on Bursa Securities.

As a founding partner of Kairous Capital Group since year 2014, he has acquired more than ten (10) years of experience in private equity and venture capital field including fund raising, deal sourcing, investment portfolio monitoring and value creation. So far, he has concluded several technology and non-technology investments into several companies based in China and South East Asia and also successfully assisted portfolio companies exit via IPO onto the Shanghai Stock Exchange and Hong Kong Stock Exchange.

Mr. See Toh also serves as an Executive Director of Harvest Miracle Capital Berhad (“**HMCB**”) and a Non-Independent and Non-Executive Director of MMAG Holdings Berhad. HMCB is a company engaged in a business that is similar to the Group’s moneylending business, which is conducted through the Company’s wholly-owned subsidiaries, Velocity Capital Sdn. Bhd. (“**VCSB**”) and Velocity Direct Sdn. Bhd. (“**VDSB**”). As HMCB competes directly with the Group, this presents a potential conflict of interest. He will abstain from all Board deliberations and voting on matters relating to or involving VCSB and VDSB.

In addition, Mr. See Toh was appointed as Director of HSS Holdings Berhad, a public non-listed company.

The training and number of Board Meetings attended for the FY2025 are set out on pages 52 and 53 of this Annual Report while his interest in the shares and warrants of the Company, if any, are listed on pages 155 and 157 of this Annual Report.

Mr. See Toh does not have any family relationship with any Director and/or major shareholder of the Company. Save as disclosed on the above and in the AC Report, he does not have any conflict of interest or potential conflict of interest, including interest in any competing business with the Company or its subsidiaries. He has not been convicted of any offence within the past five (5) years (other than traffic offences, if any), as well as any public sanction or penalty imposed by the relevant regulatory bodies during the financial year.

## BOARD OF DIRECTORS' PROFILE (CONT'D)

### DATO' FAM CHEE WAY

*Non-Independent and Non-Executive Director*



Age



Nationality



Gender

**Dato' Fam Chee Way** ("**Dato' Fam**") was appointed to the Board on 3 January 2025 as a Non-Independent and Non-Executive Director.

Dato' Fam is an experienced entrepreneur and business consultant with a career spanning various industries. After completing his secondary education, Dato' Fam began his professional journey in sales and marketing, where he developed a strong foundation in customer engagement and business development. Over time, he broadened his expertise to include chemical manufacturing, agriculture, timber trading, and finance, taking on leadership roles that emphasised operational efficiency and strategic growth.

Throughout his career, Dato' Fam has served as a director and consultant in several companies, where his practical approach and commitment to innovation have contributed to their success. His work has also extended to reforestation initiatives, showcasing his interest in sustainable business practices. Known for his ability to identify opportunities and navigate complex challenges, Dato' Fam has been a trusted advisor in both established and emerging markets.

In recognition of his contributions, Dato' Fam was conferred the Darjah Kebesaran Mahkota Pahang in 2013. He is also actively involved in community welfare as the Patron of Persatuan Kebajikan Kasih Sayang (Ai Xin) Malaysia, where he supports initiatives that uplift underserved communities.

The training and number of Board Meetings attended for the FY2025 are set out on pages 52 and 53 of this Annual Report while his interest in the shares and warrants of the Company, if any, are listed on pages 155 and 157 of this Annual Report.

Dato' Fam is a major shareholder of the Company by virtue of his interest in DB Atlantic Capital (M) Sdn. Bhd., a major shareholder of the Company where Dato' Fam is also a director of this company. He does not hold any directorship in other public companies and listed issuers in Malaysia. He does not have any family relationship with any Director of the Company and does not have any conflict of interest or potential conflict of interest, including interest in any competing business with the Company or its subsidiaries. He has not been convicted of any offence within the past five (5) years (other than traffic offences, if any), as well as any public sanction or penalty imposed by the relevant regulatory bodies during the financial year.



# KEY SENIOR MANAGEMENT PERSONNEL PROFILE

## LIM PENG TONG

*Executive Director*

Mr. Lim's profile is set out in page 11 of this Annual Report.

## SEE TOH KEAN YAW

*Executive Director*

Mr. See Toh's profile is set out in page 12 of this Annual Report.

## TEH HOW TZE

*Financial Controller*

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Age | Nationality | Gender

**Mr. Teh How Tze** (“**Mr. Jackson**”) brings over more than nine (9) years of experiences in accounting, auditing, corporate finance, treasury, strategic financial planning and taxation.

He began his career as an audit associate with Crowe Horwath (now known as Crowe Malaysia PLT) in 2016, and was subsequently promoted to Audit Manager, where he led and managed diverse audit portfolios including public listed and multinational companies in various industries.

In 2022, he then joined Eupe Corporation Berhad, a property developer listed on the Main Market of Bursa Securities as a Group Finance Manager, where he was responsible for overseeing statutory reporting, corporate finance exercises and compliances.

Prior to joining with the Company on 20 November 2024, Mr. Jackson held the role of Regional Finance Manager at a leading utility-scale solar developer German-based multinational company to oversee finance operations function across the Asia-Pacific region including Singapore, Malaysia, Japan, Korea, Vietnam, Indonesia, Philippines, Taiwan and etc.

Mr. Jackson is a Chartered Accountant and a member of the Association of Chartered Certified Accountant (ACCA) and Malaysian Institute of Accountants (MIA).

Mr. Jackson does not hold any directorship in other public companies and listed issuers in Malaysia. He does not have any family relationship with any Director and/or major shareholder of the Company and does not have any conflict of interest or potential conflict of interest, including interest in any competing business with the Company or its subsidiaries. He has not been convicted of any offence within the past five (5) years (other than traffic offences, if any), as well as any public sanction or penalty imposed by the relevant regulatory bodies during the financial year.

# MANAGEMENT DISCUSSION AND ANALYSIS



The Group's operations remained across five diversified segments, namely:

- Financial services
- Transportation and logistics
- Ceramic
- Construction and property
- Others



## REVENUE

**RM48.6 million**

(FY2024: RM65.8 million)



## PROFIT BEFORE TAXATION

**RM28.2 million**

(FY2024: RM11.0 million)



## SHAREHOLDERS' FUNDS

**RM455.9 million**

(FY2024: RM394.2 million)

For the FY2025, the Group delivered a resilient performance despite a challenging operating environment, with total revenue achieved of RM48.6 million (FY2024: RM65.8 million). Notwithstanding the lower revenue, the Group achieved a substantial improvement in profitability, with PBT rising to RM28.2 million (FY2024: RM11.0 million), mainly driven by gain on disposal of subsidiaries and reversal of impairment loss on other investment. Shareholders' funds strengthened to RM455.9 million (FY2024: RM394.2 million), reflecting the Group's solid financial position and consistent value creation for shareholders.

## BUSINESS AND OPERATIONS OVERVIEW

Velocity continued to strengthen its 2 core segments – financial services and transportation and logistics. These segments remain the main drivers of the Group's growth strategy, supported by steady demand, operational efficiencies, and a strong customer base. This strategic focus is expected to enhance the Group's resilience and support sustainable growth amid evolving market dynamics.

The Group is dedicated to expand its financial services with innovation by adoption of digital transformation aimed at serving Malaysia's underbanked and rural populations. In FY2025, Velocity's indirect wholly-owned subsidiary, Velocity Direct Sdn. Bhd. has obtained the approval from the Malaysian Cooperative Commission for the issuance of Kod BPA. In conjunction with that, a comprehensive one-stop financing solution platform namely **SIMPEL** was under development, where it offers payroll deduction to facilitates the repayments for financing of consumer credit, personal credit, and credit to officers or staff of the Government, statutory bodies, private companies, and entrepreneurs.

Velocity Capital Investment Bank Ltd. ("VCIB"), a licensed Labuan investment bank has been acquired by Velocity during FY2025 to diversify into asset and wealth management, as well as specialised financial advisory services.

## MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

### BUSINESS AND OPERATIONS OVERVIEW (CONT'D)

The financial services segment underscores a period of transformative growth for the Group, driven by two key strategic pillars: digitisation and strategic diversification. Velocity is confident that this dual-focused expansion will create significant synergies, de-risk its revenue model, and unlock substantial value for all stakeholders in the coming years.

In the transportation and logistics segment, the Group capitalised on Malaysia's growing trade and e-commerce activities, positioning itself as a reliable service provider in haulage, hub-to-hub delivery, and warehousing solutions. Continuous investment in fleet optimisation, route efficiency, and digital logistics management has put into practise to enhance its delivery service and cost competitiveness.

To drive sustainable long-term profitability and maximise shareholder value, the Group divested its consistently loss-making Ceramic segment, completed on 13 August 2025. The construction and property segment remained inactive during the year, reflecting the Group's disciplined approach to resource allocation amid challenging market conditions. Velocity will continue to pursue strategic ventures and opportunities to drive long-term growth and enhance shareholder value.

### FINANCIAL AND OPERATIONAL REVIEWS

The Group recorded lower revenue of RM48.6 million for FY2025, represent a decrease of RM17.2 million or 26.1% from RM65.8 million in FY2024. Despite the lower revenue, PBT increased significantly to RM28.2 million in FY2025 from RM11.0 million in FY2024, represent an increase of RM17.2 million or 156.4%.

In overall, the financial position of the Group for the financial year under review remain healthy with total equity of RM455.9 million, robust current ratio of 17.6 times and minimal external borrowings.

Review of the financial performance and operating activities of each segment of the Group are as follows:-

#### Financial Services

The segment is principally involved in moneylending business. This segment reported notable surge in revenue of RM5.1 million or 63.8% to RM13.1 million in FY2025 from RM8.0 million in FY2024. The increase in revenue was contributed by the higher interest income resultant from the expansion of the financing borrowing. In line with the increase in revenue, the PBT achieved remarkable results of RM9.2 million in FY2025, represent RM6.0 or 187.5% increment, as compared to RM3.2 million in FY2024.

During the financial year, the Group was granted the Kod BPA and completed the acquisition of VCIB. With the Kod BPA, Velocity is developing **SIMPEL** for mobile application (available from Google Android and Apple iOS), aimed to provide greater convenience in financing solutions to end consumer. Acquisition of VCIB embarked a new milestone for the segment to offer investment banking services.

#### Transportation and Logistics

The segment is principally involved in transportation and logistics business as well as warehousing solutions. Lower revenue recorded in FY2025 of RM28.1 million, represent a decrease of 11.8 million or 29.6%, compared to RM39.9 million in FY2024. The decrease was primarily due to highly competitive logistic sector. The significant drop in revenue has translated into LBT of RM0.8 million in FY2025 comparing to PBT of RM2.7 million in FY2024.

The Group has disposed of its logistics technology solutions, Cipta X Sdn. Bhd. during the financial year to prioritise its core services – haulage, mid-mile delivery, and warehousing solutions. The Group is committed to enhance its branding and distinct value by promoting higher efficiency, accessibility and security in order to stand out from the competitors.

## MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

### FINANCIAL AND OPERATIONAL REVIEWS (CONT'D)

#### Ceramic

The segment is principally involved in the retail, trading, manufacturing, exporting and marketing of pottery, porcelain products and ceramics wares and ornaments. The segment contributed revenue of RM7.3 million in FY2025, shown a decrease of RM1.2 million or 14.1% as compared to RM8.5 million in FY2024. Furthermore, the LBT deteriorate to RM2.5 million in FY2025 from RM1.1 million in FY2024. The unfavorable results reflect lower demand due to change in customer preferences trend and also rising in the production costs.

On 13 August 2025, the Group divested this loss-making ceramic segment. This strategic move has halted ongoing cash outflows, allowing for the efficient reallocation of resources to the Group's core profitable operations and prospective growth initiatives.

#### Construction and Property

The segment is principally involved in property construction, property investment, property development and other related businesses. There was no revenue generated in FY2025 as this segment remained inactive while there were sales of completed properties from its inventories in FY2024 amounting to RM2.1 million. With the effective cost management initiatives of the Group, the LBT had lowered down despite absence of revenue to RM0.9 million in FY2025, as compared to RM2.4 million in FY2024.

The Group remain prudent to its capital allocation, prioritising segments that offer superior returns and align with its core competencies. Given the capital-intensive nature, time-intensive operations, and volatile market dynamics of the property sector, the Group has strategically pivoted the focus towards financial services and transportation and logistics segments. Regarding the construction and property segment, the Group is actively monetized the remaining completed inventories, thereby unlocking capital for reinvestment into the core businesses, while simultaneously continued to explore opportunities that may arise to activate the segment in the future.

#### Others

The segment is principally involved in investment holding and general trading. Revenue for FY2025 fell to RM0.2 million from RM7.3 million in FY2024, a direct result of the Group's strategic decision to exit the highly competitive electric vehicle sales market in last year. The PBT in turned rose significantly to RM23.2 million in FY2025 from RM8.5 million in FY2024, represent an increase of RM14.7 million or 172.9%. The surge in the profit was driven by the successful execution of the Group's strategy to streamline its portfolio and enhance capital efficiency. Notably, RM29.6 million of the profit increase stemmed from the gain on disposal of non-core subsidiaries (RM15.8 million) and a reversal of impairment of loss on other investment (RM13.8 million).

### RISK MANAGEMENT

In light of evolving global economic challenges, the Group's resilience is underpinned by a dedicated enterprise risk management framework. This system enables the Group to continuously identify, assess, and mitigate risks specific to its core segments. The Group's deep industry experience in financial services and transportation and logistics segments allows the implementation of pre-emptive measures. The Group's priority is to ensure operational resilience, thereby securing a stable platform for sustainable growth despite external headwinds.

The following outlines the principal risks specific to the Group's core segments and the dedicated strategies that have employed to mitigate their impact:-

#### Moneylending Industry Risks

- **Credit Risk:** The risk of loss due to counterparty default on loan. The mitigation strategies include robust credit assessments, collateral requirements, regular monitoring, diversification of the loan portfolio, and appropriate interest rates imposition.
- **Regulatory Compliance:** The risk of legal penalties, financial forfeiture, or reputational damage resulting from failure to adhere to laws, regulations, or industry standards. The Group proactively manage this dynamic risk through a multi-layered strategy including continuous regulatory monitoring, robust licensing and permitting vigilance, and embedded compliance culture.



## MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

### RISK MANAGEMENT (CONT'D)

The following outlines the principal risks specific to the Group's core segments and the dedicated strategies that have employed to mitigate their impact:- (Cont'd)

#### Moneylending Industry Risks (Cont'd)

- **Fraud Risk:** The risk of financial or reputational loss due to internal or external deceptive acts. The Group safeguard the integrity through a zero-tolerance approach and a robust control environment by clear segregation of duties, strict verification procedures on documents and parties, as well as protected whistleblowing channel.

#### Transportation and Logistics Industry Risks

- **Asset Management:** The risk of financial loss due to asset misappropriation, theft, or inefficient utilisation that diminishes returns. The Group has policies and procedures in place to monitor and safeguard the assets, and proper protocol for tracking the utilisation of the assets.
- **Fleet Safety:** The risk of accidents, operational disruptions, and reputational damage resulting from poorly maintained vehicles or inadequately trained personnel. Proper preventive maintenance program in place, adequate insurance coverage to avoid disruption to operation and comprehensive workforce training.
- **Cybersecurity Risk:** The risk of operational disruption, financial loss, and reputational damage due to cyberattacks targeting the fleet management systems and sensitive customer data. Digital ecosystem is important in current phenomenon and the Group take measures to mitigate the risk of cyberattack by deploy software protection, information technology recovery protocols, and staff awareness training.

### OUTLOOK

Looking ahead to in coming years, the Group expects to operate in a challenging environment influenced by ongoing geopolitical tensions, global conflicts, and trade disputes. These factors are expected to continue weighing on global economic growth and creating volatility in financial markets. As a result, uncertainties surrounding international trade and investment flows are likely to persist as the world economy adapts to changing political and economic conditions.

On 4 September 2025, Bank Negara Malaysia ("BNM") had left the Overnight Policy Rate unchanged at 2.75%, signaling a commitment to support economic growth and keeping prices stable. Meanwhile, BNM remained cautious of risk coming from the potential risk of additional tariffs at the product level and ongoing geopolitical tensions.

Despite these macroeconomic headwinds, the Group remains cautiously optimistic about its prospects for next year. The Group is encouraged by its robust financial position and disciplined strategic approach toward investments and divestments. Core segments – financial services and transportation and logistics remained the focus of the Group, and is committed to driving sustainable growth to enhance long-term shareholder value.

The Group will continue to embrace technological innovation to enhance efficiency, strengthen competitiveness, and support future business scalability. Through these initiatives, the financial services segment is expected to expand its reach into wider and rural markets while catering to a more diverse customer base. Meanwhile, the transportation and logistics segment will benefit from improved fleet management systems, leading to greater cost efficiency, reduced operational errors, and more reliable delivery performance, which will in turn strengthen the Group's brand presence and service reputation.

### DIVIDEND

The Group does not have an explicit dividend policy, and the Board did not propose any dividend for FY2025. This remains unchanged from the previous year.

## MANAGEMENT DISCUSSION AND ANALYSIS (CONT'D)

### ACKNOWLEDGEMENT

We wish to express our sincere gratitude to every member of the Velocity ecosystem – our tireless employees, our valued customers, and our collaborative partners. Your collective efforts and dedication have been instrumental in navigating the year's dynamic landscape.

Building on this foundation of trust, we invite our shareholders to join us in the next chapter. We are poised to rebuild and reinforce our strategies, leveraging our collective strengths to drive Velocity toward a more robust and prosperous future.

*For and on behalf of  
the Board and the Management of Velocity*

Making your life  
easier with  
**SIMPEL Jer**



# SUSTAINABILITY STATEMENT

## 1. ABOUT THIS STATEMENT (GRI 2-1, 2-2, 2-3)

Velocity SS 2025 presents the Group's key sustainability efforts and performance for the FY2025.

This statement outlines how the Group continues to integrate sustainability into business strategy, governance, and operations, in alignment with Bursa Securities' MMLR and Sustainability Reporting Guide (Third Edition). It reflects our performance across ESG pillars, demonstrating progress, challenges, and priorities as we evolve toward responsible and resilient growth.

The Board is pleased to present this SS for FY2025, setting out our approach to managing material sustainability matters and the actions taken to strengthen long-term value creation for all stakeholders.

### 1.1 REPORTING SCOPE AND BOUNDARY

Velocity is a public-listed company on the Main Market of Bursa Securities, with core operations in transportation and logistics as well as financial services. These two segments represent the Group's continuing operations and key sustainability focus areas following the disposal of the ceramics business in June 2025.





## SUSTAINABILITY STATEMENT (CONT'D)

### 1. ABOUT THIS STATEMENT (CONT'D) (GRI 2-1, 2-2, 2-3)

#### 1.1 REPORTING SCOPE AND BOUNDARY (CONT'D)

Accordingly, the scope of this SS covers the Company and the following principal subsidiaries active during the reporting period:

Financial Services	Transportation and Logistics
<ul style="list-style-type: none"> <li>Velocity Capital Sdn. Bhd. – Licensed moneylender, regulated under the Moneylenders Act 1951.</li> </ul>	<ul style="list-style-type: none"> <li>Line Haul Sdn. Bhd. – Provider of middle-mile logistics and warehousing solutions across Malaysia.</li> <li>Line Haul Borneo Sdn. Bhd. – Newly incorporated in May 2025 to expand middle-mile logistics and warehousing solutions in East Malaysia.</li> </ul>

Velocity Direct Sdn. Bhd., an indirect wholly-owned subsidiary of the Company, received approval from the Malaysian Cooperative Commission to offer payroll-deduction consumer financing (Kod BPA). Meanwhile, acquisition of Velocity Capital Investment Bank Ltd. by Velocity was completed in August 2024, marking its entry into the investment-banking segment. As at 30 June 2025, both entities were in their respective establishment and integration stages and had not commenced material operations. Accordingly, they are acknowledged for disclosure completeness but excluded from the quantitative boundary of this SS.

These entities represent the Group's continuing business portfolio with significant operational and financial contribution. The previously reported ceramics manufacturing and trading subsidiaries were disposed of in June 2025 and are excluded from this year's sustainability performance boundary. Where relevant, data from discontinued operations have been indicated separately or excluded for comparability.

The SS was approved by the Board on 24 October 2025.

#### 1.2 REPORTING GUIDELINES AND REFERENCE

This SS has been prepared in accordance with the MMLR of Bursa Securities and guided by the Sustainability Reporting Guide (Third Edition) issued by Bursa Securities.

In 2025, the Group continues to strengthen the quality and coverage of its sustainability disclosures in preparation for the Enhanced Sustainability Reporting Framework introduced by Bursa Securities. Velocity is progressively aligning its internal processes and data management practices with the requirements of this Enhanced Framework and Malaysia's forthcoming National Sustainability Reporting Framework ("NSRF").

In developing this SS, the Group has referenced internationally recognised frameworks and principles namely the Global Reporting Initiative ("GRI") Standards 2021, the Task Force on Climate-related Financial Disclosures ("TCFD"), and the United Nations Sustainable Development Goals ("UN SDGs") to guide topic selection and narrative structure. These frameworks are referenced within relevant sections of the report where they support the Group's disclosures.





## SUSTAINABILITY STATEMENT (CONT'D)

### 1. ABOUT THIS STATEMENT (CONT'D) (GRI 2-1, 2-2, 2-3)

#### 1.3 ASSURANCE

The Group's financial information disclosed in this SS has been independently audited as part of the statutory audit of the Annual Report 2025.

The non-financial information, including sustainability metrics and performance indicators, has been compiled and reviewed internally under the oversight of the ESG Committee to ensure accuracy and reliability.

External assurance has not been undertaken for this SS, and the Group will continue to monitor evolving requirements under the NSRF to ensure alignment in future reporting cycles.

#### 1.4 REPORTING PERIOD AND FREQUENCY

The Group reports the sustainability initiatives and performances annually. This SS covers the reporting period from 1 July 2024 to 30 June 2025.

#### 1.5 FORWARD-LOOKING STATEMENTS

This SS may contain forward-looking statements relating to the Group's plans, objectives, targets, or expected future performance. These statements are based on current assumptions, available information, and the prevailing economic and regulatory environment at the time of reporting.

Readers are cautioned that actual outcomes may differ from those anticipated due to factors beyond the Group's control, including market fluctuations, policy changes, and broader environmental and social conditions.

Velocity will continue to monitor developments that may influence its sustainability priorities—particularly those related to economic resilience, climate-related risks, and regulatory shifts—and will adjust its strategies accordingly to safeguard long-term value creation.

#### 1.6 FEEDBACK

The Group welcomes feedback, suggestions and enquiries from stakeholders to improve the relevance and clarity of its sustainability disclosures. Engagement remains essential to strengthening our understanding of stakeholder expectations.

Enquiries or feedback regarding this SS may be directed to:

Velocity Capital Partner Berhad  
9-3, Oval Damansara  
No. 685, Jalan Damansara  
Taman Tun Dr. Ismail  
60000 Kuala Lumpur  
Wilayah Persekutuan  
Tel No. : (+6011) 2050 1516  
Email : [corporate@velocitymy.com](mailto:corporate@velocitymy.com)

## SUSTAINABILITY STATEMENT (CONT'D)

### 2.0 OUR BUSINESS

The Group is operating in diversified sectors where the core business activities are now focused on transportation and logistics as well as financial services, following the completion of the divestment of its ceramics manufacturing and trading subsidiaries in August 2025.

These strategic realignments have streamlined the Group's business model towards sectors with stronger growth potential, capital efficiency, and lower environmental intensity, consistent with its long-term sustainability direction.

#### Transportation and Logistics

Line Haul Sdn. Bhd. ("**Line Haul**") continues to be a key revenue driver, specialising in middle-mile logistics, transporting goods from distribution centres to fulfilment hubs across Malaysia, as well as a warehouse and storage provider. Line Haul operates through 38 logistics hubs and a fleet of bonded trucks and prime movers, applying a Pallet Network Concept that streamlines palletised collection and delivery.

This model consolidates pallets from multiple suppliers at regional hubs, optimising deliveries through higher vehicle fill rates, reduced vehicle kilometres travelled, and lower fuel consumption. The approach strengthens operational efficiency while supporting the Group's commitment to reducing carbon emissions and logistics waste.

In May 2025, the Group expanded its logistics footprint through the incorporation of Line Haul Borneo Sdn. Bhd. to serve the growing logistics demand in East Malaysia. The expansion reflects Velocity's long-term strategy to build an integrated, nationwide logistics network capable of supporting e-commerce and manufacturing supply chains.

To further strengthen service offerings, Line Haul continues to collaborate with small and medium-sized hauliers and logistics players, fostering a cooperative ecosystem that enhances service coverage, delivery efficiency, and shared value creation across the logistics sector.

#### Financial Services

Velocity Capital Sdn. Bhd. ("**Velocity Capital**") is a licensed moneylender issued by the Ministry of Housing and Local Government (KPKT), regulated under the Moneylenders Act 1951. It provides secured financing solutions to individuals and corporations that may face challenges accessing traditional banking facilities, focusing on responsible, collateral-backed credit that supports inclusive economic activity.

As at 30 June 2025, Velocity Capital recorded a total gross outstanding loan portfolio of RM249.3 million, comprising RM149.6 million in individual loans and RM99.7 million in corporate loans. Approximately 98% of the portfolio is secured, underpinned by strong asset coverage and disciplined risk-management practices. Funding for moneylending operations was primarily supported by internal fund of Velocity with financing of RM278.0 million, ensuring capital efficiency without reliance on external borrowings.

During the FY2025, the Group also acquired Velocity Capital Investment Bank Ltd., expanding its financial ecosystem to include investment-banking capabilities such as structured financing, investment advisory, and capital-management solutions within the Labuan International Business and Financial Centre.

Meanwhile, Velocity Direct Sdn. Bhd. ("**Velocity Direct**") had obtained approval from the Malaysian Cooperative Commission for a Kod BPA to facilitate payroll-deduction consumer financing. Although operations were still in the establishment stage as at 30 June 2025, this platform represents a strategic step toward enhancing financial inclusion for government servants and public-sector employees through accessible, regulated and trusted credit facilities.

The financial services segment remains a key contributor to the Group's growth and economic impact. Its strong credit discipline, asset-backed lending model, and focus on inclusive financing demonstrate Velocity's commitment to responsible financial services that create shared value for customers, investors, and communities alike.

## SUSTAINABILITY STATEMENT (CONT'D)

## 2.0 OUR BUSINESS (CONT'D)

## 2.1 OUR APPROACH TOWARDS SUSTAINABILITY

The Group has adopted a structured and progressive approach to sustainability, recognising its importance in strengthening long-term business resilience and stakeholder value creation. Building on the foundations established in previous years, Velocity has continued to integrate sustainability principles across its operations—focusing on areas that align most closely with its business model in transportation and logistics, and financial services.

The Group's approach is designed to identify and manage economic, environmental, and social (EES) risks and opportunities, embedding sustainability considerations into both strategic planning and operational practices. The use of ESG data and performance insights increasingly informs decision-making, guiding improvements in efficiency, governance, and stakeholder engagement.




Recognising that sustainability is a continuous and evolving process, Velocity continues to strengthen its internal capacity by formalising sustainability policies, monitoring performance indicators, and progressively aligning with Bursa Securities' Enhanced Sustainability Reporting Framework and the NSRF. Through these efforts, the Group aims to remain transparent, data-driven, and well-positioned for sustainable long-term growth.

## 2.1.1 SUSTAINABILITY GOALS AND PERFORMANCES

FY2025 marks a baseline year in Velocity's sustainability journey, where the Group began formalising data collection and internal reporting processes across its business segments. This year's focus was to establish foundational indicators to measure performance over time, particularly in areas that are material to the Group's operations and stakeholder expectations.

The Group recognises that consistent data collection and year-on-year tracking are essential for future quantitative target-setting. Moving forward, Velocity will enhance its reporting of intensity-based metrics (such as diesel consumption per revenue) and default ratios, building on the baselines established this year.

The table below summarises the Group's sustainability goals, performance, and their alignment with the UN SDGs.
















Topic	Target 2030	Performance FY2025	Description	UN SDG
Economic	<b>Goal 1: Foster Economic Growth and Financial Integrity</b>			
	Maintain low default ratio below 3%	Baseline year	Achieved 1.5% across all outstanding loans in FY2025. As the Group expands into consumer financing through Velocity Direct, maintaining a low default ratio below 3% will serve as a long-term performance benchmark.	 
	Sourcing from local suppliers > 80%	100%	Maintained full local sourcing, contributing to local economic participation.	

## SUSTAINABILITY STATEMENT (CONT'D)

### 2.0 OUR BUSINESS (CONT'D)

#### 2.1 OUR APPROACH TOWARDS SUSTAINABILITY (CONT'D)

##### 2.1.1 SUSTAINABILITY GOALS AND PERFORMANCES (CONT'D)

Topic	Target 2030	Performance FY2025	Description	UN SDG
Environmental	<b>Goal 2: Improve Resource Efficiency and Reduce Emissions</b>			
	Reduce diesel consumption intensity per revenue in RM by 3%	Baseline year	FY2025 established the baseline for diesel consumption intensity (litres of diesel per revenue in RM) within the logistics operations. Future performance will be measured against this baseline.	  
	Monitor total fuel consumption and fleet efficiency annually	Disclosed	Initiated tracking of fuel use and route optimisation to improve vehicle utilisation and reduce fuel-related emissions.	  
Social	<b>Goal 3: Safeguard Workforce and Serve the Community</b>			
	Maintain zero work-related fatalities	0%	No fatalities reported among employees or contract drivers in FY2025.	 
	Strengthen driver safety and training participation	Baseline year	Safety awareness and operational training for drivers and logistics staff continued as a core focus; training hours to be tracked moving forward.	  
	Develop inclusive consumer-financing services under Velocity Direct	Baseline year	Obtained regulatory approval for payroll-deduction financing (Kod BPA), enabling future access to ethical, affordable credit for consumers.	 
Governance	<b>Goal 4: Uphold Ethical Business Conduct and Transparency</b>			
	Zero incidents of confirmed corruption or ethical breaches	0%	No confirmed cases of corruption or ethical misconduct in FY2025.	
	Disclose sustainability performance and governance Key Performance Indicators (“KPI”) annually	Disclosed	Sustainability performance and relevant governance indicators have been reported transparently, fostering accountability and stakeholder trust.	

#### Looking Ahead

In coming years, Velocity will continue to focus on diesel-consumption intensity and driver-safety metrics, with the goal of setting measurable reduction and improvement targets. In the financial services segment, the Group will maintain a low default ratio through responsible lending practices while expanding access to credit via Velocity Direct’s payroll-deduction model, promoting financial inclusion in a controlled-risk environment.



## SUSTAINABILITY STATEMENT (CONT'D)

## 2.0 OUR BUSINESS (CONT'D)

## 2.2 SUSTAINABILITY GOVERNANCE STRUCTURE

(GRI 2-9, 2-12, 2-13, 2-14, 2-17, 2-18)

At Velocity, strong governance underpins the Group's sustainability journey. Building on the foundation established in previous years, the Group continues to strengthen its governance structure to ensure that sustainability considerations are integrated into corporate decision-making and risk management.

With the introduction of enhanced sustainability disclosure requirements by Bursa Securities and the forthcoming NSRF, sustainability oversight has become a key component of responsible business management. The Group's governance framework ensures that sustainability matters receive proper attention from both the Board and management, supported by a structured reporting process and clear accountability at every level.

The Board provides oversight and strategic direction on sustainability issues. The ESG Committee develops and monitors strategies and targets; and the ESG Working Group implements initiatives and consolidates data to track progress and performance.

**Board of Directors**

The Board is responsible for overseeing the Group's sustainability objectives, ensuring that the Group's business model aligns with these goals. The Board stays informed about the latest sustainability developments through regular training sessions.

**ESG Committee**

The ESG Committee develops and manages sustainability strategies, priorities, and targets. They oversee progress reporting, addressing challenges as they arise to implement corrective actions related to sustainability matters.

**ESG Working Group**

The ESG Working Group is tasked with executing the sustainability strategies and plans. They gather and utilise ESG data to guide their efforts, assess progress, and measure the effectiveness of their actions in achieving sustainability goals.

## 2.3 BOARD DIVERSITY

Velocity recognises that diversity and inclusion at the Board level are key drivers of balanced decision-making and long-term corporate resilience. A diverse Board enhances the depth of discussion and ensures that multiple perspectives are considered in shaping the Group's strategy, including sustainability-related priorities.

The Board composition reflects a blend of professional experience, industry knowledge, and leadership capability across finance, banking, logistics, and manufacturing backgrounds. As at 30 June 2025, the Board comprised one (1) female director out of seven (7) members (14%), maintaining progress toward the Malaysian Government's target of at least 30% female representation on the boards of public-listed companies.

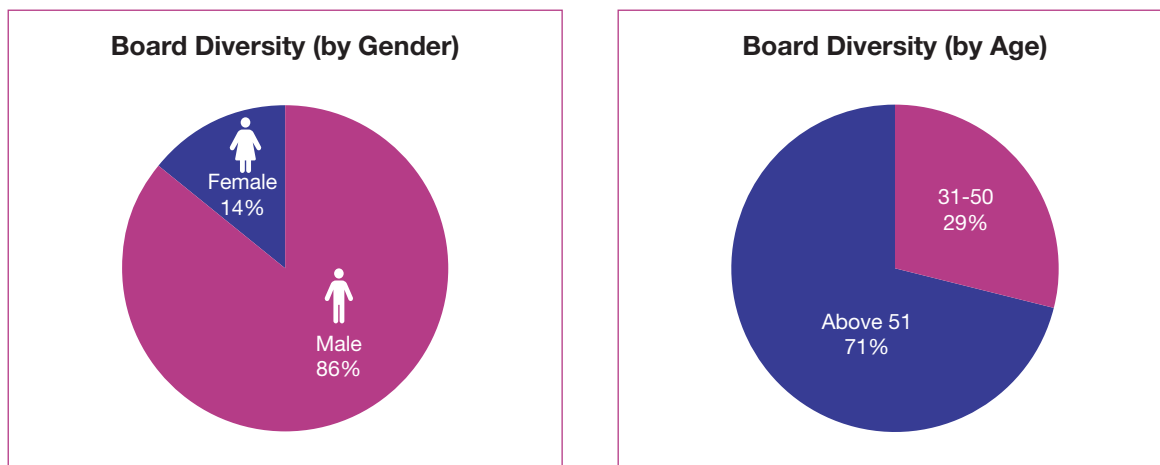
In addition to gender representation, the Board values diversity of expertise and age, recognising that broad skill sets and generational balance contribute to effective governance. The Board also considers sustainability-related competencies in its evaluation and training programmes to ensure directors remain equipped to oversee emerging ESG risks and opportunities.

Through these collective efforts, Velocity aims to cultivate a governance environment that supports accountability, inclusivity, and informed oversight of sustainability performance and strategic direction.

## SUSTAINABILITY STATEMENT (CONT'D)

### 2.0 OUR BUSINESS (CONT'D)

#### 2.3 BOARD DIVERSITY (CONT'D)



#### 2.4 INTEGRITY AND BUSINESS ETHICS (GRI 2-15, 2-23, 2-24, 2-25, 2-27, 205-1, 205-2, 205-3)



Good business ethics are fundamental to the long-term sustainability of Velocity. The Group places strong emphasis on upholding integrity, transparency, and accountability in all its dealings, ensuring that fair and equitable practices guide how business is conducted. This commitment goes beyond regulatory compliance as it reflects a deliberate effort to foster a culture where ethical decision-making is embedded in daily operations, governance, and stakeholder relationships.

Velocity's governance structure reinforces ethical business conduct through clearly defined policies, procedures, and continuous monitoring. These include the Code of Business Ethics and Conduct, ABAC Policy, and Conflict of Interest Policy, all of which guide responsible behaviour and apply to directors, employees, and business partners.

All policies are accessible via the Company's official website:



[www.velocitymy.com](http://www.velocitymy.com)

These principles are operationalised through a suite of governance policies that define acceptable conduct, promote accountability, and ensure compliance with Malaysian laws and international standards. The key policies that underpin Velocity's ethical framework are summarised below:-

- Code of Business Ethics and Conduct**  
 The Group is committed to conducting all business activities with honesty, integrity, and ethical standards. The Code of Business Ethics and Conduct is reviewed periodically by the Board and functions as a key element of the Group's ethical governance framework. According to internal records, **no confirmed cases of non-compliance were identified in FY2025.**
- ABAC Policy**  
 Velocity has adopted an ABAC Policy as part of its Anti-Bribery Management System (ABMS), designed to align with Section 17A(5) of the Malaysian Anti-Corruption Commission Act 2009. Upholding a zero-tolerance approach to bribery and corruption, the Group maintains internal controls and compliance monitoring. Based on internal records, **no confirmed cases of non-compliance were detected in FY2025.**
- Conflict of Interest Policy**  
 All directors, senior management, and employees are required to conduct themselves with integrity and impartiality. The Conflict of Interest Policy mandates the disclosure of any actual, potential, or perceived conflicts to preserve transparency in decision-making. Internal reviews indicate **no confirmed cases of non-compliance in FY2025.**

## SUSTAINABILITY STATEMENT (CONT'D)

## 2.0 OUR BUSINESS (CONT'D)

## 2.5 DATA PRIVACY AND SECURITY

During FY2025, the Group maintained a strong commitment to data privacy and information security. Internal reviews indicate **no substantiated complaints reported concerning breaches of customer or client data in FY2025.**

In the financial services segment, where data security is paramount, Velocity applies a comprehensive management approach to ensure compliance with Malaysia's Personal Data Protection Act (PDPA) and other relevant regulations. The Group's data privacy framework includes defined policies and controls to protect personal and financial information, covering digital platforms, customer databases, and third-party interfaces.

Within the logistics operations, data privacy measures extend to the secure handling of client shipment information, route data, and business records, ensuring confidentiality across all service networks.

Velocity continues to promote data-privacy awareness among employees through regular communication and escalation channels for potential incidents.

Looking ahead, the Group will continue to strengthen its information-security systems and governance to address evolving regulatory requirements and emerging cyber risks, reaffirming its commitment to maintaining the highest standards of customer privacy and data protection.

2.6 OUR STAKEHOLDERS  
(GRI 2-29)

In FY2025, the Group continued to engage key stakeholders through regular communication and collaboration. These engagements strengthen trust, inform decision-making, and guide the Group's sustainability priorities.

With operations now focused on transportation and logistics as well as financial services, stakeholder engagement efforts are increasingly targeted to the issues most relevant to each segment. Feedback from shareholders, regulators, customers, employees, and suppliers helps the Group identify material sustainability topics.

Velocity defines stakeholders as individuals or groups who influence or are affected by its activities. Understanding their expectations remains essential in shaping strategies that deliver responsible growth and long-term value.

No	Stakeholder	Engagement Channels	Needs and Expectations	Relevant Material Topics	Outcomes / Value Created
1	Investors or shareholders	<ul style="list-style-type: none"> <li>Corporate website</li> <li>Annual report</li> <li>Media release</li> <li>Meetings</li> </ul>	<ul style="list-style-type: none"> <li>Credibility</li> <li>Profitability</li> <li>Products to meet changing demands</li> <li>Legal compliance</li> </ul>	<ul style="list-style-type: none"> <li>Market presence</li> <li>Financial performance</li> <li>Ethical Business Conduct</li> </ul>	Regular engagement and meetings to deliver credible information
2	Employees	<ul style="list-style-type: none"> <li>Internal communications</li> <li>Meetings</li> </ul>	<ul style="list-style-type: none"> <li>Fair employment practices</li> <li>Training and development</li> <li>Occupational health and safety</li> </ul>	<ul style="list-style-type: none"> <li>Training and development</li> <li>Health and Safety</li> </ul>	A safe workplace and enhanced skilled employees

## SUSTAINABILITY STATEMENT (CONT'D)

### 2.0 OUR BUSINESS (CONT'D)

#### 2.6 OUR STAKEHOLDERS (CONT'D) (GRI 2-29)

No	Stakeholder	Engagement Channels	Needs and Expectations	Relevant Material Topics	Outcomes / Value Created
3	Customers	<ul style="list-style-type: none"> <li>Corporate website</li> <li>Mobile and email communications</li> <li>Meetings</li> </ul>	<ul style="list-style-type: none"> <li>Fair pricing</li> <li>Timely response</li> <li>Reliable products and services</li> </ul>	<ul style="list-style-type: none"> <li>Product Responsibility and Quality</li> <li>Health and Safety</li> </ul>	Enhanced product offerings
4	Suppliers	<ul style="list-style-type: none"> <li>Mobile and email communications</li> <li>Site visits</li> <li>Meetings</li> </ul>	<ul style="list-style-type: none"> <li>Honour agreements</li> <li>Fair price</li> </ul>	<ul style="list-style-type: none"> <li>Ethical Business Conduct</li> </ul>	Reliable delivery of goods and services
5	Authorities	<ul style="list-style-type: none"> <li>Mobile and email communications</li> <li>Site visits and inspections</li> <li>Meetings</li> </ul>	<ul style="list-style-type: none"> <li>Compliance</li> <li>Support Government policies</li> <li>Responsive communications and actions</li> </ul>	<ul style="list-style-type: none"> <li>Ethical Business Conduct</li> <li>Health and Safety</li> <li>Legal compliance</li> </ul>	Demonstration of continued compliance with requirements
6	Financial institutions	<ul style="list-style-type: none"> <li>Mobile and email communications</li> <li>Meetings</li> </ul>	<ul style="list-style-type: none"> <li>Manage risks to ensure financial soundness</li> </ul>	<ul style="list-style-type: none"> <li>Financial performance</li> <li>Sustainability performance</li> </ul>	Financial soundness and corporate sustainability
7	Media	<ul style="list-style-type: none"> <li>Corporate website</li> <li>Annual report</li> <li>Media release</li> <li>Meetings</li> <li>Mobile and email communications</li> </ul>	<ul style="list-style-type: none"> <li>Timely and transparent information</li> <li>Credibility and consistency</li> <li>Engaging content</li> </ul>	<ul style="list-style-type: none"> <li>Financial performance</li> <li>Sustainability performance</li> <li>Ethical Business Conduct</li> </ul>	Informed stakeholders and increased media coverage

#### 2.7 OUR MATERIAL TOPICS (GRI 3-1, 3-2, 3-3)

Velocity last conducted a comprehensive materiality assessment in FY2024, adopting a structured process to identify and prioritise sustainability topics most relevant to its business and stakeholders. The outcomes of this assessment continue to remain valid for FY2025, as the Group's core operations and stakeholder expectations have remained consistent.

These material topics provide a foundation for integrating key sustainability priorities into the Group's strategy and decision-making. The Group continues to monitor emerging risks, regulatory developments, and stakeholder feedback to ensure continued relevance.

## SUSTAINABILITY STATEMENT (CONT'D)

## 2.0 OUR BUSINESS (CONT'D)

2.7 OUR MATERIAL TOPICS (CONT'D)  
(GRI 3-1, 3-2, 3-3)

Velocity will review its material topics on a three-year cycle, or earlier if there are significant changes in the Group's business model, operating context, or stakeholder priorities.

## Identification of Material Matters

The Group has been publishing its SS in compliance with Bursa Securities' MMLR. In 2022, the sustainability reporting requirements were enhanced to improve disclosures. The first step in the materiality assessment process involves understanding the Group's unique operating context.

## List of Material Matters

A list of preliminary sustainability matters spanning economic, environmental, and social aspects for the Group has been identified. Key stakeholders were selected to gain insights into their needs and expectations regarding sustainability-related impacts.

## Stakeholders' Engagement

The Group applied the materiality concept and engaged internal and external stakeholders to prioritise topics within available resources. Key stakeholders participated in a survey to rank and evaluate material topics based on their perceived interest and importance to the Group.

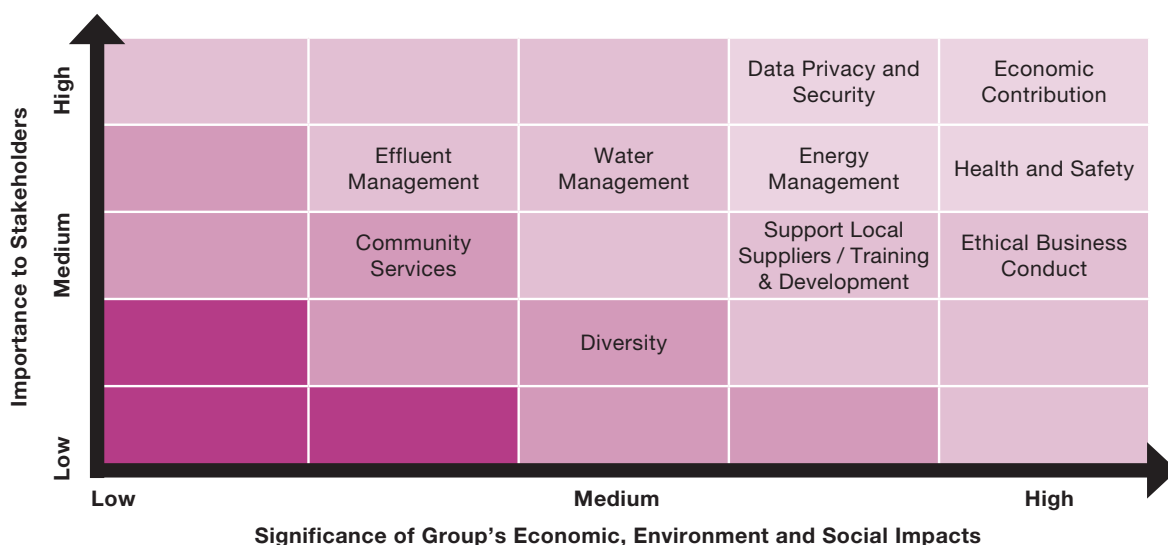
## Materiality Matrix

The results from the survey were tabulated using best practices and statistical analysis, incorporating weightage for key stakeholders. These findings were plotted on a Sustainability Materiality Matrix, highlighting the prioritisation of topics.

## 2.8 PRIORITISED MATERIALITY TOPICS

The FY2024 materiality assessment identified 11 key sustainability topics, which remain relevant for FY2025. Among these, these topics continue to represent the highest priorities for the Group and its stakeholders: Economic Contribution, Health and Safety, Energy Management (fuel efficiency and emissions) and Data Privacy and Security.

The Materiality Matrix below presents the FY2024 assessment results, maintained for FY2025, and will be reviewed again on a three-year cycle or sooner if material business changes occur.





## SUSTAINABILITY STATEMENT (CONT'D)

### 2.0 OUR BUSINESS (CONT'D)

#### 2.8 PRIORITISED MATERIALITY TOPICS (CONT'D)

The prioritised topics reflect areas of greatest impact and strategic importance for Velocity. They continue to guide the Group's sustainability focus across both the transportation and logistics as well as financial services segments, shaping initiatives that strengthen business resilience, operational efficiency, and stakeholder trust. The Group will continue to monitor emerging trends and stakeholder expectations to ensure these priorities remain relevant and responsive to evolving sustainability challenges.

### 3.0 OUR MATERIAL MATTERS

#### 3.1 ECONOMIC CONTRIBUTION (GRI 201-1)



Velocity continues to generate economic value through its two core business segments in supporting national growth and sustainable development.

##### Financial Services

The financial services segment provides accessible, asset-backed financing to individuals and corporations, helping stimulate entrepreneurship, employment, and business expansion. As at 30 June 2025, the segment recorded aggregated gross loans amounting to RM249.3 million (FY2024: RM 228.5 million), reported as financing receivables. This represents an increase of RM20.8 million from the previous year, reflecting continued growth in lending activities and prudent portfolio management.

These financing facilities directly support working capital, project investment, and personal financing needs across multiple industries. By maintaining a predominantly secured and low-default loan portfolio, the Group contributes to financial stability while enabling wider participation in the formal credit system.

##### Transportation and Logistics

Through Line Haul and Line Haul Borneo Sdn. Bhd., Velocity contributes to Malaysia's supply-chain connectivity and trade efficiency. The Group's Pallet Network Concept consolidates freight movements, improving vehicle utilisation and lowering logistics costs for customers while reducing diesel consumption and carbon emissions. These efficiencies translate into cost savings for businesses and lower environmental impact, supporting both national economic and sustainability goals.

##### Overall Impact

Across its operations, Velocity's activities create value for a broad network of stakeholders — shareholders, employees, customers, suppliers, and financiers. The Group's disciplined financial management, responsible lending practices, and efficiency-driven logistics operations reinforce its contribution to Malaysia's real economy, supporting inclusive growth and resilience.

Economic Contributions	FY2025 (RM'000)	FY2024 (RM'000)	FY2023 (RM'000)
Revenue	48,607	65,805	37,570
Suppliers spending and other costs of sales	29,887	48,994	31,696
Salaries, wages and other administrative costs	16,359	18,776	12,629
Government income taxes	2,597	1,029	973
Equity	455,858	396,994	386,878

## SUSTAINABILITY STATEMENT (CONT'D)

## 3.0 OUR MATERIAL MATTERS (CONT'D)

3.1 ECONOMIC CONTRIBUTION  
(GRI 201-1)

## 3.1.1 SUPPORTING LOCAL SUPPLIERS

Velocity supports Malaysia's economic growth by prioritising local procurement, ensuring that economic value remains within the country and contributes to the development of local industries and suppliers. The local procurement figure covers both operational and capital expenditure incurred with suppliers registered in Malaysia during the reporting year, consistent with GRI 204-1 and Bursa Securities' Sustainability Reporting Guide (Third Edition).

In FY2025, the Group achieved 100% local procurement, surpassing its internal KPI target of 80%. This reflects Velocity's commitment to sourcing goods and services from domestic vendors, contractors, and service providers across both its transportation and logistics, as well as financial services segments.

Local sourcing enhances supply reliability, promotes cost efficiency, and supports the national agenda for inclusive economic participation, particularly among small and medium enterprises. Supplier selection is guided by principles of fairness, transparency, and compliance, with a focus on ethical conduct, product quality, and safety standards.

Through its consistent local procurement practices, the Group contributes to domestic value creation and strengthens its role as a responsible business partner within Malaysia's economic ecosystem.

	FY2025	FY2024	FY2023
Proportion of spending on local suppliers (%)	100	100	100

3.1.2 DIGITAL TRANSFORMATION  
(GRI 2-25, 203-1, 203-2)

Velocity's digitalisation initiatives demonstrate the Group's commitment to enhancing operational efficiency and reducing environmental impact through technology-driven solutions. In the transportation and logistics segment, digital systems enable real-time tracking of routes and deliveries, optimise fleet scheduling, and support data-driven decision-making. These capabilities promote smarter route planning, reduced mileage, and improved fuel efficiency while strengthening customer service reliability.

By digitalising shipment management and communication processes, the Group also minimises paper usage, optimises resource allocation, and supports more sustainable logistics operations. These initiatives reflect Velocity's broader goal of leveraging innovation to drive both business performance and environmental stewardship.

In the financial services segment, Velocity promotes financial inclusion and operational transparency through its payroll-deduction financing system, which streamlines repayments for facilities such as consumer credit, personal loans, and staff financing across government agencies, statutory bodies, private companies, and entrepreneurs.

Velocity's financial services segment offers customers access to financing through its live and online platforms – **SIMPEL**, providing a simple, secure, and user-friendly digital channel for loan applications. These platforms enhance accessibility and efficiency, supporting the Group's goal of expanding financial inclusion through technology-enabled solutions.

## SUSTAINABILITY STATEMENT (CONT'D)

### 3.0 OUR MATERIAL MATTERS (CONT'D)

#### 3.2 ENVIRONMENT PERFORMANCE



Velocity recognises the importance of environmental management as part of responsible business practice. Following the divestment of its ceramics operations, the Group's environmental impact now primarily stems from its logistics activities and office-based financial services.

The Group remains committed to resource efficiency and environmental stewardship, with efforts focused on managing diesel consumption, reducing carbon emissions, and optimising energy and paper use through digitalisation. By incorporating sustainability principles into daily operations, Velocity aims to minimise its environmental footprint while maintaining operational reliability and customer service quality.

In FY2025, Velocity did not receive any substantiated environmental penalties or complaints.

##### 3.2.1 ENERGY MANAGEMENT (GRI 302-1, 302-3, 302-4)

The Group's energy consumption in FY2025 was primarily derived from diesel fuel used in its logistics fleet and electricity usage at offices across Malaysia. Velocity continues to explore ways to improve energy efficiency, including optimising delivery routes through digital fleet tracking, maintaining vehicles for better fuel performance, and encouraging responsible energy use in administrative operations.

A key initiative under the Group's logistics business, Line Haul, involves route optimisation and shared-load operations through its Pallet Network Concept, which reduces unnecessary mileage and improves vehicle utilisation. These measures directly support the Group's commitment to energy efficiency and lower fuel intensity.

	Unit	Energy Consumption		Energy Consumption Intensity	
		FY2025	FY2024	FY2025	FY2024
Purchased Electricity	kWh	56,427	369,388	0.001 kWh per RM	0.01 kWh per RM
Purchased Diesel	litre	1,794,899	-	0.037 litre per RM	-
Purchased Gas <sup>1</sup>	kWh	-	9,103,008	-	0.14 kWh per RM

1. Gas consumption in FY2024 related to the divested ceramics operations; no usage were recorded in FY2025.

Velocity will continue to monitor and establish baselines for energy consumption intensity (e.g., litres of diesel per revenue in RM or per km travelled) in preparation for setting quantitative reduction targets in future reporting years.



## SUSTAINABILITY STATEMENT (CONT'D)

## 3.0 OUR MATERIAL MATTERS (CONT'D)

## 3.2 ENVIRONMENT PERFORMANCE (CONT'D)

## 3.2.2 EMISSIONS MANAGEMENT

(GRI 305-1, 305-2, 305-3, 305-4, 305-5)



Velocity is committed to managing and progressively reducing greenhouse gas (“GHG”) emissions from its operations, in alignment with national decarbonisation efforts and internationally recognised reporting frameworks.

Following the divestment of its ceramics operations, the Group’s emissions sources are now primarily associated with logistics and office-based activities. The Group’s Scope 1 emissions are derived from diesel consumption by its logistics fleet and company vehicles. Scope 2 emissions arise from purchased electricity used in offices, while Scope 3 emissions are limited to business air travel. These categories collectively represent the Group’s current operational carbon footprint.

FY2025 marks the first year of GHG emissions reporting for Velocity, following the realignment of its business operations. The Group is progressively expanding data coverage and refining methodologies to improve accuracy and completeness in future disclosures.

Emissions	FY2025
Scope 1: Direct from Mobile Sources <sup>1</sup>	5,148.02 tCO <sub>2</sub> e
Scope 2: Indirect from Purchased Electricity <sup>2</sup>	43.67 tCO <sub>2</sub> e
Scope 3: Others Indirect from Transportation (Business Travels) <sup>3</sup>	1.42 tCO <sub>2</sub> e
<b>Total emissions</b>	<b>5,193.11 tCO<sub>2</sub>e</b>

1. Scope 1 GHG emissions were calculated using default emission factors published by the Intergovernmental Panel on Climate Change (IPCC).
2. Scope 2 GHG emissions were calculated using the 2022 Malaysia Grid Emission Factor (GEF) published by the Suruhanjaya Tenaga Malaysia (Energy Commission).
3. Scope 3 GHG emissions were calculated using flight-distance-based emission factors published by the International Civil Aviation Organization (ICAO).





## SUSTAINABILITY STATEMENT (CONT'D)

### 3.0 OUR MATERIAL MATTERS (CONT'D)

#### 3.2 ENVIRONMENT PERFORMANCE (CONT'D)



##### 3.2.3 WATER, EFFLUENT AND AIR EMISSIONS (GRI 303-3, 303-5)

Following the divestment of the ceramics business, Velocity's water consumption is now minimal and limited mainly to administrative offices and logistics facilities. Water is sourced from municipal supplies and used primarily for domestic and general operational purposes such as sanitation and cleaning.

The Group continues to practice responsible water management, ensuring compliance with local regulations and promoting efficiency in consumption. Given the significantly smaller water footprint, no material effluent discharges are generated, and all wastewater is directed to public sewer systems managed by local authorities.

	Unit	Water Consumption		Water Consumption Intensity	
		FY2025	FY2024	FY2025	FY2024
Purchased water	m <sup>3</sup>	1,428	6,264,031	Negligible	0.1 m <sup>3</sup> per RM

In addition, the Group's operations do not produce significant air emissions or pollutants, as its current activities are service-based. This further underscores the Group's low-impact environmental profile following the transition of its business portfolio.

##### 3.2.4 WASTE MANAGEMENT (GRI 306-1, 306-2)

Following the divestment of its ceramics operations, Velocity's waste generation is now limited to general and office waste from its logistics and administrative activities. These wastes are non-hazardous and are managed responsibly through building management and licensed waste contractors in accordance with local municipal regulations.

The Group does not yet have a centralised system for detailed waste data collection, as overall volumes are minimal. However, Velocity continues to promote responsible waste handling, paper-use reduction, and fuel usage optimisation through increased digitalisation of administrative processes.

Moving forward, the Group plans to formalise a simple framework for monitoring waste management practices across its facilities, forming the basis for future tracking and reporting under Bursa Securities' Enhanced Sustainability Reporting Framework.





## SUSTAINABILITY STATEMENT (CONT'D)

### 3.0 OUR MATERIAL MATTERS (CONT'D)

#### 3.3 SOCIAL PERFORMANCE

Velocity prioritises social sustainability through fair and equality employment practices, workplace safety, and employee development. The Group's focus in FY2025 was on employee engagement and safety, forming the basis for continued workforce stability and performance.

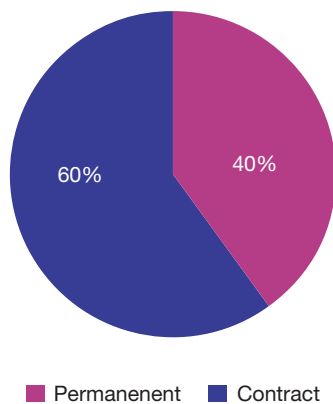
As the business now centres on transportation and logistics, as well as financial services, social initiatives are tailored to operational needs, ensuring employees are well equipped, supported, and compliant with safety standards.

##### 3.3.1 DIVERSITY

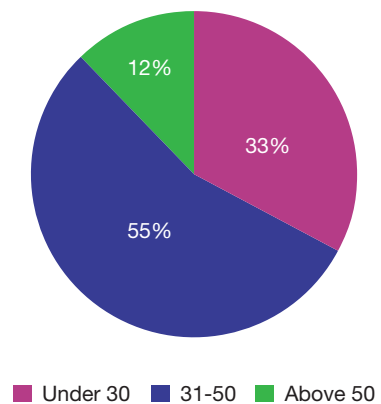
Velocity promotes a workplace built on equal opportunity and merit. Male and female employees represent approximately 57% and 43%, respectively, of the total workforce. 88% of the Group's employees are under the age of 50, reflecting a young and adaptable workforce aligned with the operational needs of the Group, while also encourage innovative and diversified culture.

At the end of the reporting year, the Group had 51 full-time employees and 76 contract workers, primarily vehicle drivers in the transportation and logistics segment. A significant 30% of the contract workers are below 30 years, reflecting the physical demands of the logistics sector.

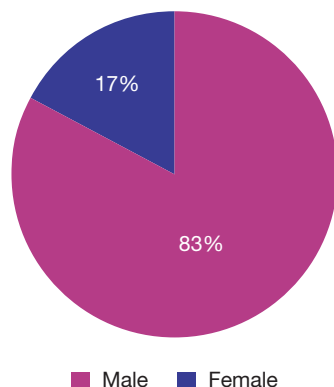
**Employee by Type**



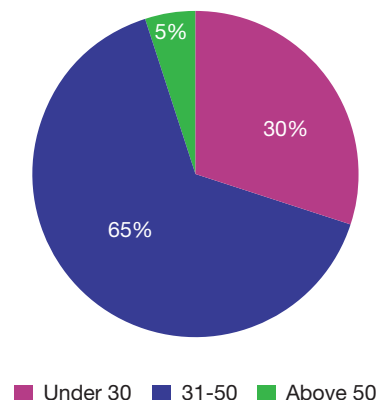
**Permanent Employee by Age**



**Employee by Gender  
(Permanent & Contract)**



**Contract Employee by Age**

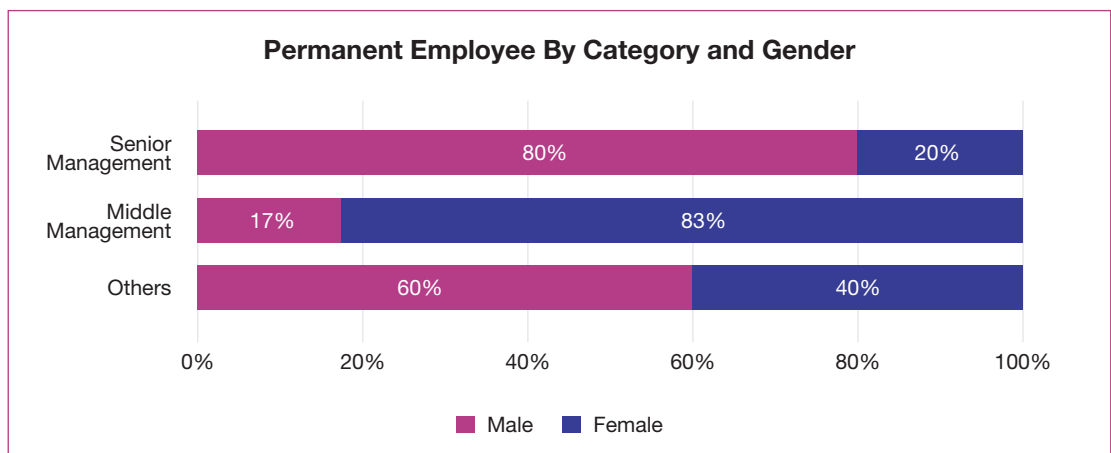
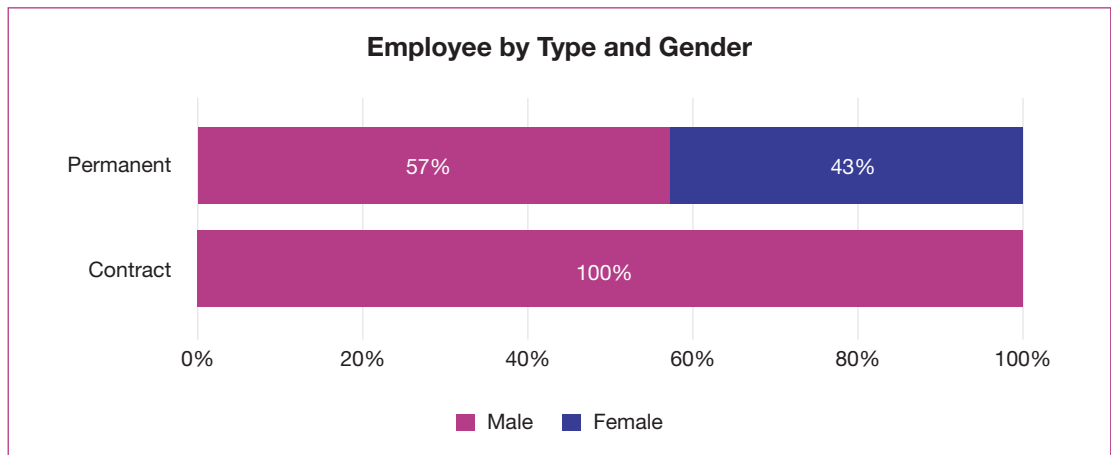
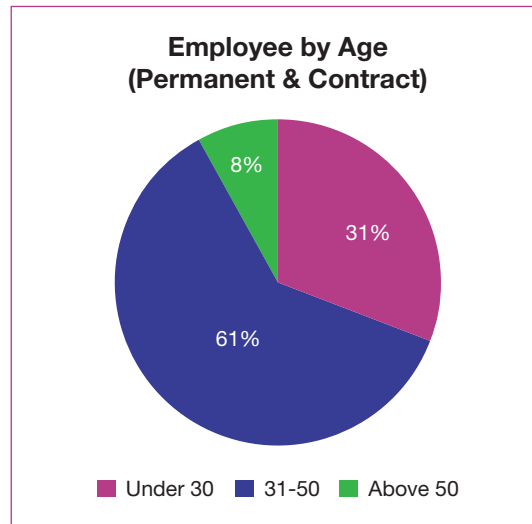


## SUSTAINABILITY STATEMENT (CONT'D)

### 3.0 OUR MATERIAL MATTERS (CONT'D)

#### 3.3 SOCIAL PERFORMANCE (CONT'D)

##### 3.3.1 DIVERSITY (CONT'D)



## SUSTAINABILITY STATEMENT (CONT'D)

## 3.0 OUR MATERIAL MATTERS (CONT'D)

## 3.3 SOCIAL PERFORMANCE (CONT'D)

## 3.3.2 TRAINING AND DEVELOPMENT

The Group continues to invest in recruitment, training, and development, emphasising both technical skills and soft skills among employees. A significant focus is placed on health and safety measures, including hazard identification and operational safety protocols in the manufacturing and logistics business, to reduce the risk of accidents and minimise production and delivery downtime.

There were **no substantiated complaints regarding human rights violations** during this period.

Hours of Training by Employee Category	Number of hours	
	FY2025	FY2024
Senior Management	0	30
Middle Management	14	241
Others	77	14
<b>Total</b>	<b>91</b>	<b>285</b>

## 3.3.3 HEALTH AND SAFETY

The Group recognises that health and safety are critical to its operations, particularly within the transportation and logistics segment, where employees are exposed to transport and handling heavy machine activities. Velocity is committed to maintaining a safe and secure workplace for all employees through clear procedures, preventive measures, and regular safety checks.

In FY2025, the Group recorded zero fatalities and zero Lost Time Incidents, reflecting effective risk management and adherence to established safety protocols.

Velocity's safety approach includes routine site inspections, driver briefings, skilled and licensed drivers hired only and compliance with local occupational safety regulations. The Group continues to assess its safety practices and provide basic training to enhance awareness and preparedness among employees.

Work-related Incidence	Number of employees	
	FY2025	FY2024
Fatalities	0	0
Injuries Requiring Hospitalisation (Major)	0	0
Injuries Not Requiring Hospitalisation (Minor)	0	0

## 4.0 MOVING FORWARD WITH SUSTAINABILITY PURPOSE

In FY2025, Velocity focused on strengthening the foundations of its sustainability management — improving data collection, defining material priorities, and aligning operations with regulatory requirements.

The next phase will focus on formalising a structured sustainability framework, establishing clear performance targets, and improving the consistency and quality of disclosures across all business segments.

Through these steps, Velocity aims to make sustainability a practical part of its decision-making and day-to-day operations, driving efficiency, compliance, and long-term value creation.

## SUSTAINABILITY STATEMENT (CONT'D)

### 5.0 SUSTAINABILITY PERFORMANCE DATA

Indicator	Measurement Unit	2024	2025
<b>Bursa (Anti-corruption)</b>			
Bursa C1(a) Percentage of employees who have received training on anti-corruption by employee category			
Senior Management	Percentage	22.00	100.00
Middle Management	Percentage	13.00	100.00
Others	Percentage	11.00	100.00
Bursa C1(b) Percentage of operations assessed for corruption-related risks	Percentage	100.00	100.00
Bursa C1(c) Confirmed incidents of corruption and action taken	Number	0	0
<b>Bursa (Community/Society)</b>			
Bursa C2(a) Total amount invested in the community where the target beneficiaries are external to the listed issuer	MYR	1,485.00	0.00
Bursa C2(b) Total number of beneficiaries of the investment in communities	Number	1,000	0
<b>Bursa (Diversity)</b>			
Bursa C3(a) Percentage of employees by gender and age group, for each employee category			
Age Group by Employee Category			
Senior Management Under 30	Percentage	1.00	0.00
Senior Management Between 30-50	Percentage	4.00	6.00
Senior Management Above 50	Percentage	1.00	4.00
Middle Management Under 30	Percentage	3.00	0.00
Middle Management Between 30-50	Percentage	9.00	12.00
Middle Management Above 50	Percentage	6.00	0.00
Others Under 30	Percentage	27.00	31.00
Others Between 30-50	Percentage	37.00	43.00
Others Above 50	Percentage	12.00	4.00
Gender Group by Employee Category			
Senior Management Male	Percentage	6.00	8.00
Senior Management Female	Percentage	1.00	2.00
Middle Management Male	Percentage	6.00	2.00
Middle Management Female	Percentage	12.00	10.00
Others Male	Percentage	47.00	47.00
Others Female	Percentage	28.00	31.00
Bursa C3(b) Percentage of directors by gender and age group			
Male	Percentage	86.00	86.00
Female	Percentage	14.00	14.00
Under 30	Percentage	0.00	0.00
Between 30-50	Percentage	29.00	29.00
Above 50	Percentage	71.00	71.00
<b>Bursa (Energy management)</b>			
Bursa C4(a) Total energy consumption	Megawatt	369.00	56.00
<b>Bursa (Health and safety)</b>			
Bursa C5(a) Number of work-related fatalities	Number	0	0
Bursa C5(b) Lost time incident rate ("LTIR")	Rate	0.00	0.00
Bursa C5(c) Number of employees trained on health and safety standards	Number	112	36

Internal assurance    External assurance    No assurance

(\*)Restated

## SUSTAINABILITY STATEMENT (CONT'D)

## 5.0 SUSTAINABILITY PERFORMANCE DATA (CONT'D)

Indicator	Measurement Unit	2024	2025
<b>Bursa (Labour practices and standards)</b>			
Bursa C6(a) Total hours of training by employee category			
Senior Management	Hours	30	0
Middle Management	Hours	241	14
Others	Hours	14	77
Bursa C6(b) Percentage of employees that are contractors or temporary staff	Percentage	80.00	60.00
Bursa C6(c) Total number of employee turnover by employee category			
Senior Management	Number	1	2
Middle Management	Number	4	0
Others	Number	23	17
Bursa C6(d) Number of substantiated complaints concerning human rights violations	Number	0	0
<b>Bursa (Supply chain management)</b>			
Bursa C7(a) Proportion of spending on local suppliers	Percentage	100.00	100.00
<b>Bursa (Data privacy and security)</b>			
Bursa C8(a) Number of substantiated complaints concerning breaches of customer privacy and losses of customer data	Number	0	0
<b>Bursa (Water)</b>			
Bursa C9(a) Total volume of water used	Megalitres	6,264.000000	1.000000
<b>Bursa (Waste management)</b>			
Bursa C10(a) Total waste generated	Metric tonnes	-	0.00
Bursa C10(a)(i) Total waste diverted from disposal	Metric tonnes	-	0.00
Bursa C10(a)(ii) Total waste directed to disposal	Metric tonnes	-	0.00
<b>Bursa (Emissions management)</b>			
Bursa C11(a) Scope 1 emissions in tonnes of CO2e	Metric tonnes	-	5,148.00
Bursa C11(b) Scope 2 emissions in tonnes of CO2e	Metric tonnes	-	44.00
Bursa C11(c) Scope 3 emissions in tonnes of CO2e (at least for the categories of business travel and employee commuting)	Metric tonnes	-	1.00

Internal assurance

External assurance

No assurance

(\*)Restated



## SUSTAINABILITY STATEMENT (CONT'D)

### GRI Index

GRI Standard	GRI	Standard Disclosure	GRI Location of Disclosures
<b>General Disclosure</b>			
GRI 2: General Disclosure 2021	2-1	Organizational details	Refer to "About this Statement"
	2-2	Entities included in the organization's sustainability reporting	Refer to "About this Statement"
	2-3	Reporting period, frequency and contact point	Refer to "About this Statement"
	2-4	Restatement of information	No Restatement
	2-5	External Assurance	No External Assurance
	2-6	Activities, value chain and other business relationships	Refer to "Velocity's Annual Report 2025"
	2-7	Employees	Refer to "Social Performance"
	2-9	Governance structure and composition	Refer to "Sustainability Governance Structure" and "Diversity"
	2-10	Nomination and selection of the highest governance body	Refer to "Velocity's Annual Report 2025"
	2-11	Chair of the highest governance body	Refer to "Velocity's Annual Report 2025"
	2-12	Role of the highest governance body in overseeing the management of impacts	Refer to "Sustainability Governance Structure"
	2-13	Delegation of responsibility for managing impacts	Refer to "Sustainability Governance Structure"
	2-14	Role of the highest governance body in sustainability reporting	Refer to "Sustainability Governance Structure"
	2-15	Conflicts of interest	Refer to "Integrity and Business Ethics"
	2-16	Communication of critical concerns	Refer to "Sustainability Governance Structure"
	2-17	Collective knowledge of the highest governance body	Refer to "Sustainability Governance Structure"
	2-18	Evaluation of the performance of the highest governance body	Refer to "Velocity's Annual Report 2025"
	2-23	Policy commitments Embedding policy commitments	Refer to "Integrity and Business Ethics"
	2-24	Embedding policy commitments	Refer to "Integrity and Business Ethics"
	2-25	Processes to remediate negative impacts	Refer to "Sustainability Governance Structure"
	2-26	Mechanisms for seeking advice and raising concerns	Refer to "Sustainability Governance Structure"
	2-27	Compliance with laws and regulations	Refer to "Sustainability Governance Structure"
	2-29	Approach to stakeholder engagement	Refer to "Our Stakeholders"

## SUSTAINABILITY STATEMENT (CONT'D)

## GRI Index (Cont'd)

GRI Standard	GRI	Standard Disclosure	GRI Location of Disclosures
<b>Material Topics</b>			
GRI 3: Material Topics 2021	3-1	Process to determine material topics	Refer to “Material Topics”
	3-2	List of material topics	Refer to “Prioritised Materiality Topics”
GRI 3: Material Topics 2021	3-3	Management of material topics	Refer to “Prioritised Materiality Topics”
<b>Environment</b>			
<b>Energy Management</b>			
GRI 302: Energy 2016	302-1	Energy consumption within the organization	Refer to “Energy Management”
	302-3	Energy intensity	Refer to “Energy Management”
	302-4	Reduction of energy consumption	Refer to “Energy Management”
<b>Water and Effluents</b>			
GRI 303: Water and Effluents 2018	303-3	Water withdrawal	Refer to “Water, Effluent and Air Emissions”
	303-5	Water consumption	Refer to “Water, Effluent and Air Emissions”
<b>GHG Emission</b>			
GRI 305: Emission 2016	305-1	Direct (Scope 1) GHG emissions	Refer to “Emissions Management”
	305-2	Energy indirect (Scope 2) GHG emissions	Refer to “Emissions Management”
	305-3	Other indirect (Scope 3) GHG emissions	Refer to “Emissions Management”
	305-4	GHG emissions intensity	Refer to “Emissions Management”
	305-5	Reduction of GHG emissions	Refer to “Emissions Management”
<b>Waste Management</b>			
GRI 306: Waste 2020	306-1	Waste generation and significant waste-related impacts	Refer to “Waste Management”
	306-2	Management of significant waste related impacts	Refer to “Waste Management”
<b>Social</b>			
GRI 3: Material Topics 2021	3-3	Management of material topics	Refer to “Prioritised Materiality Topics”
<b>Employee Engagement, Diversity, Equity and Inclusion &amp; Labour Practices</b>			
GRI 401: Employment 2016	401-1	New employee hires and employee turnover	Refer to “Social Performance”
GRI 403: Occupational Health and Safety 2018	403-1	Occupational health and safety management system	Refer to “Social Performance”
	403-2	Hazard identification, risk assessment, and incident investigation	Refer to “Social Performance”

## SUSTAINABILITY STATEMENT (CONT'D)

### GRI Index (Cont'd)

GRI Standard	GRI	Standard Disclosure	GRI Location of Disclosures
<b>Employee Engagement, Diversity, Equity and Inclusion &amp; Labour Practices (Cont'd)</b>			
GRI 403: Occupational Health and Safety 2018 (Cont'd)	403-3	Occupational health services	Refer to "Social Performance"
	403-4	Worker participation, consultation, and communication on occupational health and safety	Refer to "Social Performance"
	403-5	Occupational Safety and Health Management	Refer to "Social Performance"
	403-6	Promotion of worker health	Refer to "Social Performance"
	403-7	Prevention and mitigation of occupational health and safety impacts directly linked by business relationships	Refer to "Social Performance"
	403-8	Workers covered by an occupational health and safety management system	Refer to "Social Performance"
	403-9	Work-related injuries	Refer to "Social Performance"
	403-10	Work-related ill health	Refer to "Social Performance"
GRI 404: Training and Education 2016	404-1	Average hours of training per year per employee	Refer to "Social Performance"
	404-2	Programs for upgrading employee skills and transition assistance programs	Refer to "Social Performance"
GRI 405: Diversity and Equal Opportunity 2016	405-1	Diversity of governance bodies and employees	Refer to "Social Performance"
<b>Local Communities</b>			
GRI 413: Local Communities 2016	413-1	Operations with local community engagement, impact assessments, and development programs	To be included in coming year.
<b>Governance</b>			
GRI 3: Material Topics 2021	3-3	Management of material topics	Refer to "Prioritised Materiality Topics"
<b>Economic Performance</b>			
GRI 201: Economic Performance 2016	201-1	Direct economic value generated and distributed	Refer to "Economic Contribution"
	203-1	Infrastructure investments and services supported	Refer to "Digital Transformation"
	203-2	Significant indirect economic impacts	Refer to "Digital Transformation"
	204-1	Proportion of spending on local suppliers	Refer to "Economic Contribution"
<b>Anti-corruption</b>			
GRI 205: Anti-corruption 2016	205-1	Operations assessed for risks related to corruption	Refer to "Integrity and Business Ethics"
	205-2	Communication and training about anti-corruption policies and procedures	Refer to "Integrity and Business Ethics"
	205-3	Confirmed incidents of corruption and actions taken	Refer to "Integrity and Business Ethics"

# CORPORATE GOVERNANCE OVERVIEW STATEMENT

The Board of the Company values the importance of maintaining high standards of CG within the Company to protect shareholders' value while at the same time preserving the interests of the Company's other stakeholders. The Board understands the importance of achieving the desired financial performance while maintaining its sustainability.

The Board is committed to its policy of managing the affairs of the Company with transparency, accountability and integrity by ensuring that a sound framework of best CG practices is in place and thus discharging its responsibility towards protecting and enhancing long-term shareholders' value and investors' interest.

This CG Overview Statement is presented pursuant to Paragraph 15.25(1) and Practice Note 9 of the MMLR of Bursa Securities. The objective of this statement is to provide an overview of the application of the CG practices of the Company and the Group during the FY2025 as guided by the MCCG.

Detailed application of each practice of the MCCG during the FY2025 is disclosed in the Company's CG Report which can be accessed on the Company's website at [www.velocitymy.com](http://www.velocitymy.com) as well as via announcement on the Bursa Securities' website at [www.bursamalaysia.com](http://www.bursamalaysia.com).

The Board is pleased to present the CG Overview Statement, which set out an overview of CG principles adopted by the Group throughout the FY2025 as well as its key focus area and future priorities in relation to the CG practices.

## PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS

### I. Board Responsibilities

#### (1) Clear Functions of the Board and Management

The Board has been entrusted by the shareholders in guiding the business activities of the Group through achieving an optimum balance of sound and sustainable business operation and embracing good CG practices. The Board has been steadfast in upholding the responsibilities in establishing strategic direction, corporate goals and monitoring the achievement of these objectives.

The Board has maintained matters that include the review of financial statements, risk management, acquisitions and disposals, investments, property transactions, capital expenditure and board appointments for its approval while delegating responsibilities to other Board Committees within their TOR. The Board receives reports at its meetings from the Chairman of the respective Board Committees.

#### (2) Roles and Responsibilities of the Board

The Board is collectively responsible for the proper conduct of the Group's business and assumes the responsibility of effective stewardship and control of the Group. In discharging its fiduciary duties and leadership functions, the Board has, amongst others, undertaken the following as guided by the Board Charter:-

- together with senior management, promote good CG culture within the Group which reinforces ethical, prudent and professional behaviour;
- review, challenge and decide on Management's proposals for the Group, and monitor its implementation by the Management;
- consider Management's recommendations on key issues including acquisitions, disposals and restructuring, funding, and significant capital expenditure;
- monitor the progress of the Group's strategies, plans and policies;
- oversee the conduct of the Group's business to evaluate whether the business is being properly managed;
- ensure there is a sound framework for internal controls and risk management;
- identify and understand the principal risks of the Group's business and recognise that business decisions involve the taking of appropriate risks;

## CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### I. Board Responsibilities (Cont'd)

##### (2) Roles and Responsibilities of the Board (Cont'd)

The Board is collectively responsible for the proper conduct of the Group's business and assumes the responsibility of effective stewardship and control of the Group. In discharging its fiduciary duties and leadership functions, the Board has, amongst others, undertaken the following as guided by the Board Charter:- (Cont'd)

- set the risk appetite within which the Board expects Management to operate and ensure that there is an appropriate risk management framework to identify, analyse, evaluate, manage and monitor significant financial and non-financial risks;
- ensure that senior management has the necessary skills and experience, and there are measures in place to provide for the orderly succession of Board and senior management;
- ensure that the Company has in place procedures to enable effective communication with stakeholders; and
- ensure the integrity of the Company's financial and non-financial reporting.

Further to the above, the Board is committed in enhancing the Group's sustainability governance and considering reviewing and refining the Group's sustainability strategies, priorities and targets to identify, manage and address the Group's sustainability risks and opportunities.

##### (3) Separation of Position of the Chairman and CEO/MD

En. Azman Bin Mat Ali ("**En. Azman**" or "**the Chairman**") was appointed as the Independent Non-Executive Chairman of the Company on 6 December 2023. His extensive experience in the financial sector aligns seamlessly with the Group's strategic focus on financial services. En. Azman's expertise will be instrumental in discharging his responsibilities as the Chairman of the Group, guiding the Group towards achieving its strategic vision and leading the Board's collective oversight of management.

The Chairman does not hold membership in any Board Committees of the Company to ensure there is check and balance as well as objective review by the Board.

While the Management is not spearheaded by a CEO/MD, the business and day-to-day management and operations of the Group and the implementation of the Board's decisions are carried out collectively by the EDs.

Nevertheless, the Board is mindful of the separation between position of the Chairman and CEO/MD, and the Board Charter has specified a clear separation of powers and responsibilities between the Chairman of the Board and the CEO/MD to ensure that an equilibrium of power, authority and accountability is maintained.

##### (4) Company Secretaries

The Board is supported by two (2) suitably qualified and competent Company Secretaries, who are responsible for supporting and advising the Board and the relevant Board Committees to ensure their effective functioning in accordance with their TOR and best practices, as well as managing the CG framework of the Company. Also, the Company Secretaries ensure that the deliberations at Board and Board Committee meetings are minuted in an adequate and timely manner.

Both the Company Secretaries are members of the Malaysian Institute of Chartered Secretaries and Administrators (MAICSA) and possess practising certificate issued by the Companies Commission of Malaysia. They are both qualified Company Secretaries pursuant to Section 235(2)(a) of the CA 2016.



## CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

**PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)****I. Board Responsibilities (Cont'd)****(5) Access to Information and Advice**

All the Directors were given due notices of proposed Board and Board Committee meetings held during the FY2025. The Directors may participate in Board and Board Committee meetings either physically in person or virtually via online conferencing facility. Meeting materials are furnished to the members of the Board and Board Committees within a reasonable time before the meetings, while minutes of the meetings are circulated to all members of the Board and Board Committees for the Board and respective Board Committee's confirmation in a timely manner.

The Board has unrestricted access to the advice and services of the Company Secretaries, External Auditors and Internal Auditors, who are suitably qualified and competent to support the Board in carrying out its roles and responsibilities. The Board may seek independent advice from the Company Secretaries if required.

Moreover, the Board may also obtain independent professional advice at the Company's expense in furtherance of their duties. Consultants and experts would be invited to brief the Board on their areas of expertise or their reports whenever necessary.

**(6) Board Charter**

The Company has adopted a Board Charter which sets out the roles and responsibilities, functions, composition, operations and processes of the Board and ensures that all Board members acting on behalf of the Company are aware of their duties and responsibilities.

In addition, the Company has adopted TOR for each Board Committee which outlined the objectives, functions, composition, duties and responsibilities of the respective Board Committees.

The Board Charter and TOR of the respective Board Committees would be reviewed periodically to ensure that the practices of the Board are in line with the latest laws and/or regulations and that the practices of the Board remain relevant to the Company and the business environment within which the Group operates.

The Board Charter and TOR of the respective Board Committees, which are available on the Company's website at [www.velocitymy.com](http://www.velocitymy.com), also serve as an avenue to communicate the Company's approach to important governance practices to the Company's stakeholders.

**(7) Code of Business Ethics and Conduct**

To reflect the Board's commitment to the highest standards of ethical business conduct, the Board has formalised a Code of Business Ethics and Conduct, which summarises the standard of business ethics and conduct that the Board, Management, employees and other stakeholders must observe.

The Code of Business Ethics and Conduct has been published on the Company's website at [www.velocitymy.com](http://www.velocitymy.com).

**(8) Whistleblowing Policy**

The Board recognises that whistleblowing can serve as an important tool in preventing misconduct at the early stage and has established a Whistleblowing Policy that sets out avenues for individuals to raise concerns about illegal, unethical or questionable practices in confidence and without the risk of reprisal.

The Whistleblowing Policy may be accessed by the public via the Company's website at [www.velocitymy.com](http://www.velocitymy.com).

## CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### I. Board Responsibilities (Cont'd)

##### (9) ABAC Policy

The Group adopts a zero-tolerance approach against all forms of bribery and corruption. The Board has established an ABAC Policy to prevent, detect and address bribery and corruption by establishing a culture of integrity, transparency and compliance.

The ABAC Policy may be accessed by the public via the Company's website at [www.velocitymy.com](http://www.velocitymy.com).

##### (10) Sustainability

The Group's sustainability efforts were overseen by the Board, with the RMC responsible for managing and driving sustainability initiatives across the business. The RMC reports key sustainability matters to the Board, while Management implements sustainability strategies and monitors the Group's sustainability performance.

The significance of sustainability matters was assessed through informal stakeholder engagements conducted by Heads of Departments/Divisions and EDs. Each division's management was tasked with identifying and managing economic, environmental, and social risks and opportunities.

Recognising the importance of engaging with both internal and external stakeholders, the Board actively seeks regular interactions with parties that have an impact on or are influenced by the Group's operations. By engaging with stakeholders, the Board aims valuable insights into their needs and expectations, which informs the formulation of sustainability targets and priorities.

The Board stays informed of sustainability issues through updates, discussions, and training programs. Additionally, the performance evaluation of the Board includes assessing their effectiveness in addressing the Group's sustainability risks and opportunities.

The detailed information of the Group's sustainability practices is disclosed in the Sustainability Statement on pages 20 to 43 of this Annual Report.

#### II. Board Composition

##### (1) Board Composition and Balance

The Board now has seven (7) members, comprising four (4) Independent Non-Executive Directors, one (1) Non-Independent and Non-Executive Director and two (2) EDs. The four (4) Independent Non-Executive Directors represents 57% of the Board, which complies with Paragraph 15.02(1) of the MMLR where at least two (2) or one-third (1/3) of the Board are Independent Directors. In the event of any vacancy on the Board which results in non-compliance with this requirement, the Board will ensure such vacancy be filled within three (3) months. The current composition of the Board is also in line with Practice 5.2 of MCCG, which requires at least half of the Board to be independent.

The presence number of the Independent Directors in the Board provides necessary checks and balances on the Board's decision-making process through objective participation in Board deliberations and the exercise of unbiased and independent judgement which takes into account the interest of the Group, stakeholders and shareholders including minority shareholders.

The diverse professional experience and background coupled with the mix of professional and technical knowledge among the Directors have contributed to the collective wisdom of the Board and added value to the Company. The Directors' profiles are presented on pages 7 to 13 of this Annual Report.

Considering the nature of the Group's existing businesses and the current scale of the Group's operations, the Board was satisfied that the present size and composition of the Board is optimum and well balanced, whilst bringing experience from diverse professional backgrounds and disciplines.

## CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

## PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

## II. Board Composition (Cont'd)

## (2) Re-election of Directors

Pursuant to the Company's Constitution, any Director appointed during the year shall retire and may seek re-election by the shareholders at the AGM immediately after their appointment. The Company's Constitution also requires one-third (1/3) of the Directors to retire by rotation and seek re-election at each AGM and that each Director shall submit himself/herself for re-election at least once in every three (3) years.

The Directors who are subject to re-election at the forthcoming Twenty-Fifth ("25<sup>th</sup>") AGM had been assessed by the NC, whereupon their recommendation had been considered by the Board for recommendation to the shareholders for approval at the forthcoming 25<sup>th</sup> AGM.

The Directors who are seeking re-election at the forthcoming 25<sup>th</sup> AGM of the Company are as set forth in the Notice of the 25<sup>th</sup> AGM contained in this Annual Report.

## (3) Tenure of Independent Directors

During FY2025, all Independent Directors, namely En. Azman, Dato' Chong Mun Phing, Dato' Kang Chez Chiang and Mr. Krishnan A/L Dorairaju, have served the Board for less than nine (9) years which is within the limits of the tenure as stated in the Board Charter.

The Board Charter of the Company limits the tenure of an Independent Director to not exceeding a cumulative term of nine (9) years. However, upon completion of the nine (9) years, the Independent Director may continue to serve on the Board as an Independent Director, provided the Board shall first justify and obtain shareholders' approval via a two (2)-tier voting process as guided by the MCCG for his or her retention, failing which, he or she may still serve on the Board, but as a Non-Independent Director.

Furthermore, the Board has undertaken to assess its Independent Directors annually as recommended by the MCCG. In this regard, the NC has undertaken proper policies and procedures to assess the independence of the Independent Directors on the Board by taking into account the individual Director's ability to exercise independent and impartial judgement at all times and their contribution to the effective functioning of the Board.

The Independent Directors must ensure that they are independent of management and free from any business relationship which could materially interfere with their independent judgement. Their role is to provide an independent view, advice and judgement to ensure a balanced and unbiased decision-making process as well as to safeguard the interest of public shareholders. To this end, the Independent Directors are expected to advise the Chairman or the Board immediately if they believe that they may no longer be independent.

All the Independent Directors have fulfilled the criteria prescribed under the MMLR of Bursa Securities, and the Board is of the opinion that the current composition of Independent Directors on the Board adequately represents the interest of the minority shareholders in the Company.

## CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### II. Board Composition (Cont'd)

##### (4) Appointment of Directors

The Group gives equal opportunity to all employees. In making the recommendation to the Board, the NC will consider the required mix of skills, experience, character, integrity, competence, time commitment and diversity of the potential candidate, where appropriate and, may not be limited to gender, age, ethnicity and culture background. On the other hand, the RC is responsible for determining the appropriate remuneration packages for these appointments.

The Board views that the workplace and Board diversity are important to facilitate the decision-making process by harnessing different insights and perspectives.

Upon appointment, the newly appointed Director shall be briefed on the terms of his/her appointment, duties and obligations, and on the operations of the Group.

During the FY2025, Dato' Fam Chee Way was appointed as a new Board member, while Mr. Tan Yip Jiun has resigned from the Board. The Board has entrusted the NC with the duty to review and recommend the appointment of potential candidates to the Board for the Board's consideration.

In addition, the Directors' Fit and Proper Policy which was adopted by the Board also provides guidance to the NC and the Board in assessing the suitability of candidates for appointment as Director, considering their character, integrity, experience, competence and time commitment.

The Directors' Fit and Proper Policy may be accessed by the public via the Company's website at [www.velocitymy.com](http://www.velocitymy.com).

##### (5) Board Committees

The Board has established the following Board Committees, each with clearly defined TOR detailing the respective Board Committees' authorities, roles and responsibilities, to enhance business and corporate efficiency and effectiveness:-

- AC;
- RMC;
- NC; and
- RC.

All these Board Committees have written TORs clearly outlining their objectives, duties and powers. However, the final decisions on all matters are determined by the Board as a whole.

##### (6) AC

The AC is responsible for assisting the Board in discharging its duties and responsibilities relating to accounting and reporting practices as well as an internal control of the Group.

The Board has delegated the responsibilities to the AC to review the Group's accounting and internal controls and assess the independence of the Group's External and Internal Auditors. The activities of the AC during the financial year under review have been laid out in the AC Report in this Annual Report.

The TOR of the AC is available on the Company's website at [www.velocitymy.com](http://www.velocitymy.com).

## CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

## PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

## II. Board Composition (Cont'd)

## (7) NC

The Board has established the NC to assist the Board in ensuring that there is a structured oversight process in the recruitment, retaining, training and development of Directors of the Company. The NC comprises exclusively of the following Independent Directors:-

Name of Directors	Designation	Number of NC Meetings attended/held in the financial year under review
Dato' Chong Mun Phing	Chairperson	1/1
Krishnan A/L Dorairaju	Member	1/1
Dato' Kang Chez Chiang	Member	1/1

The NC is governed by its TOR and its principal objective is to assist the Board in its responsibilities by sourcing for and nominating potential candidates to be appointed as new Directors to the Board and to perform annual assessments on the effectiveness of the Board as a whole, the respective Board Committees, and each individual Director.

Based on the assessments conducted during FY2025, the NC and the Board were satisfied with the performance of each Director, the Board as a whole and the Board Committees.

The TOR of the NC is available on the Company's website at [www.velocitymy.com](http://www.velocitymy.com).

## (a) Activities Undertaken during the Financial Year

For the FY2025, the summary of works carried out by the NC were as follows:-

- Reviewed and recommended the candidate for appointment to the Board;
- Recommended the re-election of the Directors who are due to retire and retire by rotation at the Twenty-Fourth ("24<sup>th</sup>") AGM;
- Reviewed the contribution and performance of each individual Director to assess the character, experience, integrity, and competence to effectively discharge their role as a Director through a comprehensive assessment system;
- Reviewed the required mix of skills and experience and other qualities of the Board;
- Evaluated the performance of the Board and respective Board Committees;
- Assessed the independence of the Independent Directors of the Company;
- Reviewed the term of office and performance of the AC and each of the AC members and assessed the effectiveness of the AC as a whole; and
- Reviewed and recommended the candidate for appointment as the Principal Officer.

## (b) Gender Diversity

Currently, there is one (1) woman Director, representing 14% of the women representation on the Board. The Board is committed to ensuring that Board recruitment is based on objective criteria, merit and due regard for diversity in skills and experience, not solely gender. However, the Board is cognisant of the recommendation in the MCCG on gender diversity policies and targets, as well as the measures to be taken to meet the targets. The Board will prioritise the appointment of women to the Board as per the recommendation of the MCCG.



## CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### II. Board Composition (Cont'd)

##### (7) NC (Cont'd)

###### (c) Ethnicity Diversity

The Board currently comprises one (1) Malay Director, one (1) Indian Director and five (5) Chinese Directors.

###### (d) Age Diversity

The general age profile of the Directors is between the thirties (30s) to sixties (60s) years of age.

While the Company does not have any specific target for age diversity in the boardroom, the Board recognises the added value that Directors of different age groups could contribute to the Company and would endeavour to promote age diversity among the Directors and senior management.

##### (8) RC

The RC comprises exclusively of the following Independent Directors:-

Name of Directors	Designation	Number of RC Meetings attended/held in the financial year under review
Dato' Chong Mun Phing	Chairperson	1/1
Krishnan A/L Dorairaju	Member	1/1
Dato' Kang Chez Chiang	Member	1/1

The RC is governed by its TOR and its principal objective is to assist the Board in developing and administering a fair and transparent procedure for setting policy on the remuneration of Directors and senior management.

The TOR of the RC is available on the Company's website at [www.velocitymy.com](http://www.velocitymy.com).

For the FY2025, the summary of works carried out by the RC were as follows:-

- Reviewed and recommended remuneration packages for newly appointed Directors;
- Reviewed and recommended Directors' fees and benefits at the 24<sup>th</sup> AGM;
- Reviewed and recommended remuneration packages for the EDs; and
- Reviewed and recommended remuneration package for the Principal Officer.

##### (9) Time Commitment

Members of the Board are expected to devote sufficient time and attention to the affairs of the Company for the effective functioning of the Board as a whole. While Directors are at liberty to accept other Board appointment(s) in other companies, Directors are required to ensure that the appointment(s) is/are not in conflict with the Company's business and would not hinder the effective discharge of his/her duty as a Director of the Company.

Directors are also required to notify the Board of new Board appointment(s) in other companies and indicate the time that will be spent on the new Board appointment(s).

## CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

## PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

## II. Board Composition (Cont'd)

## (9) Time Commitment (Cont'd)

Directors are also expected to use their best endeavours to attend Board meetings where each Director shall commit to attending at least 50% of all Board Meetings and Board Committee Meetings where he is a member of, in any applicable financial year.

The Board will normally hold meetings at least four (4) times in each financial year and hold additional meetings as the situation requires. At each meeting, the Board will consider, amongst others, the following:-

- Unaudited quarterly financial results;
- Relevant financial and operational report(s) from Management; and
- Major issues and/or potential opportunities for the Company, if any.

For the FY2025, the Board had convened a total of five (5) Board Meetings. The attendance record of each Director at the Board Meetings during the FY2025 is as follows:-

Name of Directors	Attendance
Azman Bin Mat Ali	5/5
Dato' Chong Mun Phing	5/5
Krishnan A/L Dorairaju	5/5
Dato' Kang Chez Chiang	5/5
Lim Peng Tong	5/5
See Toh Kean Yaw	5/5
Dato' Fam Chee Way (appointed on 3 January 2025)	2/2
Tan Yip Jiun (resigned on 3 January 2025)	1/3

During the intervals between Board meetings, matters requiring urgent decisions and/or approval of the Board were sought to vide circular resolutions of the Board, which were circulated to all Directors and supported with all relevant information and explanations required for an informed decision to be made.

## (10) Training

The Board is cognisant of the importance of continuous education and training in equipping each individual Director and the Board as a whole. In this regard, with the assistance of the NC, the Board evaluates and determines the training needs of its Directors annually and encourages the Directors to attend various professional training programmes to keep abreast on issues and challenges arising from the changing business environment within which the Group operates.

## CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

### PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

#### II. Board Composition (Cont'd)

##### (10) Training (Cont'd)

During the FY2025, the Directors had attended the following training programmes in compliance with Paragraph 15.08 under the MMLR of Bursa Securities:-

Directors	Date	Training(s) Attended
Azman Bin Mat Ali	24-25.02.2025	<ul style="list-style-type: none"> <li>Mandatory Accreditation Programme Part II – Leading for Impact (“<b>MAP Part II</b>”)</li> </ul>
Krishnan A/L Dorairaju	22-23.07.2024 09-10.09.2024 12.09.2024 24.09.2024 17.10.2024 25.10.2024 11.11.2024 19.11.2024 09.04.2025 16.04.2025 18.06.2025	<ul style="list-style-type: none"> <li>National Tax Conference 2024</li> <li>MAP Part II</li> <li>Conflict of Interest (“<b>COI</b>”) and Governance of COI</li> <li>Transfer Pricing Conference 2024</li> <li>Navigating Tax Trends: Key Tax Cases, Challenges in Tax Audits and CGT vs RPGT</li> <li>Budget 2025 – Key Updates and Changes for Corporate Accountants</li> <li>Applying the IFRS Sustainability Disclosure Standards</li> <li>Harmonized System Overview, Classification &amp; Code Application Procedures 2024</li> <li>Transfer Pricing Conference 2025</li> <li>Impact of New Transfer Pricing Guidelines 2024 on Multinationals and Domestic Groups Zoom Webinar</li> <li>HASIL – CTIM Tax Forum Roadshow 2025</li> </ul>
Dato' Chong Mun Phing	30-31.07.2024 14.01.2025	<ul style="list-style-type: none"> <li>MAP Part II</li> <li>Compliance with Listing Requirements – Reporting of Financial Statements; Recent Amendments to Listing Requirements – Enhanced COI Framework</li> </ul>
Dato' Kang Chez Chiang	19.08.2024 18-19.11.2024	<ul style="list-style-type: none"> <li>ESG/Impacting Investing: What are Investors Looking for</li> <li>MAP Part II</li> </ul>
Lim Peng Tong	02.12.2024 09.01.2025 29-30.04.2025	<ul style="list-style-type: none"> <li>Strategic Data and Frameworks in Board Governance</li> <li>Suspicious Transaction Report Clinic 2025</li> <li>MAP Part II</li> </ul>
See Toh Kean Yaw	21.08.2024 22.08.2024 24.09.2024 24.09.2024 16.10.2024 06.11.2024 16.12.2024 13.03.2025 29-30.04.2025	<ul style="list-style-type: none"> <li>Crafting a Sustainability Roadmap for Singapore SMEs: from Compliance to Business Excellence</li> <li>SIDC Business Foresight Forum 2024 – Investing in MSMEs for Impact</li> <li>ACCA Technical Symposium 2024</li> <li>Building Sustainable Credibility: Assurance, Greenwashing and the Rise of Green-Hushing</li> <li>Board Ethics: Growing Concerns from New Technology, Stakeholder Interests &amp; COI</li> <li>ACCA Virtual Seminar – Post Budget 2025</li> <li>Business Continuing Management and Cybersecurity</li> <li>Hong Kong 2025-26 Budget: Tax Insights and Practical Considerations for Businesses and Individuals</li> <li>MAP Part II</li> </ul>
Dato' Fam Chee Way (appointed on 3 January 2025)	24-26.03.2025	<ul style="list-style-type: none"> <li>Mandatory Accreditation Programme Part I</li> </ul>

## CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

## PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS (CONT'D)

## III. Remuneration

The Board recognises that fair remuneration is crucial to attract, retain and motivate Directors and senior management. To this end, the Board has adopted the Policies and Procedures to Determine the Remuneration of Directors and Senior Management which considers amongst others, the demands, complexities and performance of the Company, as well as the skills and experience required of each Director and Senior Management, to guide the Board in ensuring that the remuneration package of each Director and Senior Management commensurate with the responsibility and performance of each Director and Senior Management, and is sufficient to attract, retain and motivate the Directors and Senior Management.

The Policies and Procedures to Determine the Remuneration of Directors and Senior Management is available on the Company's website at [www.velocitymy.com](http://www.velocitymy.com).

The details of the remuneration for services rendered to the Group by each Director for the FY2025 are outlined below:-

Name of Directors	Fees <sup>(1)</sup> RM	Salaries, bonuses and other benefits <sup>(2)</sup> RM	Other emoluments <sup>(3)</sup> RM	Benefits in-kind RM	Total RM
<b>Executive Directors</b>					
Lim Peng Tong	66,142	88,215	3,000	-	157,357
See Toh Kean Yaw	36,000	202,935	3,000	-	241,935
Tan Yip Jiun (resigned on 3 January 2025)	18,290	168,637	1,500	-	188,427
<b>Non-Executive Directors</b>					
Azman Bin Mat Ali	120,000	-	3,000	-	123,000
Dato' Chong Mun Phing	36,000	-	3,000	-	39,000
Krishnan A/L Dorairaju	36,000	-	3,000	-	39,000
Dato' Kang Chez Chiang	36,000	-	3,000	-	39,000
Dato' Fam Chee Way (appointed on 3 January 2025)	17,807	-	1,000	-	18,807

(1) Approval obtained as a lump sum at the 24<sup>th</sup> AGM for the FY2025.

(2) Includes statutory contributions.

(3) For meeting allowances only.

Further details of the remuneration for services rendered to the Company by each Director for the FY2025, such as fees, salaries, bonuses and other benefits, other emoluments and benefits-in-kind are disclosed under Practice 8.1 in the Company's CG Report for the FY2025.

For the financial year ending 30 June 2026, a total amount of Directors' Fees of RM400,000/- has been recommended to the shareholders for approval at the forthcoming 25<sup>th</sup> AGM of the Company.

The following persons are the senior management of the Company, who are also the EDs of the Company. Their remuneration packages for FY2025 are as disclosed above:-

- See Toh Kean Yaw; and
- Lim Peng Tong.

## CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

### PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT

#### I. AC

To ensure that the Group's financial statements provide a reliable representation of the Group's financial performance and position of the Group, the Board has delegated the role of overseeing the financial reporting process of the Group to the AC, which comprises solely of Independent Directors, and was chaired by Mr. Krishnan A/L Dorairaju, who is a separate person from the Chair of the Board.

The TOR of the AC, which has been made available on the Company's website at [www.velocitymy.com](http://www.velocitymy.com), sets out in sufficient detail the specific duties, responsibilities and authority of the AC, and is reviewed and updated periodically and as and when regulatory changes and/or changes to the strategic direction of the Company required.

The Board has adopted the TOR of AC to formalise the appointment of a former key audit partner of the Company's External Auditors as an AC member requires observance of a cooling-off period of at least three (3) years.

The composition and details of activities carried out by the AC during the financial year are set out in the AC Report of this Annual Report.

### FINANCIAL REPORTING

#### (1) Compliance with Applicable Financial Reporting Standards

The Group's financial statements, both audited and unaudited, are prepared in accordance with the requirements of the prevailing approved accounting standards in Malaysia and the provisions of the CA 2016.

The AC would review the information to be disclosed in the quarterly results and year-end financial results to ensure completeness, accuracy and adequacy of the quarterly results and year-end financial results prior to recommending the same to the Board for endorsement and submission to Bursa Securities.

In reviewing the quarterly results and year-end financial results, the AC would also take extra caution of any significant adjustments that may arise from the external audit and consult the External Auditors on such matters should the need arise.

As fiduciaries of the Company, the Board ensures that the shareholders are presented with a clear, balanced and faithful representation of the Group's financial performance and prospects through the issuance of the audited financial statements and quarterly announcements of unaudited financial results on a timely basis and in compliance with the prevailing approved accounting standards in Malaysia.

#### (2) Assessment of Suitability and Independence of External Auditors

For the FY2025, the AC has assessed the External Auditors, namely Crowe Malaysia PLT, vide an annual assessment of the suitability, objectivity and independence of the External Auditors in accordance with the criteria under the Policies and Procedures to Assess the Suitability, Objectivity and Independence of External Auditors.

The Policies and Procedures to Assess the Suitability, Objectivity and Independence of External Auditors is available on the Company's website at [www.velocitymy.com](http://www.velocitymy.com).

Upon conducting the annual evaluation of the performance of the External Auditors, the AC was satisfied with the quality of audit, competency and sufficiency of resources, and audit independence of the External Auditors in respect of the services rendered for the FY2025.

In accordance with the Policies and Procedures to Assess the Suitability, Objectivity and Independence of External Auditors, a former key audit partner of the Company's External Auditors is required to observe a cooling-off period of at least three (3) years before being appointed as a member of the AC to uphold the objectivity and independence of the Group's financial statements, if any.



## CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

**PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT (CONT'D)****II. Risk Management and Internal Control Framework****(1) Sound Framework to Manage Risks**

The Board recognises the importance of a sound system of risk management and internal controls, and has delegated the oversight of the risk management of the Group to the RMC.

Besides adopting the Risk Management Policy, the Company has also adopted an Enterprise Risk Management Framework: Integrating with Strategy and Performance to ensure sustainable growth and promote a proactive approach in reporting, evaluating and managing risks associated within the respective companies, in line with the agreed risk framework and accepted by the RMC and approved by the Board.

All the above policies are available on the Company's website at [www.velocitymy.com](http://www.velocitymy.com).

The Group has adopted a Credit Policy to regulate and govern its moneylending business, as well as ensuring sound credit-granting standards whereby comprehensive credit assessment would be conducted to evaluate the creditworthiness of borrowing applicants at the same time establishing specific criteria to be met before granting of loans. Mechanisms such as issuing reminder letters, calls, and litigation processes have been established to monitor collections and minimise default risks.

The SORMIC of the Group, as set out on pages 63 to 66 of this Annual Report, provides an overview of the state of risk management and internal controls within the Group.

**(2) Internal Audit Function**

The internal audit function of the Group is outsourced to a professional service firm, namely Synergy LLT Consultants Sdn. Bhd. ("**Synergy**"). To uphold the independence and objectivity of the internal audit function, the outsourced Internal Auditors report directly to the AC. Furthermore, to ensure the effectiveness of the internal audit function, the AC has also taken reasonable steps to ensure that the outsourced Internal Auditors are accorded with direct and unrestricted access to the necessary and relevant information, records, physical properties and personnel in the furtherance of the Internal Auditors' duties.

The AC also follows up closely on the implementation of recommendations by the Internal Auditors. None of the internal control weaknesses have resulted in any material losses, contingencies or uncertainties that would require disclosure in this Annual Report.

For the FY2025, the AC has assessed the performance of the Internal Auditors vide an annual assessment of the suitability of the Internal Auditors and is satisfied with the effectiveness and performance of Synergy.

**PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS****I. Communication with Stakeholders****(1) Corporate Disclosure Policy**

The Board acknowledges the importance of maintaining and fostering good meaningful relationships with the Company's stakeholders and recognises that the Company's actions would affect the stakeholders in one way or another. As such, as part of the Company's endeavours to establish meaningful relationships with its stakeholders, the Company has adopted a Corporate Disclosure Policy which is available to the public on the Company's website at [www.velocitymy.com](http://www.velocitymy.com). Aside from establishing good investor relations, the Corporate Disclosure Policy also provides the Company with a basis for compliance with all applicable legal and regulatory requirements on the disclosure of material information.

## CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

### PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS (CONT'D)

#### I. Communication with Stakeholders (Cont'd)

##### (2) Official Communication Channels for Effective Dissemination of Information

The Board has adopted the following measures with regards to communication with the Company's shareholders:-

##### (i) Announcements to Bursa Securities

The Board takes reasonable steps to ensure that any material information and updates as well as all periodic financial reports of the Company are published on a timely basis through announcements to Bursa Securities via the dedicated website of Bursa Securities at [www.bursamalaysia.com](http://www.bursamalaysia.com).

##### (ii) Corporate Website

The Company endeavours to make all publicly disclosed material information and presentations to analysts and conferences available through the Company's website at [www.velocitymy.com](http://www.velocitymy.com) for a reasonable period of time.

The Company also has designated Investor Relations & Corporate Communications personnel who have been tasked to ensure that the Company's website is kept up-to-date with the Company's latest disclosures.

##### (iii) Annual Report

The Annual Report to shareholders is also a main channel of communication between the Company and its shareholders and stakeholders. The Annual Report, which is prepared in accordance with the MMLR, communicates comprehensive information of the financial results and activities undertaken by the Company during the financial year.

##### (iv) AGMs/General Meetings

The Company also seeks to provide a forum for dialogue with its shareholders where they may raise questions or seek clarifications on the Group's business and reports from the Company's Directors through the AGMs/General Meetings of the Company.

Further to the above, the Company strives to publish the minutes of the AGMs/General Meetings of the Company on the Company's website within thirty (30) business days from the day of AGMs/General Meetings.

##### (v) Designated Spokespersons

The Company has designated a limited number of spokespersons ("Authorised Spokesperson") responsible for communication with the investment community, regulators or the media. The list of the Authorised Spokespersons is as follows:-

1. Chairman/Chairperson;
2. CEO/MD;
3. Authorised Director;
4. Chief Financial Officer/Financial Controller; and/or
5. Senior Manager, Investor Relations & Corporate Communications.

## CORPORATE GOVERNANCE OVERVIEW STATEMENT (CONT'D)

**PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS (CONT'D)****II. Conduct of General Meetings****(1) Shareholders' Participation at General Meetings**

To encourage shareholders' participation at General Meetings, the Board would ensure that Notices of AGMs/General Meetings provide a detailed explanation for the resolutions proposed along with any background information and reports or recommendations that are relevant, where required and necessary, to enable shareholders to make informed decisions in exercising their voting rights.

In addition, to enable shareholders to plan ahead and schedule their time to attend the Company's 25<sup>th</sup> AGM this year, the Company has provided all shareholders at least twenty-eight (28) days' notice before the date of the 25<sup>th</sup> AGM this year.

The Board also takes cognisance that interaction with the Board at AGMs/General Meetings allows shareholders to hear directly from the Board on the Board's management of the Group's affairs and the strategic direction. As such, the Directors would take all reasonable and practicable steps to ensure their attendance at AGMs/General Meetings of the Company.

**(2) Poll Voting**

In line with Paragraph 8.29A of the MMLR on the requirement for poll voting for any resolution set out in the notices of general meetings, the Company had conducted its voting on all resolutions at the 24<sup>th</sup> AGM held on 3 December 2024, by poll, to facilitate the polling process and provide a more accurate outcome of the poll results. Furthermore, to ensure a transparent polling process, an independent scrutineer was also appointed to scrutinise the polling process and verify the poll results.

This CG Overview Statement was approved by the Board on 24 October 2025.

# AUDIT COMMITTEE REPORT

The Board of the Company is pleased to present the report of the AC which provides insights into the manner in which the AC discharged its functions for the Group for the FY2025.

The AC was established to assist the Board with independent review and comprehensive oversight on financial reporting, effectiveness of internal audit function and external audit processes, related party transactions, as well as conflict of interest situations.

In discharging its responsibilities, the AC is guided by its TOR, which was last reviewed and approved by the Board on 26 February 2025. The TOR of the AC is available on the Company's website at [www.velocitymy.com](http://www.velocitymy.com).

## COMPOSITION OF THE AC

The AC members who were in office during FY2025, and up to the date of this report, are as follows:-

Name of Directors	Designation	Directorship
Krishnan A/L Dorairaju (" <b>Mr. Krishnan</b> ")	Chairman	Independent Non-Executive Director
Dato' Chong Mun Phing	Member	Independent Non-Executive Director
Dato' Kang Chez Chiang	Member	Independent Non-Executive Director

The composition of the AC is in compliance with Paragraphs 15.09 and 15.10 of the MMLR of Bursa Securities and Practice 9.1 and Step Up Practice 9.4 of the MCCG where the Chairman of the AC is not the Chairman of the Board and all three (3) AC members comprise solely of Independent Non-Executive Directors. The Company does not have any Alternate Directors on Board.

Mr. Krishnan is a member of the Malaysian Institute of Accountants, Chartered Tax Institute of Malaysia and Association of Chartered Certified Accountants. The AC therefore meets the requisite qualifications under Paragraph 15.09(1)(c) of the MMLR of Bursa Securities.

## MEETINGS AND ATTENDANCE

The AC held five (5) meetings during the FY2025. The Executive Directors and representatives of the External and Internal Auditors were invited to attend AC meetings when required in order to facilitate direct communications regarding matters of significant concern or interest. The Chairman of the AC may also invite other Board members and/or management to participate in the meetings, where necessary. After each meeting, the Chairman of the AC reported to the Board on the activities, deliberations, and recommendations of the AC for information and/or approval. Significant matters reserved for the Board were tabled at the Board meetings for approval.

The details of the meeting attendance of the AC members for the FY2025 were as follows:-

Name of Directors	Attendance
Krishnan A/L Dorairaju	5/5
Dato' Chong Mun Phing	5/5
Dato' Kang Chez Chiang	5/5

## AUDIT COMMITTEE REPORT (CONT'D)

**SUMMARY OF WORK AND DISCHARGE OF RESPONSIBILITIES OF THE AC**

During the FY2025, the AC has discharged its functions and carried out its duties as set out in its TOR. The AC had also met up with the External Auditors without the presence of all the Executive Directors twice during FY2025 to encourage a greater exchange of free and honest views between both parties.

A summary of the work carried out by the AC in discharging of its functions and duties for the FY2025 and how it has met its responsibilities during the financial year were as follows:-

**1. Financial Reporting**

- a) Reviewed the Group's unaudited quarterly financial results for FY2025 focusing particularly on changes in or implementation of major accounting policy changes, material financial performance and unusual events, and compliance with accounting standards and other legal requirements before recommending them for approval by the Board for the announcement to Bursa Securities; and
- b) Reviewed the Group's annual audited financial statements for FY2024 together with the External Auditors, prior to tabling to the Board for approval. The key considerations in the deliberations of these financial statements included the followings:-
  - The AC has obtained assurance from the External Auditors that the financial statements give a true and fair view of the financial position and financial performance of the Group and of the Company for FY2024 in accordance with the relevant financial reporting standards.
  - The AC had discussed with Management and the External Auditors the accounting principles and standards that were applied and their judgement of the items that may affect the financial statements, as well as issues and reservations arising from the statutory audit.

The AC had met on the following dates during the financial year under review to deliberate on the financial reporting matters:-

Date of meeting	Financial reporting statement reviewed
29 August 2024	Unaudited Quarterly Results for the fourth financial quarter ended 30 June 2024
22 October 2024	Audited Financial Statements for the financial year ended 30 June 2024
29 November 2024	Unaudited Quarterly Results for the first financial quarter ended 30 September 2024
26 February 2025	Unaudited Quarterly Results for the second financial quarter ended 31 December 2024
23 May 2025	Unaudited Quarterly Results for the third financial quarter ended 31 March 2025

**2. External Audit**

- a) Reviewed the Audit Review Memorandum for FY2024 presented by the External Auditors on 29 August 2024, which outlined the independence of the External Auditors, areas of audit emphasis, key audit matters, as well as External Auditors' expected opinion on the Group's financial statements;
- b) Assessed the suitability, objectivity, independence and performance of the External Auditors on 29 August 2024, and recommended their re-appointment to the Board to recommend the same to the shareholders for approval;
- c) Reviewed and discussed the update of Audit Review Memorandum and audited financial statements for FY2024 on 22 October 2024, and recommend the same to the Board for approval;
- d) Conducted two (2) private discussions with the External Auditors on 29 August 2024 and 22 October 2024 respectively, without the presence of the Executive Directors and Management of the Company to discuss issues that arose from the external audit; and
- e) Reviewed the Audit Plan for FY2025 presented by the External Auditors on 23 May 2025, which outlined the audit approach, areas of audit emphasis, timeline, fees and development in accounting standards.



## AUDIT COMMITTEE REPORT (CONT'D)

### SUMMARY OF WORK AND DISCHARGE OF RESPONSIBILITIES OF THE AC (CONT'D)

A summary of the work carried out by the AC in discharging of its functions and duties for the FY2025 and how it has met its responsibilities during the financial year were as follows:- (Cont'd)

#### 3. Internal Audit

- a) Assessed the performance and effectiveness of the Internal Auditors on 29 August 2024;
- b) Reviewed the Internal Audit Planning Memorandum for FY2025 presented by outsourced Internal Auditors on 26 February 2025, which outlined the methodology applied in formulating a risk-based audit approach to ensure adequacy of audit plan for the Group's activities;
- c) Reviewed the Internal Audit Activity Report for FY2025 presented by outsourced Internal Auditors on 23 May 2025, deliberation on major findings and Management's responses together with Internal Auditors' recommendations; and
- d) Monitored the implementation of the action plans recommended by Internal Auditors arising from its audits in order to obtain assurance that all key risks and controls have been dealt with effectively.

#### 4. Related Party Transactions

- a) Reviewed related party transactions and recurrent related party transactions of the Group on 29 August 2024, 29 November 2024, 26 February 2025 and 23 May 2025 respectively, to ensure that the transactions are at arm's length basis and on normal commercial terms which are not more favourable to the related party than those generally available to the public and are not to the detriment of the Group's minority shareholders.
- b) Reviewed the draft Circular to Shareholders on 22 October 2024, in respect of the proposed renewal of and new shareholders' mandate for recurrent related party transactions of a revenue or trading nature and recommended the same to the Board for approval.

#### 5. Conflict of Interest ("COI")

- a) Reviewed and recommended the COI Policy to the Board for adoption. The COI Policy was adopted on 26 February 2025.
- b) Reviewed and reported to the Board, any COI situation that arose, persist or may arise within the Group together with the measures taken to resolve, eliminate or mitigate such conflicts as a result of the enhancements of COI disclosure for listed companies as mandated by Bursa Securities.

During the financial year, the AC reviewed the COI situations involving Directors together with the adequacy of measures taken to resolve or mitigate them. The outcome of this review was reported to the Board. Details on the COI situations (perceived, potential or actual) involving certain Directors of the Group for FY2025, together with the measures taken to address them, are disclosed below:-

Nature and Extent of Interest of Conflicted Director	Measures Taken to Address COI
<p>The following Directors of the Company sit on the Board of other public listed companies as below whose businesses include financial services:-</p> <ul style="list-style-type: none"> <li>- En. Azman is the Independent Non-Executive Director of MMAG Holdings Berhad.</li> <li>- Dato' Chong is the Independent Non-Executive Director of Green Packet Berhad and Greentronics Technology Berhad (formerly known as Mpire Global Berhad).</li> <li>- Mr. Krishnan is the Independent Non-Executive Director of Revenue Group Berhad.</li> </ul>	<p>The impact of the potential COI is minimal as the Conflicted Directors do not participate in any operational or management decisions related to the day-to-day business operations of other public listed companies whose subsidiaries have similar business.</p> <p>In addition, the Company have implemented following measures where COI may arise:-</p> <ul style="list-style-type: none"> <li>(i) Not participating in any critical criteria setting or decision-making role in the process.</li> <li>(ii) Refraining from discussions about the matter.</li> </ul>

## AUDIT COMMITTEE REPORT (CONT'D)

## SUMMARY OF WORK AND DISCHARGE OF RESPONSIBILITIES OF THE AC (CONT'D)

## 5. COI (Cont'd)

- b) During the financial year, the AC reviewed the COI situations involving Directors together with the adequacy of measures taken to resolve or mitigate them. The outcome of this review was reported to the Board. Details on the COI situations (perceived, potential or actual) involving certain Directors of the Group for FY2025, together with the measures taken to address them, are disclosed below:- (Cont'd)

Nature and Extent of Interest of Conflicted Director	Measures Taken to Address COI
<p>The following Directors of the Company sit on the Board of other public listed companies as below whose businesses include financial services:- (Cont'd)</p> <ul style="list-style-type: none"> <li>- Dato' Kang is the Independent Non-Executive Director of Hong Seng Consolidated Berhad.</li> <li>- Mr. See Toh is the Non-Independent Non-Executive Director of MMAG Holdings Berhad.</li> </ul>	<p>In addition, the Company have implemented following measures where COI may arise:- (Cont'd)</p> <ul style="list-style-type: none"> <li>(iii) Limiting access to information and denying access to sensitive documents or confidential information in the process.</li> <li>(iv) Abstaining from voting on the decision.</li> </ul>

## 6. Other Matters

- a) Reviewed and recommended to the Board for approval, the AC Report and the SORMIC, for inclusion in the Annual Report 2024.

## SUMMARY OF WORK OF THE INTERNAL AUDIT FUNCTION

The Group's internal audit function, which reports directly to the AC, is outsourced to an independent professional service firm, who assists the Board and the AC in providing an independent assessment of the adequacy, efficiency and effectiveness of the Group's internal control system in accordance with the approved risk based internal audit plan.

The amount of fees for provision of services in relation to internal audit function of the Group for FY2025 was RM11,000.

A summary of work of the internal audit function for the FY2025 was as follows:-

- (a) Formulated the internal audit plan and presented the plan for the AC's review and approval;
- (b) Conducted the internal audit review on the area of Asset Management of Line Haul Sdn. Bhd. ("LHSB"), a wholly-owned subsidiary of the Company with the objective to ensure there are proper controls, authorisation, policy and/or procedures in place to improve the control environment, internal control and governance process of LHSB; and
- (c) Based on the audit reviews carried out, the Internal Auditor reported the results of the audit reviews to the AC in the AC meeting held on 23 May 2025. The reports outlined the findings raised by the Internal Auditor and corresponding remedial action plans by the Management. In overall, the internal control relating to the asset management were generally satisfactory and functioning appropriately.

The internal audit reviews carried out during the FY2025 did not reveal weaknesses that have resulted in any material losses, contingencies, or uncertainties that would require separate disclosure in this Annual Report.

This AC Report was approved by the Board on 24 October 2025.

# STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

## INTRODUCTION

The Board of the Company is pleased to present its SORMIC for the FY2025, which has been prepared pursuant to Paragraph 15.26(b) of the MMLR of Bursa Securities and in accordance with the SORMIC: Guidelines for Directors of Listed Issuers, issued by Task Force on Internal Control with the support and endorsement of Bursa Securities. The statement below outlines the nature and scope of risk management and internal control of the Company during the financial year under review.

## BOARD RESPONSIBILITY

The Board undertakes the responsibility and re-affirms its commitment to maintaining a sound system of internal control that supports the achievement of the corporate policies, aims, and objectives of the Group through continuous improvement on internal control and risk management. The Company's system of risk management and internal control is designed to safeguard shareholders' investments and the Company's assets, as well as to review the adequacy and integrity of the system of internal control. The responsibility of reviewing the adequacy and integrity of the Company's system of internal control is delegated to the AC, which is empowered by its Terms of Reference to seek assurance on the adequacy and integrity of the internal control system through independent reviews carried out by the internal audit function.

However, as there are inherent limitations in any system of internal control, such a system put into effect by Management can only reduce but cannot eliminate all risks that may impede the achievement of the Company's business objectives. Therefore, the internal control system can only provide reasonable and not absolute assurance against material misstatement or loss.

## RISK MANAGEMENT

In adopting Step Up Practice 10.3 of the Malaysian Code on Corporate Governance, the Board has a RMC comprising solely Independent Non-Executive Directors. The RMC plays a pivotal role in the direction and oversight of the Group's risk management policies. The composition of the RMC is as follows:-

Name of Directors	Designation	Directorship
Dato' Kang Chez Chiang	Chairman	Independent Non-Executive Director
Dato' Chong Mun Phing	Member	Independent Non-Executive Director
Krishnan A/L Dorairaju	Member	Independent Non-Executive Director

The RMC, together with the Operational Management and Risk Officers, work hand-in-hand to safeguard the assets of the Group by identifying key business risks and ensuring that the identified risks are properly managed within budget, as well as the Group's operational and strategic plans.

The Board, together with the RMC, determine the core capabilities, divisions, competitive advantages, formation of the value-added chain, and thus key factors that contribute to the Group's value drivers. The risk management strategy will be aligned with the actions taken with business strategy, which is necessary to maximise organisational effectiveness.

Aside from the risk management policy, the Group has adopted an ERM Framework: Integrating with Strategy and Performance to ensure sustainable growth and promote a proactive approach in reporting, evaluating, and managing risks associated within the respective companies, in-line with the agreed risk framework and accepted by the RMC and approved by the Board.

Based on the ERM Framework, risk assessments that have been conducted through discussions between the Head of Department/Business Units and the top management, the Board and the RMC had noted the risk profiling results, which outlines the process followed in conducting an assignment and the risk register outputs from the exercise conducted. The outcomes of these risk assessments serve as a foundation for business improvement strategies, developing cost-effective control strategies, and identifying areas for internal audit to prioritise operational reviews.

## STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

**INTERNAL CONTROL**

The Board receives and reviews regular reports from the Management on key financial data, performance indicators and regulatory matters. This is to ensure that matters that require the Board's attention are highlighted for review, deliberation, and decision on a timely basis. The Board approves appropriate responses or amendments to the Group's policy. Besides, the results of the Group are reported quarterly, and any significant fluctuations are analysed and acted upon in a timely manner.

Issues relating to the business operations are highlighted for the Board's attention during Board meetings. The AC reviews internal control matters and updates the Board on significant control gaps for the Board's attention and action.

The other salient features of the Group's systems of internal controls are as follows:-

- Group's business objectives are communicated throughout the organisation through its business plan, management meetings, as well as the interaction between the Executive Directors, Management and employees;
- Defined organisation structure and delegation of responsibilities enable a clear reporting line from lower management level up to the Board;
- Policies, Procedures and Standard Operating Procedures which are systematically documented, revised regularly, and made available to guide staff in their daily operations;
- Operations review meetings are held by the respective business units to monitor the progress of business operations, deliberate significant issues, and formulate corrective measures;
- Quarterly review of the financial performance of the Group by the Board and the AC;
- A Code of Business Ethics and Conduct is well communicated to all employees of the Group. All employees of the Group shall adhere to the Code of Business Ethics and Conduct of the Group, which sets out the principles and standards to guide employees in carrying out their duties and responsibilities to the highest standards of personal and corporate integrity when dealing within the Group and with external parties; and
- The ABAC Policy, which has been made available on the Company's website at [www.velocitymy.com](http://www.velocitymy.com), sets out the Group's ABAC management and governance framework, as well as the Group's responsibilities in observing and upholding the Group's stance against bribery and corruption. Training and briefing in relation to ABAC Policy of the Group have been provided to all existing employees, Management, as well as Board of the Group, and the same would be provided for all new employees, Management and Directors to ensure all individuals within the Group are fully aware of the ABAC Policy.

Further, the following key internal control structures which provide guidance for the employees of the Group in dealing with risks in a rational and target-oriented manner are in place to assist the Board in maintaining a proper internal control system:-

- Adoption of the Group's risk management policy statement by all business units and divisions and decisions in relation to risk management to be made at the operational level where knowledge and expertise reside. Responsibility for risk management will be undertaken by business units or divisions with the guidance from the RMC;
- Risks identified to be formally reported to the RMC and the Board during the RMC and Board meetings to be held periodically;
- Incorporation of risk management in relation to business and operational planning into new projects; and
- Promotion of a proactive risk management approach and creation of the necessary risk awareness and cultivation of an intra-group risk and control culture.

## STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

### INTERNAL AUDIT FUNCTION

The Board acknowledges the importance of the internal audit function and has outsourced its internal audit function to a professional service firm as part of its efforts in ensuring that the Group systems of internal controls are adequate and effective. The internal audit activities of the Group are carried out according to the internal audit service proposal approved by the AC. The internal audit function adopts a risk-based approach and prepares its audit plans based on the risk profile of the Group and significant risks identified. The internal audit provides an assessment of the adequacy and integrity of the Group's system of internal controls and provides recommendations, if any, for the improvement of the control policies and procedures. The results of the internal audit assessments are reported periodically to the AC.

The internal audit report is reviewed by the AC and forwarded to the Management so that any recommended corrective actions can be implemented. The Management is responsible for ensuring that the necessary corrective actions on reported weaknesses are taken within the required time frame. In addition, the status of the implementation of corrective actions to address the weaknesses is also followed up by the AC and RMC to ensure that these actions have been satisfactorily implemented. The Management will continue to ensure that appropriate actions are taken to enhance and strengthen the internal control environment.

During the financial year under review, one (1) cycle of the internal audit was carried out for one (1) of the wholly-owned subsidiaries of the Company, namely Line Haul Sdn. Bhd. Based on the internal audit reviews carried out, none of the weaknesses noted have resulted in any material losses, contingencies, or uncertainties that would require separate disclosure in this Annual Report.

The costs incurred in maintaining the outsourced internal audit function for the FY2025 amounted to RM11,000.

### REVIEW BY THE BOARD

The Board's review of risk management and internal control effectiveness is based on information from:-

- Management within the organisation is responsible for the development and maintenance of the risk management and internal control system; and
- The work by the internal audit function, which submitted its reports to the AC together with the assessment of the internal controls systems relating to key risks and recommendations for improvement.

The Board considered the system of internal controls described in this statement to be satisfactory and the risks to be at an acceptable level within the context of the Company's business environment.

### REVIEW BY THE EXTERNAL AUDITORS

Pursuant to Paragraph 15.23 of the MMLR of Bursa Securities, the External Auditors have reviewed this SORMIC for inclusion in this Annual Report. Their review was performed in accordance with Malaysian Approved Standard on Assurance Engagement, ISAE 3000 (Revised), Assurance Engagement Other than Audits or Reviews of Historical Financial Information and Audit and Assurance Practice Guide 3, Guidance for Auditors on Engagements to Report on the SORMIC included in the Annual Report issued by the Malaysian Institute of Accountants.

The External Auditors have reported to the Board that nothing has come to their attention that causes them to believe that this Statement is not prepared, in all material respects, in accordance with the disclosure required by paragraphs 41 and 42 of the SORMIC: Guidelines for Directors of Listed Issuers as set out, nor it factually inaccurate.

## STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (CONT'D)

### CONCLUSION

For the financial year under review and up to the date of approval of this SORMIC, the Board is of the view that the Company's system of internal control is adequate to safeguard shareholders' investments and the Company's assets and has not resulted in any material loss, contingency or uncertainty.

The Board has not identified any circumstances that suggest any fundamental deficiencies in the Company's system of internal control. However, the Board is also cognisant that the Company's system of internal control and risk management practices must continuously evolve to meet the changing and challenging business environment. Therefore, when necessary, the Board will put in place appropriate action plans to further enhance the system of internal control.

The Board has obtained assurance from the Executive Directors on whether the Group's risk management and internal control systems are operating adequately and effectively, in all material aspects, for the FY2025.

This SORMIC was approved by the Board on 24 October 2025.



# ADDITIONAL COMPLIANCE INFORMATION

## 1. UTILISATION OF PROCEEDS RAISED FROM CORPORATE PROPOSAL

The Company did not undertake any corporate proposal to raise proceeds during the financial year.

## 2. AUDIT AND NON-AUDIT FEES

The amounts of audit and non-audit fees paid or payable to the external auditors by the Group and the Company for the FY2025 are as follows:-

	Group RM	Company RM
Audit fees	318,760	68,000
Non-audit fee	5,000	5,000
<b>Total</b>	<b>323,760</b>	<b>73,000</b>

## 3. MATERIAL CONTRACTS

There were no material contracts entered into by the Company or by any of its subsidiaries (not being contracts entered into in the ordinary course of business) involving the interests of Directors or Major Shareholders either still subsisting at the end of the FY2025, or entered into since the end of the previous financial year.

## 4. RECURRENT RELATED PARTY TRANSACTIONS

During the Twenty-Fourth AGM of the Company held on 3 December 2024, the Company has renewed the shareholders' mandate for the Group to enter into recurrent related party transactions of a revenue or trading nature ("**Shareholders' Mandate**") which is necessary for its day-to-day operations. The Shareholders' Mandate shall expire at the conclusion of the forthcoming AGM and will not be sought for renewal at the said AGM.

The aggregate value of transactions conducted pursuant to the Shareholders' Mandate during the FY2025 are disclosed as follows:-

Transacting parties	Nature of transactions	Aggregate value RM'000	Interested related parties
ChipSeng Heng Enterprise Sdn. Bhd. (" <b>ChipSeng Heng Enterprise</b> ") and Velocity Group	Renting of trucks	1,641	Tan Yip Jiun <sup>1</sup> ; ChipSeng Heng Holdings Sdn. Bhd. (" <b>ChipSengHeng</b> ")
ChipSeng Heng Enterprise and Velocity Group	Provision of haulage and transportation services as well as other related logistics services	22	Tan Yip Jiun <sup>1</sup> ; ChipSeng Heng
ChipSeng Heng Enterprise and Velocity Group	Purchase of trucks (Prime mover/Rigid) to provide haulage and hub-to-hub delivery services by transporting customers' goods between hubs	1,070	Tan Yip Jiun <sup>1</sup> ; ChipSeng Heng

Nature of relationships:-

1. Tan Yip Jiun, being an Executive Director and a Major Shareholder of the Company via his indirect shareholdings in the Company through ChipSengHeng (a major shareholder of the Company), is also a Director and Major Shareholder of ChipSeng Heng Enterprise. Effective 2 January 2025, ChipSengHeng and Tan Yip Jiun (who has a substantial interest in ChipSengHeng) were ceased to be a major shareholder of the Company. Tan Yip Jiun also has resigned as the Executive Director of the Company on 3 January 2025.

# STATEMENT OF DIRECTORS' RESPONSIBILITY

## IN RELATION TO THE FINANCIAL STATEMENTS

The Company is required under Paragraph 15.26(a) of the MMLR of Bursa Securities to ensure that the Board makes a statement explaining the Board's responsibility for preparing the audited financial statements.

The Group's audited financial statements for the FY2025 are drawn up in accordance with the applicable approved accounting standards in Malaysia and the CA 2016 to give a true and fair view of the affairs of the Group and of the Company. The Statement by Directors pursuant to Section 251(2) of the CA 2016 is set out in the section headed "Statement by Directors" of the Directors' Report enclosed with the Group's audited financial statements for the FY2025.

In order to ensure that the financial statements are properly drawn up, the Board has taken the following measures:-

- ensure the adoption of appropriate, adequate and applicable accounting standards and policies and applied them consistently;
- ensure that applicable approved accounting standards have been followed;
- where applicable, judgments and estimates are made on a reasonable and prudent basis; and
- upon due inquiry into the state of affairs of the Group and of the Company, there are no material matters that may affect the ability of the Group and of the Company to continue in business on a going concern basis.

The Board has ensured that the quarterly reports and audited financial statements of the Group are released to Bursa Securities in a timely manner in order to keep our investing public informed of the Group's latest performance and developments.

The Board has also ensured that the Group and the Company maintain accounting records that disclose the financial position of the Group and the Company with reasonable accuracy which enable the Board to ensure the financial statements comply with the CA 2016.

The Board has taken the necessary steps that are reasonably available to the Board to safeguard the Group's assets and prevent and detect fraud and other irregularities.

This Statement of Directors' Responsibility in preparing the financial statements was approved by the Board on 24 October 2025.



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# DIRECTORS' REPORT

The directors hereby submit their report and the audited financial statements of the Group and of the Company for the financial year ended 30 June 2025.

## PRINCIPAL ACTIVITIES

The Company is principally engaged in the business of investment holding. The principal activities of the subsidiaries are set out in Note 5 to the financial statements. There have been no significant changes in the nature of these activities during the financial year except for the discontinuance of the Ceramic segment as disclosed in Note 17 to the financial statements.

## RESULTS

	THE GROUP RM	THE COMPANY RM
Profit after taxation for the financial year	25,861,237	48,798,114
Attributable to:-		
Owners of the Company	25,925,738	48,798,114
Non-controlling interests	(64,501)	-
	25,861,237	48,798,114

## DIVIDENDS

No dividend was recommended by the directors for the financial year.

## RESERVES AND PROVISIONS

There were no material transfers to or from reserves or provisions during the financial year other than those disclosed in the financial statements.

## ISSUES OF SHARES AND DEBENTURES

During the financial year:-

- (a) there were no changes in the issued and paid-up share capital of the Company; and
- (b) there were no issues of debentures by the Company.

## OPTIONS GRANTED OVER UNISSUED SHARES

During the financial year, no options were granted by the Company to any person to take up any unissued shares in the Company.

## WARRANTS 2022/2027

The Warrants 2022/2027 ("the Warrants") were constituted under the Deed Poll dated 7 December 2021. The Warrants were issued on 20 January 2022 in conjunction with the right issue of the Company's Ordinary Shares and shall expire on 19 January 2027. Each Warrant entitled the registered holder, at any time during the exercise period, to subscribe for one (1) new ordinary share at an exercise price of RM0.15 per Warrant. None of the Warrants were exercised during the financial year.

## DIRECTORS' REPORT (CONT'D)

### BAD AND DOUBTFUL DEBTS

Before the financial statements of the Group and of the Company were made out, the directors took reasonable steps to ascertain that action had been taken in relation to the writing off of bad debts and the making of allowance for impairment losses on receivables and satisfied themselves that there are no known bad debts and that adequate allowance had been made for impairment losses on receivables.

At the date of this report, the directors are not aware of any circumstances that would require the writing off of bad debts, or the additional allowance for impairment losses on receivables in the financial statements of the Group and of the Company.

### CURRENT ASSETS

Before the financial statements of the Group and of the Company were made out, the directors took reasonable steps to ensure that any current assets, which were unlikely to be realised in the ordinary course of business, including their value as shown in the accounting records of the Group and of the Company, have been written down to an amount which they might be expected so to realise.

At the date of this report, the directors are not aware of any circumstances which would render the values attributed to the current assets in the financial statements misleading.

### VALUATION METHODS

At the date of this report, the directors are not aware of any circumstances which have arisen which render adherence to the existing methods of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

### CONTINGENT AND OTHER LIABILITIES

At the date of this report, there does not exist:-

- (a) any charge on the assets of the Group and of the Company that has arisen since the end of the financial year which secures the liabilities of any other person; or
- (b) any contingent liability of the Group and of the Company which has arisen since the end of the financial year.

No contingent or other liability of the Group and of the Company has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the directors, will or may substantially affect the ability of the Group and of the Company to meet their obligations when they fall due.

### CHANGE OF CIRCUMSTANCES

At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.

## DIRECTORS' REPORT (CONT'D)

**ITEMS OF AN UNUSUAL NATURE**

The results of the operations of the Group and of the Company during the financial year were not, in the opinion of the directors, substantially affected by any item, transaction or event of a material and unusual nature other than the recognition of an impairment loss on goodwill, a net reversal of impairment loss on financial assets, discontinuance of the Ceramic segment business, acquisition and disposal of subsidiaries as disclosed in Notes 23, 24, 26, 29 and 30 to the financial statements respectively.

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the directors, to affect substantially the results of the operations of the Group and of the Company for the financial year in which the report is made.

**DIRECTORS**

The names of directors of the Company who served during the financial year and up to the date of this report are as follows:-

Lim Peng Tong  
 See Toh Kean Yaw  
 Azman Bin Mat Ali  
 Dato' Chong Mun Phing  
 Dato' Kang Chez Chiang  
 Krishnan A/L Dorairaju  
 Dato' Fam Chee Way (Appointed on 3.1.2025)  
 Tan Yip Jiun (Resigned on 3.1.2025)

The names of directors of the Company's subsidiaries who served during the financial year and up to the date of this report, including those of subsidiaries acquired and disposed during the year, not including those directors mentioned above, are as follows:-

Chi Kiam Pheng  
 Gooi See Chia  
 Lim Siew Eng  
 Lim Zhen Yi  
 Tan Yip Jiun  
 Yap Chee Wai  
 Haji Kamari Zaman Bin Juhari (Appointed on 10.12.2024)  
 Kandasamy A/L Eagambaram (Appointed on 20.5.2025)  
 Kevin Jit Singh A/L Ragbir Singh (Appointed on 20.5.2025)  
 Fan Shue King (Resigned on 9.10.2024)  
 Lin Pei Wen (Resigned on 1.11.2024)  
 Dato' Goh Soo Wee (Resigned on 3.3.2025)

*Velocity Capital Investment Bank Ltd. (Acquired on 30.8.2024):-*

Leong Seng Wui (Resigned on 22.11.2024)  
 Wisun Soon (Resigned on 22.11.2024)

*Cipta X Sdn. Bhd. (Disposed on 24.10.2024):-*

Wong Chee Jiun  
 Wong Teck Fatt



## DIRECTORS' REPORT (CONT'D)

### DIRECTORS' INTERESTS

According to the register of directors' shareholdings, the interests of director holding office at the end of the financial year in shares and in Warrants 2022/2027 of the Company and its related corporations during the financial year are as follows:-

	DATE OF APPOINTMENT	NUMBER OF ORDINARY SHARES		AT 30.6.2025
		BOUGHT	SOLD	
<i>Indirect:</i>				
Dato' Fam Chee Way*	397,674,000	-	-	397,674,000

\* *Deemed interested by virtue of his shareholding in DB Atlantic Capital (M) Sdn. Bhd., pursuant to Section 8 of the Companies Act 2016.*

By virtue of his shareholdings in the Company, Dato' Fam Chee Way is deemed to have interests in shares of its related corporations of the Company.

#### Ordinary Shares

The other directors holding office at the end of the financial year had no interest in shares of the Company or its related corporations during the financial year.

#### Warrants 2022/2027

All directors holding office at the end of the financial year had no interest in Warrants 2022/2027 of the Company during the financial year.

### DIRECTORS' BENEFITS

Since the end of the previous financial year, no director has received or become entitled to receive any benefit (other than directors' remuneration as disclosed in the "Directors' Remuneration" section of this report) by reason of a contract made by the Company or a related corporation with the director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest except for any benefits which may be deemed to arise from transactions entered into in the ordinary course of business with companies in which a director has substantial financial interests as disclosed in Note 33(b) to the financial statements.

Neither during nor at the end of the financial year was the Group or the Company a party to any arrangements whose object is to enable the directors to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

### DIRECTORS' REMUNERATION

The details of the directors' remuneration paid or payable to the directors of the Company during the financial year are as follows:-

	FROM THE COMPANY RM	FROM THE SUBSIDIARIES RM	TOTAL RM
Fees	336,097	30,142	366,239
Salaries, bonuses and other benefits	286,690	150,637	437,327
Contributions to defined contribution benefits	24,960	18,000	42,960
	647,747	198,779	846,526

## DIRECTORS' REPORT (CONT'D)

**INDEMNITY AND INSURANCE COSTS**

During the financial year, the amount of insurance effected for the directors and officers of the Company and its subsidiaries was RM5,000,000.

**SUBSIDIARIES**

The details of the subsidiary name, place of incorporation, principal activities and percentage of issued share capital held by the Company in each subsidiary are disclosed in Note 5 to the financial statements.

The available auditors' reports on the financial statements of the subsidiaries did not contain any qualification.

**SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR**

The significant events during the financial year are disclosed in Note 37 to the financial statements.

**SIGNIFICANT EVENT OCCURING AFTER THE REPORTING PERIOD**

The significant event occurring after the reporting period is disclosed in Note 38 to the financial statements.

**AUDITORS**

The auditors, Crowe Malaysia PLT, retire and are not seeking reappointment.

The details of the auditors' remuneration for the financial year are as follows:-

	THE GROUP RM	THE COMPANY RM
Audit fees	318,760	68,000
Non-audit fee	5,000	5,000
	323,760	73,000

**SIGNED IN ACCORDANCE WITH A RESOLUTION OF THE DIRECTORS DATED 24 OCTOBER 2025**

**Lim Peng Tong**

**See Toh Kean Yaw**

# STATEMENT BY DIRECTORS

PURSUANT TO SECTION 251(2) OF THE COMPANIES ACT 2016

We, Lim Peng Tong and See Toh Kean Yaw, being two of the directors of Velocity Capital Partner Berhad, state that, in the opinion of the directors, the financial statements set out on pages 80 to 151 are drawn up in accordance with Malaysian Financial Reporting Standards, IFRS Accounting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as of 30 June 2025 and of their financial performance and cash flows for the financial year ended on that date.

**SIGNED IN ACCORDANCE WITH A RESOLUTION OF THE DIRECTORS  
DATED 24 OCTOBER 2025**

**Lim Peng Tong**

**See Toh Kean Yaw**

# STATUTORY DECLARATION

PURSUANT TO SECTION 251(1)(b) OF THE COMPANIES ACT 2016

I, Teh How Tze, (MIA Membership Number: 46480), being the officer primarily responsible for the financial management of Velocity Capital Partner Berhad, do solemnly and sincerely declare that the financial statements set out on pages 80 to 151 are, to the best of my knowledge and belief, correct and I make this solemn declaration conscientiously believing the declaration to be true, and by virtue of the Statutory Declarations Act 1960.

Subscribed and solemnly declared by the abovementioned  
Teh How Tze, at Klang  
in the State of Selangor Darul Ehsan  
on this 24 October 2025

**Teh How Tze**

Before me  
Dato Lee Pei Nam  
No. B 186  
Commissioner for Oaths

# INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF VELOCITY CAPITAL PARTNER BERHAD

## REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

### Opinion

We have audited the financial statements of Velocity Capital Partner Berhad, which comprise the statements of financial position of the Group and of the Company as at 30 June 2025, and the statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to the financial statements, including material accounting policy information, as set out on pages 80 to 151.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 30 June 2025, and of their financial performance and their cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, IFRS Accounting Standards and the requirements of the Companies Act 2016 in Malaysia.

### Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Independence and Other Ethical Responsibilities*

We are independent of the Group and of the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code"), as applicable to audits of financial statements of public interest entities and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

### Other Matter

The financial statements of the Group and of the Company for the preceding financial year were audited by another firm of auditors whose report dated 22 October 2024, expressed an unmodified opinion on those statements.

### Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Company for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF VELOCITY CAPITAL PARTNER BERHAD (CONT'D)

### Key Audit Matters (Cont'd)

Key audit matter	How our audit addressed the key audit matter
<p><u>Impairment of financing receivables (Refer to Notes 4.1(d) and 12 to the financial statements)</u></p> <p>The Group carries significant financing receivables as disclosed in Note 12 to the financial statements. MFRS 9 requires such financing receivables to be measured using expected credit losses ("ECL") model.</p> <p>The measurement of ECL is complex and requires the application of significant judgement and increased complexity which includes the identification of credit exposures with significant deterioration in credit quality, assumptions used in the ECL models such as the expected future cash flows, time value of money and forward-looking macroeconomic factors.</p>	<p>Our audit procedures included, amongst others:</p> <ul style="list-style-type: none"> <li>• Obtained an understanding of: <ul style="list-style-type: none"> <li>- the moneylending policies and procedures; and</li> <li>- the process of evaluation of loan application to ultimate approval of loan.</li> </ul> </li> <li>• Inspected supporting documentations which included mainly the moneylending agreement, background and credit check of borrowers and securities' agreement.</li> <li>• Reviewed whether the Group's ECL model on financing receivables is in accordance with MFRS 9. This includes the management assessment of significant assumptions and considerations applied by the Group in the ECL model such as criteria for significant deterioration in credit quality.</li> <li>• Reviewed how the Group performs assessment on the fair values of collateral pledged.</li> <li>• Obtained direct confirmations from financing receivables.</li> <li>• Assessed the adequacy and appropriateness of the disclosure reflecting the Group's exposure to credit risk.</li> </ul>

There are no key audit matters to report for the Company.

### Information Other than the Financial Statements and Auditors' Report Thereon

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Responsibilities of the Directors for the Financial Statements

The directors of the Company are responsible for the preparation of the financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, IFRS Accounting Standards and the requirements of the Companies Act 2016 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF VELOCITY CAPITAL PARTNER BERHAD (CONT'D)

### Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF VELOCITY CAPITAL PARTNER BERHAD (CONT'D)

### OTHER MATTERS

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

**Crowe Malaysia PLT**  
201906000005 (LLP0018817-LCA) & AF 1018  
Chartered Accountants

Shah Alam

24 October 2025

**Ng Kim Hian**  
02506/04/2027 J  
Chartered Accountant

# STATEMENTS OF FINANCIAL POSITION

AS AT 30 JUNE 2025

		THE GROUP		THE COMPANY	
	NOTE	2025 RM	2024 RM (Restated)	2025 RM	2024 RM (Restated)
ASSETS					
NON-CURRENT ASSETS					
Investments in subsidiaries	5	-	-	20,108,186	9,327,795
Investment properties	6	21,093,155	22,128,770	-	-
Property, plant and equipment	7	7,043,084	19,833,150	10,186	14,076
Right-of-use assets	8	25,219,329	33,566,853	-	-
Intangible assets	9	1,027,423	1,068,479	-	-
Goodwill	10	-	2,465,736	-	-
Other investment	11	96,000,000	-	96,000,000	-
Financing receivables	12	-	8,333	-	-
Trade and other receivables	13	3,233,616	2,638,456	-	-
		153,616,607	81,709,777	116,118,372	9,341,871
CURRENT ASSETS					
Inventories	14	5,833,500	6,858,736	-	-
Financing receivables	12	245,531,954	225,090,661	-	-
Trade and other receivables	13	1,902,005	16,045,059	6,000	5,591,084
Amount owing by subsidiaries	15	-	-	335,376,258	318,786,512
Current tax assets		872,479	1,147,772	70,625	57,500
Fixed deposits with licensed banks	16	-	869,507	-	-
Cash and bank balances	16	49,714,616	37,183,208	312,896	1,418,101
		303,854,554	287,194,943	335,765,779	325,853,197
Assets of disposal group classified as held for sale	17	17,218,739	58,590,690	16,540,938	47,457,133
		321,073,293	345,785,633	352,306,717	373,310,330
TOTAL ASSETS		474,689,900	427,495,410	468,425,089	382,652,201

The annexed notes form an integral part of these financial statements.

STATEMENTS OF FINANCIAL POSITION  
AS AT 30 JUNE 2025 (CONT'D)

		THE GROUP		THE COMPANY	
	NOTE	2025 RM	2024 RM (Restated)	2025 RM	2024 RM (Restated)
<b>EQUITY AND LIABILITIES</b>					
<b>EQUITY</b>					
Share capital	18	396,790,911	396,790,911	396,790,911	396,790,911
Accumulated losses		(20,430,914)	(46,356,652)	(21,410,223)	(70,208,337)
Reserves	19	79,499,655	43,721,644	79,721,644	43,721,644
Non-controlling interests	5	455,859,652 (1,474)	394,155,903 2,838,163	455,102,332 -	370,304,218 -
<b>TOTAL EQUITY</b>		455,858,178	396,994,066	455,102,332	370,304,218
<b>NON-CURRENT LIABILITIES</b>					
Lease liabilities		520,553	4,247,190	-	-
Hire purchase payables		-	63,621	-	-
Deferred tax liabilities	20	34,799	2,072,701	-	-
		555,352	6,383,512	-	-
<b>CURRENT LIABILITIES</b>					
Trade and other payables	21	11,417,795	7,464,685	4,190,178	2,177,540
Lease liabilities		1,576,495	3,530,995	-	-
Hire purchase payables		-	54,556	-	-
Amount owing to subsidiaries	15	-	-	9,132,579	2,771,718
Current tax liabilities		898,478	222,530	-	-
		13,892,768	11,272,766	13,322,757	4,949,258
Liabilities of disposal group classified as held for sale	17	4,383,602	12,845,066	-	7,398,725
		18,276,370	24,117,832	13,322,757	12,347,983
<b>TOTAL LIABILITIES</b>		18,831,722	30,501,344	13,322,757	12,347,983
<b>TOTAL EQUITY AND LIABILITIES</b>		474,689,900	427,495,410	468,425,089	382,652,201

The annexed notes form an integral part of these financial statements.

# STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025

		THE GROUP		THE COMPANY	
	NOTE	2025 RM	2024 RM (Restated)	2025 RM	2024 RM (Restated)
CONTINUING OPERATIONS					
REVENUE	22	41,324,464	57,337,870	20,000,000	-
COST OF SALES		(23,601,954)	(43,516,245)	-	-
GROSS PROFIT		17,722,510	13,821,625	20,000,000	-
OTHER INCOME		18,577,483	3,396,889	19,862,271	605,078
		36,299,993	17,218,514	39,862,271	605,078
SELLING AND DISTRIBUTION COSTS		-	(2,700)	-	-
ADMINISTRATIVE EXPENSES		(14,090,904)	(15,247,956)	(1,446,918)	(1,355,050)
OTHER EXPENSES		(4,158,485)	(1,017,026)	(1,886,243)	-
FINANCE COSTS		(221,910)	(390,844)	-	-
NET REVERSAL OF IMPAIRMENT LOSS ON FINANCIAL ASSETS	23	12,865,374	11,488,783	12,269,004	11,121,820
PROFIT BEFORE TAXATION	24	30,694,068	12,048,771	48,798,114	10,371,848
INCOME TAX (EXPENSE)/ BENEFIT	25	(2,425,798)	(1,221,221)	-	42,472
PROFIT AFTER TAXATION FROM CONTINUING OPERATIONS		28,268,270	10,827,550	48,798,114	10,414,320
DISCONTINUED OPERATIONS					
LOSS AFTER TAXATION FROM DISCONTINUED OPERATIONS	26	(2,407,033)	(980,755)	-	-
PROFIT AFTER TAXATION		25,861,237	9,846,795	48,798,114	10,414,320

The annexed notes form an integral part of these financial statements.

STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

	NOTE	THE GROUP 2025 RM	2024 RM (Restated)	THE COMPANY 2025 RM	2024 RM (Restated)
<b>OTHER COMPREHENSIVE INCOME</b>	27				
Item that Will Not be Reclassified Subsequently to Profit or Loss					
Fair value changes of equity investments		36,000,000	-	36,000,000	-
Item that Will be Reclassified Subsequently to Profit or Loss					
Foreign currency translation differences		(221,989)	-	-	-
<b>TOTAL OTHER COMPREHENSIVE INCOME</b>		35,778,011	-	36,000,000	-
<b>TOTAL COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR</b>		61,639,248	9,846,795	84,798,114	10,414,320
<b>PROFIT/(LOSS) AFTER TAXATION ATTRIBUTABLE TO:-</b>					
Owner of the Company		25,925,738	9,847,415	48,798,114	10,414,320
Non-controlling interests		(64,501)	(620)	-	-
		25,861,237	9,846,795	48,798,114	10,414,320
<b>TOTAL COMPREHENSIVE INCOME/(EXPENSES) ATTRIBUTABLE TO:-</b>					
Owner of the Company		61,703,749	9,847,415	84,798,114	10,414,320
Non-controlling interests		(64,501)	(620)	-	-
		61,639,248	9,846,795	84,798,114	10,414,320
<b>BASIC/DILUTED EARNINGS/ (LOSS) PER SHARE (SEN)</b>	28				
Continuing operations		2.05	0.78		
Discontinued operations		(0.17)	(0.07)		
		1.88	0.71		

The annexed notes form an integral part of these financial statements.

# STATEMENTS OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025

THE GROUP	NOTE	NON-DISTRIBUTABLE					ATTRIBUTABLE TO OWNERS OF THE COMPANY	NON- CONTROLLING INTERESTS	TOTAL EQUITY
		SHARE CAPITAL	WARRANT RESERVE	FOREIGN EXCHANGE TRANSLATION RESERVE	FAIR VALUE RESERVE	ACCUMULATED LOSSES			
		RM	RM	RM	RM	RM	RM	RM	RM
<b>Balance at 1.7.2023</b>		396,790,911	43,721,644	-	-	(56,204,067)	384,308,488	2,569,711	386,878,199
Profit/(Loss) after taxation/ Total comprehensive income/(expenses) for the financial year		-	-	-	-	9,847,415	9,847,415	(620)	9,846,795
Disposal of subsidiaries	30	-	-	-	-	-	-	269,072	269,072
<b>Balance at 30.6.2024/</b>		396,790,911	43,721,644	-	-	(46,356,652)	394,155,903	2,838,163	396,994,066
Profit/(Loss) after taxation for the financial year		-	-	-	-	25,925,738	25,925,738	(64,501)	25,861,237
Other comprehensive (expenses)/income for the financial year	27	-	-	(221,989)	36,000,000	-	35,778,011	-	35,778,011
Total comprehensive (expenses)/income for the financial year		-	-	(221,989)	36,000,000	25,925,738	61,703,749	(64,501)	61,639,248
Subscriber shares of a subsidiary by non- controlling interests		-	-	-	-	-	-	400	400
Disposal of subsidiaries	30	-	-	-	-	-	-	(2,775,536)	(2,775,536)
Total changes in ownership interests in subsidiaries		-	-	-	-	-	-	(2,775,136)	(2,775,136)
<b>Balance at 30.6.2025</b>		396,790,911	43,721,644	(221,989)	36,000,000	(20,430,914)	455,859,652	(1,474)	455,858,178

The annexed notes form an integral part of these financial statements.



STATEMENTS OF CHANGES IN EQUITY  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

THE COMPANY	NOTE	← NON-DISTRIBUTABLE →				TOTAL EQUITY RM
		SHARE CAPITAL RM	WARRANT RESERVE RM	FAIR VALUE RESERVE RM	ACCUMULATED LOSSES RM	
<b>Balance at 1.7.2023</b>		396,790,911	43,721,644	-	(80,622,657)	359,889,898
Profit after taxation/Total comprehensive income for the financial year		-	-	-	10,414,320	10,414,320
<b>Balance at 30.6.2024/1.7.2024</b>		396,790,911	43,721,644	-	(70,208,337)	370,304,218
Profit after taxation for the financial year	27	-	-	-	48,798,114	48,798,114
Other comprehensive income for the financial year		-	-	36,000,000	-	36,000,000
Total comprehensive income for the financial year		-	-	36,000,000	48,798,114	84,798,114
<b>Balance at 30.6.2025</b>		396,790,911	43,721,644	36,000,000	(21,410,223)	455,102,332

The annexed notes form an integral part of these financial statements.

# STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025

	THE GROUP		THE COMPANY	
	2025 RM	2024 RM (Restated)	2025 RM	2024 RM (Restated)
<b>CASH FLOWS FROM/(FOR) OPERATING ACTIVITIES</b>				
Profit/(Loss) before taxation:				
- continuing operations	30,694,068	12,048,771	48,798,114	10,371,848
- discontinued operations	(2,468,357)	(1,093,869)	-	-
Adjustments for:-				
Amortisation of intangible assets	752,735	1,713,147	-	-
Depreciation:				
- investment properties	1,978,496	2,026,855	-	-
- property, plant and equipment	2,884,858	2,503,653	6,757	5,756
- right-of-use assets	3,312,551	4,258,085	-	-
Gain on disposal of subsidiaries	(15,789,837)	(1,576,287)	(17,792,866)	(441,441)
Gain on modification of leases	(151,201)	(5,361)	-	-
Net deposits written off	213,800	887	-	-
Net impairment loss/(reversal of impairment loss) on:				
- amount owing by subsidiaries	-	-	1,480,996	363
- financing receivables	363,299	270,472	-	-
- goodwill	3,910,652	-	-	-
- investments in subsidiaries	-	-	(180,391)	-
- other investment	(13,750,000)	(8,250,000)	(13,750,000)	(8,250,000)
- property, plant and equipment	117,144	-	-	-
- trade and other receivables	521,327	(3,509,255)	-	(2,872,183)
Interest income	(90,605)	(263,053)	(1,909)	(163,637)
Interest expense	418,640	403,375	-	-
Inventories written down	591,332	-	-	-
Loss on disposal of property, plant and equipment	5,352	960,146	-	-
Unrealised (gain)/loss on foreign exchange	(505,658)	71,474	-	-
Operating profit/(loss) before working capital changes	13,008,596	9,559,040	18,560,701	(1,349,294)
Increase in financing receivables	(20,796,259)	(63,055,042)	-	-
Decrease in inventories	377,746	1,205,692	-	-
Decrease/(Increase) in trade and other receivables	13,428,733	24,970,769	5,585,084	(2,694,900)
Increase/(Decrease) in trade and other payables	31,114,271	10,757,344	2,012,638	(6,888,656)
<b>CASH FROM/(FOR) OPERATIONS AND BALANCE CARRIED FORWARD</b>				
	37,133,087	(16,562,197)	26,158,423	(10,932,850)

The annexed notes form an integral part of these financial statements.

STATEMENTS OF CASH FLOWS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

	NOTE	THE GROUP		THE COMPANY	
		2025 RM	2024 RM (Restated)	2025 RM	2024 RM (Restated)
<b>BALANCE BROUGHT FORWARD</b>		37,133,087	(16,562,197)	26,158,423	(10,932,850)
Interest paid		(418,640)	(403,375)	-	-
Income tax paid		(2,022,730)	(1,277,992)	(13,125)	(27,500)
<b>NET CASH FROM/(FOR) OPERATING ACTIVITIES</b>		34,691,717	(18,243,564)	26,145,298	(10,960,350)
<b>CASH FLOWS (FOR)/FROM INVESTING ACTIVITIES</b>					
Acquisition of subsidiaries, net of cash and cash equivalents acquired	29	(10,983,803)	2,406	(11,000,000)	(100)
Advances to subsidiaries		-	-	(16,538,358)	(37,650,556)
Disposal of subsidiaries, net of cash and cash equivalents disposed of	30	47,004,748	365,286	47,576,677	500,000
Decrease in fixed deposits pledged with a licensed bank		100,000	-	-	-
Interest received		90,605	263,053	1,909	163,637
Proceeds from disposal of property, plant and equipment		87,700	1,345,000	-	-
Proceeds from disposal of other investment		13,750,000	8,250,000	13,750,000	8,250,000
Purchase of intangible assets		(172,867)	-	-	-
Purchase of investment properties		(8,487,174)	-	-	-
Purchase of property, plant and equipment		(1,690,748)	(7,359,165)	(2,867)	(3,429)
Purchase of other investment		(60,000,000)	-	(60,000,000)	-
Withdrawal/(Additions) to fixed deposits with tenure more than 3 months		68,349	(88,097)	-	-
<b>NET CASH (FOR)/FROM INVESTING ACTIVITIES</b>		(20,233,190)	2,778,483	(26,212,639)	(28,740,448)
<b>BALANCE CARRIED FORWARD</b>		14,458,527	(15,465,081)	(67,341)	(39,700,798)

The annexed notes form an integral part of these financial statements.

STATEMENTS OF CASH FLOWS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

	NOTE	THE GROUP		THE COMPANY	
		2025 RM	2024 RM (Restated)	2025 RM	2024 RM (Restated)
<b>BALANCE BROUGHT FORWARD</b>		14,458,527	(15,465,081)	(67,341)	(39,700,798)
<b>CASH FLOWS (FOR)/FROM FINANCING ACTIVITIES</b>					
Advances from directors		181,740	129,254	-	-
Repayments of hire purchase payables	31(b)	(54,557)	(59,372)	-	-
Repayments of lease liabilities (Repayments to)/Advances from subsidiaries	31(b)	(2,823,537)	(3,664,462)	-	-
Subscriber shares of a subsidiary by non-controlling interests		-	-	(1,037,864)	7,408,225
		400	-	-	-
<b>NET CASH (FOR)/FROM FINANCING ACTIVITIES</b>		(2,695,954)	(3,594,580)	(1,037,864)	7,408,225
<b>NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS</b>		11,762,573	(19,059,661)	(1,105,205)	(32,292,573)
EFFECTS OF FOREIGN EXCHANGE TRANSLATION		(216,529)	-	-	-
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL YEAR		38,566,878	57,626,539	1,418,101	33,710,674
<b>CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR</b>	16	50,112,922	38,566,878	312,896	1,418,101

The annexed notes form an integral part of these financial statements.

# NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025

## 1. GENERAL INFORMATION

The Company is a public limited liability company, incorporated and domiciled in Malaysia and listed on the Main Market of Bursa Malaysia Securities Berhad. The registered office and principal place of business are as follows:-

Registered office : Level 7, Menara Milenium,  
Jalan Damanlela,  
Pusat Bandar Damansara,  
Damansara Heights,  
50490 Kuala Lumpur,  
Wilayah Persekutuan Kuala Lumpur.

Principal place of business : 9-3, Oval Damansara,  
No. 685, Jalan Damansara,  
Taman Tun Dr. Ismail,  
60000 Kuala Lumpur,  
Wilayah Persekutuan Kuala Lumpur.

These financial statements comprise both separate and consolidated financial statements. The financial statements of the Company are separate financial statements, while the financial statements of the Group are consolidated financial statements that include those of the Company and its subsidiaries as of the end of the reporting period. The Company and its subsidiaries are collectively referred to as “the Group”.

The financial statements of the Group and of the Company are presented in Ringgit Malaysia (“RM”), which is the Company’s functional and presentation currency.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors dated 24 October 2025.

## 2. PRINCIPAL ACTIVITIES

The Company is principally engaged in the business of investment holding. The principal activities of the subsidiaries are set out in Note 5 to the financial statements. There have been no significant changes in the nature of these activities during the financial year except for the discontinuance of the Ceramic segment as disclosed in Note 17 to the financial statements.

## 3. BASIS OF PREPARATION

The financial statements of the Group and of the Company are prepared under the historical cost convention and modified to include other bases of valuation as disclosed in other sections under material accounting policy information, and in compliance with Malaysian Financial Reporting Standards (“MFRSs”), IFRS Accounting Standards and the requirements of the Companies Act 2016 in Malaysia.

3.1 During the current financial year, the Group and the Company have adopted the following new accounting standards and/or interpretations (including the consequential amendments, if any):-

### **MFRSs and/or IC Interpretations (Including The Consequential Amendments)**

Amendments to MFRS 16: *Lease Liability in a Sale and Leaseback*

Amendments to MFRS 101: *Classification of Liabilities as Current or Non-current*

Amendments to MFRS 101: *Non-current Liabilities with Covenants*

Amendments to MFRS 107 and MFRS 7: *Supplier Finance Arrangements*

The adoption of the above accounting standards and/or interpretations (including the consequential amendments, if any) did not have any material impact on the financial statements of the Group and of the Company.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

### 3. BASIS OF PREPARATION (CONT'D)

- 3.2 The Group and the Company have not applied in advance the following accounting standards and/or interpretations (including the consequential amendments, if any) that have been issued by the Malaysian Accounting Standards Board (MASB) but are not yet effective for the current financial year:-

<b>MFRSs and/or IC Interpretations (Including The Consequential Amendments)</b>	<b>Effective Date</b>
MFRS 18: <i>Presentation and Disclosure in Financial Statements</i>	1 January 2027
MFRS 19: <i>Subsidiaries without Public Accountability: Disclosures</i>	1 January 2027
Amendments to MFRS 9 and MFRS 7: <i>Amendments to the Classification and Measurement of Financial Instruments</i>	1 January 2026
Amendments to MFRS 9 and MFRS 7: <i>Contracts Referencing Nature-dependent Electricity</i>	1 January 2026
Amendments to MFRS 10 and MFRS 128: <i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture</i>	Deferred
Amendments to MFRS 121: <i>Lack of Exchangeability</i>	1 January 2025
Annual Improvements to MFRS Accounting Standards - Volume 11	1 January 2026

The adoption of the above accounting standards and/or interpretations (including the consequential amendments, if any) is expected to have no material impact on the financial statements of the Group and of the Company upon their initial application except as follows:-

MFRS 18: *Presentation and Disclosure in Financial Statements* will replace MFRS 101: *Presentation of Financial Statements* upon its adoption. This new standard aims to enhance the transparency and comparability of financial information by introducing new disclosure requirements. Specifically, it requires that income and expenses be classified into 3 defined categories: “operating”, “investing” and “financing” and introduces 2 new subtotals: “operating profit or loss” and “profit or loss before financing and income tax”. In addition, MFRS 18 requires the disclosure of management-defined performance measures and sets out principles for the aggregation and disaggregation of information, which will apply to all primary financial statements and the accompanying notes. The statement of financial position and the statement of cash flows will also be affected. The potential impact of the new standard on the financial statements of the Group and of the Company has yet to be assessed.

### 4. MATERIAL ACCOUNTING POLICY INFORMATION

#### 4.1 Critical Accounting Estimates And Judgements

##### *Key Sources of Estimation Uncertainty*

Management believes that there are no key assumptions made concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year other than as disclosed below:-

##### (a) *Impairment of Goodwill*

The assessment of whether goodwill is impaired requires an estimation of the value in use of the cash-generating unit to which the goodwill is allocated. Estimating a value in use amount requires management to make an estimate of the expected future cash flows from the cash-generating unit and also to choose a suitable discount rate in order to calculate the present value of those cash flows. The carrying amount of goodwill as at the reporting date and the key assumptions and sensitivity analysis are disclosed in Note 10 to the financial statements.



NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

**4. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)**

**4.1 Critical Accounting Estimates And Judgements (Cont'd)**

*Key Sources of Estimation Uncertainty (Cont'd)*

Management believes that there are no key assumptions made concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year other than as disclosed below:- (Cont'd)

*(b) Impairment of Non-financial Assets*

The Group and the Company determine whether an item of its non-financial assets is impaired by evaluating the extent to which the recoverable amount of the asset is less than its carrying amount. This evaluation is subject to changes such as market performance, economic and political situation of the country. A variety of methods is used to determine the recoverable amount, such as valuation reports and discounted cash flows. For discounted cash flows, significant judgement is required in the estimation of the present value of future cash flows generated by the assets, which involve uncertainties and are significantly affected by assumptions used and judgements made regarding estimates of future cash flows and discount rates. The carrying amount of non-financial assets as at the reporting date are disclosed in Notes 5, 6, 7 and 8 to the financial statements respectively.

*(c) Write-down of Inventories*

Reviews are made periodically by management on damaged, obsolete and slow-moving inventories. These reviews require judgement and estimates. Possible changes in these estimates could result in revisions to the valuation of inventories. The carrying amount of inventories as at the reporting date is disclosed in Note 14 to the financial statements.

*(d) Impairment of Financing Receivables*

The loss allowance for financing receivables are based on assumptions about risk of default (probability of default) and expected loss if a default happens (loss given default). It also requires the Group to assess whether there is a significant increase in credit risk of the financing receivables at the reporting date. The Group uses judgement in making these assumptions and selecting appropriate inputs to the impairment calculation, based on the past payment trends, existing market conditions and forward-looking information. The carrying amounts of financing receivables as at the reporting date are disclosed in Note 12 to the financial statements.

*(e) Impairment of Trade Receivables*

The Group uses the simplified approach to estimate a lifetime expected credit loss allowance for all trade receivables. The Group develops the expected loss rates based on the payment profiles of past sales and the corresponding historical credit losses, and adjusts for qualitative and quantitative reasonable and supportable forward-looking information. If the expectation is different from the estimation, such difference will impact the carrying values of trade receivables. The carrying amounts of trade receivables as at the reporting date are disclosed in Note 13 to the financial statements.

*(f) Income Taxes*

There are certain transactions and computations for which the ultimate tax determination may be different from the initial estimate. The Group and the Company recognise tax liabilities based on its understanding of the prevailing tax laws and estimates of whether such taxes will be due in the ordinary course of business. Where the final outcome of these matters is different from the amounts that were initially recognised, such difference will impact the income tax expense and deferred tax balances in the period in which such determination is made.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

### 4. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

#### 4.1 Critical Accounting Estimates And Judgements (Cont'd)

##### *Key Sources of Estimation Uncertainty (Cont'd)*

Management believes that there are no key assumptions made concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year other than as disclosed below:- (Cont'd)

##### *(g) Discount Rates used in Leases*

Where the interest rate implicit in the lease cannot be readily determined, the Group uses the incremental borrowing rate to measure the lease liabilities. The incremental borrowing rate is the interest rate that the Group would have to pay to borrow over a similar term, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. Therefore, the incremental borrowing rate requires estimation particularly when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Group estimates the incremental borrowing rate using observable inputs when available and is required to make certain entity-specific estimates.

##### *Critical Judgements Made in Applying Accounting Policies*

Management believes that there are no instances of application of critical judgement in applying the accounting policies of the Group and of the Company which will have a significant effect on the amounts recognised in the financial statements.

#### 4.2 Financial Instruments

##### *(a) Financial Assets*

##### Financial Assets Through Profit or Loss

The financial assets are initially measured at fair value. Subsequent to the initial recognition, the financial assets are remeasured to their fair values at the reporting date with fair value changes recognised in profit or loss. The fair value changes do not include interest and dividend income.

##### Financial Assets at Amortised Cost

The financial assets are initially measured at fair value plus transaction costs except for trade receivables without significant financing component which are measured at transaction price only. Subsequent to the initial recognition, all financial assets are measured at amortised cost less any impairment losses.

##### Financial Assets Through Other Comprehensive Income

The financial assets are initially measured at fair value plus transaction costs. Subsequent to the initial recognition, the financial assets are remeasured to their fair values at the reporting date with fair value changes taken up in other comprehensive income and accumulated in the fair value reserve, except for the recognition of impairment, interest income and foreign exchange difference of a debt instrument which are recognised directly in profit or loss. The fair value changes do not include interest and dividend income.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

### 4. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

#### 4.2 Financial Instruments (Cont'd)

##### (b) *Financial Liabilities*

###### Financial Liabilities Through Profit or Loss

The financial liabilities are initially measured at fair value. Subsequent to the initial recognition, the financial liabilities are remeasured to their fair values at the reporting date with fair value changes recognised in profit or loss. The fair value changes do not include interest expense.

###### Financial Liabilities at Amortised Cost

The financial liabilities are initially measured at fair value less transaction costs. Subsequent to the initial recognition, the financial liabilities are measured at amortised cost.

##### (c) *Equity*

###### Ordinary Shares

Ordinary shares are recorded on initial recognition at the proceeds received less directly attributable transaction costs incurred. The ordinary shares are not remeasured subsequently.

#### 4.3 Investments in Subsidiaries

Investments in subsidiaries which are eliminated on consolidation, are stated in the financial statements of the Company at cost less impairment losses, if any.

#### 4.4 Property, Plant and Equipment

All items of property, plant and equipment are initially measured at cost.

Subsequent to the initial recognition, all property, plant and equipment, other than freehold land, are stated at cost less accumulated depreciation and any accumulated impairment losses. Freehold land is stated at cost less any impairment losses.

Freehold land is not depreciated. Depreciation on other property, plant and equipment is calculated using the straight-line method to allocate their depreciable amounts over the estimated useful lives. The principal annual depreciation periods are:-

Buildings	31 - 50 years
Furniture, fittings and equipment	5 - 10 years
Motor vehicles	5 - 8 years
Plant and machinery	5 - 8 years
Renovation	5 years

Fully depreciated plant and equipment are retained in the financial statements and no further charge for depreciation is made, until they are no longer in use.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

### 4. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

#### 4.5 Investment Properties

Investment properties are initially measured at cost. Subsequent to the initial recognition, the investment properties are stated at cost less accumulated depreciation and any accumulated impairment losses.

Freehold land is not depreciated. Depreciation on other investment properties is calculated using the straight-line method to allocate the depreciable amounts over the estimated useful lives. The principal annual depreciation periods are:-

Leasehold land	25 - 99 years
Buildings	25 years

#### 4.6 Right-of-use Assets and Lease Liabilities

##### (a) Short-term Leases and Leases of Low-value Assets

The Group and the Company apply the "short-term lease" and "lease of low-value assets" recognition exemption. For these leases, the Group and the Company recognise the lease payments as an operating expense on a straight-line method over the term of the lease unless another systematic basis is more appropriate.

##### (b) Right-of-use Assets

Right-of-use assets are initially measured at cost. Subsequent to the initial recognition, the right-of-use assets are stated at cost less accumulated depreciation and any accumulated impairment losses, and adjusted for any remeasurement of lease liabilities.

The right-of-use assets are depreciated using the straight-line method from the commencement date to the earlier of the end of the estimated useful lives of the right-of-use assets or the end of the lease term.

##### (c) Lease Liabilities

Lease liabilities are initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the entities' incremental borrowing rate. Subsequent to the initial recognition, the lease liabilities are measured at amortised cost and adjusted for any lease reassessment or modifications.

#### 4.7 Intangible Assets

Intangible assets are initially measured at cost. Subsequent to the initial recognition, the intangible assets are measured at cost less accumulated amortisation and any accumulated impairment losses.

The intangible assets are amortised using the straight-line method to allocate their depreciable amounts over the following periods:-

Intellectual property rights	15 years
Software	3 - 5 years

Software under development is not amortised until such time when the asset is available for use.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

4. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

4.8 Inventories

(a) *Raw Materials, Work-In-Progress and Finished Goods*

Inventories are stated at the lower of cost and net realisable value. Cost is determined on the weighted average cost method and comprises all costs of purchase, cost of conversion plus other costs incurred in bringing the inventories to their present location and condition.

(b) *Completed Properties*

Completed properties are stated at the lower of cost and net realisable value. Cost is determined on specific identification and comprises cost associated with the purchase of land (including all related costs incurred subsequent to the acquisition necessary to prepare the land for its intended use), construction costs and other related development costs incurred in bringing the inventories to their present location and condition.

4.9 Goodwill

Goodwill is initially measured at cost. Subsequent to the initial recognition, the goodwill is measured at cost less accumulated impairment losses, if any. A bargain purchase gain is recognised in profit or loss immediately.

5. INVESTMENTS IN SUBSIDIARIES

	THE COMPANY	
	2025 RM	2024 RM
Unquoted shares, at cost	76,272,011	98,022,011
Accumulated impairment losses	(5,606,419)	(55,944,216)
Classified as held for sale (Note 17)	(50,557,406)	(32,750,000)
	20,108,186	9,327,795
<u>Accumulated impairment losses</u>		
At 1 July 2024/2023	55,944,216	59,631,846
Impairment loss during the financial year	1,886,243	-
Reversal of impairment loss during the financial year	(2,066,634)	-
Disposal of subsidiaries	-	(721,441)
Classified as held for sale (Note 17)	(50,157,406)	(2,966,189)
At 30 June	5,606,419	55,944,216

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

## 5. INVESTMENTS IN SUBSIDIARIES (CONT'D)

The details of the subsidiaries are as follows:-

Name of Subsidiary	Principal Place of Business and Country of Incorporation	Percentage of Issued Share Capital Held by Parent		Principal Activities
		2025 %	2024 %	
Subsidiaries of the Company				
Asian Pottery (Penang) Sdn. Bhd.*	Malaysia	100	100	Marketing of pottery and porcelain products, ceramic wares and ornaments.
Oriwina Sdn. Bhd.*	Malaysia	100	100	Manufacturing and trading of ceramic wares.
Asian Pottery Home & Garden Sdn. Bhd.*	Malaysia	100	100	Dormant.
Sunmark Point Sdn. Bhd.*	Malaysia	100	100	Investment holding and property investment activity.
Asian Pottery Manufacturers Sdn. Bhd.*	Malaysia	100	100	Dormant.
Asian Earthenware Sdn. Bhd.*	Malaysia	100	100	Dormant.
Asiarise Holdings Sdn. Bhd.*	Malaysia	100	100	Dormant.
Asian Porcelain Sdn. Bhd.*	Malaysia	100	100	Dormant.
Profit Sunland Sdn. Bhd.	Malaysia	100	100	Property construction and related businesses.
Million Rich Development Sdn. Bhd.	Malaysia	100	100	Dormant.
KTG Marine (M) Sdn. Bhd.	Malaysia	100	100	Marine construction and coastal reclamation works.
Titanium Hallmark Sdn. Bhd.	Malaysia	100	100	Investment holding.
Line Haul Sdn. Bhd.	Malaysia	100	100	Transportation and logistics providing haulage and hub-to-hub delivery services, warehousing, storage and other related business.
Cipta X Sdn. Bhd. (“CIPTA X”)	Malaysia	-	85	Information technology solutions and other related services.
Velocity Capital Sdn. Bhd.	Malaysia	100	100	Moneylending business.
CSH Priority Sdn. Bhd.	Malaysia	100	100	Dormant.



NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

5. INVESTMENTS IN SUBSIDIARIES (CONT'D)

The details of the subsidiaries are as follows:- (Cont'd)

Name of Subsidiary	Principal Place of Business and Country of Incorporation	Percentage of Issued Share Capital Held by Parent		Principal Activities
		2025 %	2024 %	
Subsidiaries of the Company (Cont'd)				
Velocity PE Sdn. Bhd.	Malaysia	100	100	Dormant.
Velocity Capital Investment Bank Ltd. ("VCIB") <sup>@</sup>	Malaysia	100	-	Investment banking.
Alliance EV Sdn. Bhd.	Malaysia	100	100	Sale and distribution of motor vehicles and electrical vehicles and providing related after-sales services as well as sales and trading of related spare parts and any other related businesses.
Hong Seng Frontier Sdn. Bhd. ("HSF")	Malaysia	-	100	Investment holding.
Held through Asian Pottery Manufacturers Sdn. Bhd.				
Metro Craft Sdn. Bhd.*	Malaysia	100	100	Dormant.
Held through Velocity Capital Sdn. Bhd.				
Velocity Wealth SWH Sdn. Bhd.	Malaysia	100	100	Investment holding.
Held through Velocity Wealth SWH Sdn. Bhd.				
Velocity Direct Sdn. Bhd.	Malaysia	100	100	Management consultancy services and moneylending business.
Held through Line Haul Sdn. Bhd.				
Line Haul Borneo Sdn. Bhd. <sup>@</sup>	Malaysia	60	-	Transportation and logistics providing haulage and hub-to-hub delivery services, warehousing, storage and other related business.

\* The subsidiaries have been classified as held for sale during the current financial year.

@ Consolidated based on management accounts. This approach was adopted as the size of these subsidiaries are considered insignificant to the Group.

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

#### 5. INVESTMENTS IN SUBSIDIARIES (CONT'D)

- (a) During the current financial year, the Company has acquired 100% equity interests in VCIB. The details of the acquisition are disclosed in Note 29(a) to the financial statements.

The statutory financial year end of VCIB is 31 March and does not coincide with the Group. The subsidiary has been consolidated based on management account for the 12-months ended 30 June 2025. The subsidiary is in the midst of changing its statutory financial year end to conform with the Group.

- (b) On 20 May 2025, the Company through its wholly-owned subsidiary, Line Haul Sdn. Bhd., incorporated a 60% owned subsidiary, namely Line Haul Borneo Sdn. Bhd. for a total cash consideration of RM600.
- (c) During the current financial year, the Company has disposed of its entire equity interest in CIPTA X and HSF. The details of the disposal are disclosed in Note 30 to the financial statements.
- (d) The non-controlling interests at the end of the reporting period comprise the following:-

	Effective Equity Interest		THE GROUP	
	2025 %	2024 %	2025 RM	2024 RM
Line Haul Borneo Sdn. Bhd.	40	-	(1,474)	-
CIPTA X	-	15	-	2,838,163
			(1,474)	2,838,163

- (e) Summarised financial information of non-controlling interests has not been presented as the non-controlling interests of the subsidiaries are not individually material to the Group.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

6. INVESTMENT PROPERTIES

THE GROUP	FREEHOLD LAND RM	LEASEHOLD LAND RM	LEASEHOLD BUILDING RM	TOTAL RM
<b>Cost</b>				
At 1 July 2023	800,000	28,571,935	30,165,966	59,537,901
Classified as held for sale (Note 17(b))	-	(5,834,034)	(30,165,966)	(36,000,000)
At 30 June 2024/1 July 2024	800,000	22,737,901	-	23,537,901
Classified as held for sale (Note 17(a))	(800,000)	-	-	(800,000)
At 30 June 2025	-	22,737,901	-	22,737,901
<b>Accumulated Depreciation</b>				
At 1 July 2023	-	1,100,586	-	1,100,586
Depreciation charge	-	469,093	1,557,762	2,026,855
Classified as held for sale (Note 17(b))	-	(233,478)	(1,557,762)	(1,791,240)
At 30 June 2024/1 July 2024	-	1,336,201	-	1,336,201
Depreciation charge	-	235,615	-	235,615
At 30 June 2025	-	1,571,816	-	1,571,816
<b>Accumulated Impairment Losses</b>				
At 30 June 2024/30 June 2025	-	72,930	-	72,930
<b>Carrying Amount</b>				
At 30 June 2024	800,000	21,328,770	-	22,128,770
At 30 June 2025	-	21,093,155	-	21,093,155
<b>Fair Value</b>				
At 30 June 2024	2,370,000	21,800,000	-	24,170,000
At 30 June 2025	-	21,800,000	-	21,800,000

The fair values of the investment properties are within level 2 of the fair value hierarchy and are arrived at by reference to market evidence of transaction prices for similar properties and are performed by registered valuers having appropriate recognised professional qualification and recent experience in the locations and category of properties being valued. The most significant input into this valuation approach is the price per square foot of comparable properties. Adjustments are then made for differences in location, size, facilities available, market conditions and other factors in order to arrive at a common basis.

The direct operating expenses recognised in profit or loss during the financial year in relation to the investment properties were RM1,851,780 (2024 - RM1,915,256).

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

7. PROPERTY, PLANT AND EQUIPMENT

THE GROUP	FREEHOLD LAND		BUILDINGS		RENOVATION		PLANT AND MACHINERY		MOTOR VEHICLES		FURNITURE, FITTINGS AND EQUIPMENT		CAPITAL WORK-IN-PROGRESS		TOTAL RM
	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	
<b>Cost</b>															
At 1 July 2023	3,440,000	19,061,321	1,770,089	6,415,213	4,080,191	1,331,117	1,138,089	37,236,020							
Additions	-	-	259,339	1,214,409	3,868,700	1,793,677	223,040	7,359,165							
Acquisition of subsidiaries (Note 29(b))	-	-	-	-	-	4,544	-	4,544							
Classified as held for sale (Note 17(b))	-	-	-	-	-	(1,972,609)	-	(1,972,609)							
Disposals	(2,000,000)	(500,000)	-	-	(125,472)	-	-	(2,625,472)							
Disposal of subsidiaries (Note 30(c))	-	-	(286,136)	(3,468,424)	-	(28,650)	-	(3,783,210)							
Reclassifications	-	-	-	1,361,129	-	-	(1,361,129)	-							
Write off	-	-	(60,381)	-	-	-	-	(60,381)							
<b>At 30 June 2024/ 1 July 2024</b>	<b>1,440,000</b>	<b>18,561,321</b>	<b>1,682,911</b>	<b>5,522,327</b>	<b>7,823,419</b>	<b>1,128,079</b>	<b>-</b>	<b>36,158,057</b>							
Additions	-	-	25,315	34,100	1,314,071	63,364	-	1,436,850							
Acquisition of subsidiaries (Note 29(a))	-	-	153,415	-	-	-	-	153,415							
Classified as held for sale (Note 17(a))	(1,440,000)	(16,923,021)	(420,769)	(5,433,225)	(917,916)	(674,916)	-	(25,809,847)							
Disposals	-	-	-	-	(115,000)	(54,027)	-	(169,027)							
Foreign exchange translation differences	-	-	(3,679)	-	-	(58)	-	(3,737)							
<b>At 30 June 2025</b>	<b>-</b>	<b>1,638,300</b>	<b>1,437,193</b>	<b>123,202</b>	<b>8,104,574</b>	<b>462,442</b>	<b>-</b>	<b>11,765,711</b>							

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

7. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

THE GROUP	FREEHOLD LAND RM	BUILDINGS RM	RENOVATION RM	PLANT AND MACHINERY RM	MOTOR VEHICLES RM	FURNITURE, FITTINGS AND EQUIPMENT RM	CAPITAL WORK-IN- PROGRESS RM	TOTAL RM
<b>Accumulated Depreciation</b>								
At 1 July 2023	-	6,052,244	927,595	4,814,951	1,409,002	753,678	-	13,957,470
Depreciation charge	-	489,380	319,503	405,247	990,680	298,843	-	2,503,653
Acquisition of subsidiaries (Note 29(b))	-	-	-	-	-	2,878	-	2,878
Classified as held for sale (Note 17(b))	-	-	-	-	-	(239,468)	-	(239,468)
Disposals	-	(194,855)	-	-	(125,471)	-	-	(320,326)
Disposal of subsidiaries (Note 30(c))	-	-	(34,042)	(263,592)	-	(5,825)	-	(303,459)
Write off	-	-	(60,381)	-	-	-	-	(60,381)
<b>At 30 June 2024/</b>								
1 July 2024	-	6,346,769	1,152,675	4,956,606	2,274,211	810,106	-	15,540,367
Depreciation charge	-	467,743	314,461	229,007	1,566,110	100,553	-	2,677,874
Acquisition of subsidiaries (Note 29(a))	-	-	74,151	-	-	-	-	74,151
Classified as held for sale (Note 17(a))	-	(6,490,266)	(409,624)	(5,125,956)	(814,506)	(650,705)	-	(13,491,057)
Disposals	-	-	-	-	(59,417)	(16,558)	-	(75,975)
Foreign exchange translation differences	-	-	(2,724)	-	-	(9)	-	(2,733)
<b>At 30 June 2025</b>	-	324,246	1,128,939	59,657	2,966,398	243,387	-	4,722,627

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

7. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

THE GROUP	FREEHOLD LAND RM	BUILDINGS RM	RENOVATION RM	PLANT AND MACHINERY RM	MOTOR VEHICLES RM	FURNITURE, FITTINGS AND EQUIPMENT RM	CAPITAL WORK-IN- PROGRESS RM	TOTAL RM
<b>Accumulated Impairment</b>								
<b>Losses</b>								
At 30 June 2024/1 July 2024	-	594,540	-	190,000	-	-	-	784,540
Impairment loss	-	-	-	117,144	-	-	-	117,144
Classified as held for sale (Note 17(a))	-	(594,540)	-	(307,144)	-	-	-	(901,684)
At 30 June 2025	-	-	-	-	-	-	-	-
<b>Carrying Amount</b>								
At 30 June 2024	1,440,000	11,620,012	530,236	375,721	5,549,208	317,973	-	19,833,150
At 30 June 2025	-	1,314,054	308,254	63,545	5,138,176	219,055	-	7,043,084

At the end of previous financial year, included in the property, plant and equipment of the Group were motor vehicles held under hire purchase arrangements with a total carrying amount of RM156,394. These assets had been pledged as security for the hire purchase payables of the Group.



NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

7. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

THE COMPANY	RENOVATION RM	FURNITURE, FITTINGS AND EQUIPMENT RM	TOTAL RM
<b>Cost</b>			
At 1 July 2023	60,381	28,205	88,586
Additions	-	3,429	3,429
Write off	(60,381)	-	(60,381)
At 30 June 2024/1 July 2024	-	31,634	31,634
Additions	-	2,867	2,867
At 30 June 2025	-	34,501	34,501
<b>Accumulated Depreciation</b>			
At 1 July 2023	60,381	11,802	72,183
Depreciation charge	-	5,756	5,756
Write off	(60,381)	-	(60,381)
At 30 June 2024/1 July 2024	-	17,558	17,558
Depreciation charge	-	6,757	6,757
At 30 June 2025	-	24,315	24,315
<b>Carrying Amount</b>			
At 30 June 2024	-	14,076	14,076
At 30 June 2025	-	10,186	10,186

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

## 8. RIGHT-OF-USE ASSETS

THE GROUP	OFFICE PREMISES RM	LIVING ACCOMMODATION RM	FLEET OF TRUCKS RM	LEASEHOLD LAND RM	TOTAL RM
<b>Cost</b>					
At 1 July 2023	290,919	211,146	12,975,170	27,494,603	40,971,838
Additions (Note 31(a))	844,761	-	-	-	844,761
Disposal of subsidiaries (Note 30(c))	-	(79,171)	-	-	(79,171)
Derecognition due to lease modification	-	-	(293,922)	-	(293,922)
At 30 June 2024/ 1 July 2024	1,135,680	131,975	12,681,248	27,494,603	41,443,506
Additions (Note 31(a))	470,865	-	-	-	470,865
Acquisition of subsidiaries (Note 29(a))	152,116	-	-	-	152,116
Classified as held for sale (Note 17(a))	(54,432)	-	-	(2,790,000)	(2,844,432)
Reassessment/ Modification of lease liabilities	133,764	46,537	-	-	180,301
Derecognition due to lease modification	(712,853)	-	(7,175,614)	-	(7,888,467)
Foreign exchange translation differences	(7,303)	-	-	-	(7,303)
At 30 June 2025	1,117,837	178,512	5,505,634	24,704,603	31,506,586
<b>Accumulated Depreciation</b>					
At 1 July 2023	20,122	131,236	2,725,319	944,850	3,821,527
Depreciation charge	290,879	63,418	3,405,155	498,633	4,258,085
Disposal of subsidiaries (Note 30(c))	-	(62,679)	-	-	(62,679)
Derecognition due to lease modification	-	-	(140,280)	-	(140,280)
At 30 June 2024/ 1 July 2024	311,001	131,975	5,990,194	1,443,483	7,876,653
Depreciation charge	385,390	46,537	2,371,379	509,245	3,312,551
Acquisition of subsidiaries (Note 29(a))	127,828	-	-	-	127,828
Classified as held for sale (Note 17(a))	(39,312)	-	-	(465,000)	(504,312)
Derecognition due to lease modification	(218,365)	-	(4,302,496)	-	(4,520,861)
Foreign exchange translation differences	(4,602)	-	-	-	(4,602)
At 30 June 2025	561,940	178,512	4,059,077	1,487,728	6,287,257
<b>Carrying Amount</b>					
At 30 June 2024	824,679	-	6,691,054	26,051,120	33,566,853
At 30 June 2025	555,897	-	1,446,557	23,216,875	25,219,329

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

8. RIGHT-OF-USE ASSETS (CONT'D)

- (a) The Group has lease contracts for office premises, living accommodation, fleet of trucks and leasehold land used in its operations. Their lease terms are as below:-

	THE GROUP	
	2025	2024
Office premises	24 - 60 months	24 - 36 months
Living accommodation	48 months	24 - 36 months
Fleet of trucks	12 - 60 months	12 - 60 months
Leasehold land	50 - 97 years	50 - 97 years

- (b) The Group also has leases with lease terms of 12 months or less and leases of office equipment with low value. The Group has applied the 'short-term lease' and 'lease of low-value assets' recognition exemptions for these leases.
- (c) The Group has several lease contracts that include extension and termination options. These options are negotiated by management to provide flexibility in managing the portfolio of leased asset and align with the Group's business needs. Management exercises judgement in determining whether these extension and termination options are reasonably certain to be exercised.

9. INTANGIBLE ASSETS

THE GROUP	INTELLECTUAL PROPERTY RIGHTS RM	SOFTWARE RM	CAPITAL WORK-IN- PROGRESS RM	TOTAL RM
<b>Cost</b>				
At 1 July 2023	25,697,199	-	1,068,479	26,765,678
Classified as held for sale (Note 17(b))	(25,697,199)	-	-	(25,697,199)
At 30 June 2024/1 July 2024	-	-	1,068,479	1,068,479
Additions	-	1,167	171,700	172,867
Reclassifications	-	1,068,479	(1,068,479)	-
At 30 June 2025	-	1,069,646	171,700	1,241,346
<b>Accumulated Amortisation</b>				
At 1 July 2023	3,627,467	-	-	3,627,467
Amortisation charge	1,713,147	-	-	1,713,147
Classified as held for sale (Note 17(b))	(5,340,614)	-	-	(5,340,614)
At 30 June 2024/1 July 2024	-	-	-	-
Amortisation charge	-	213,923	-	213,923
At 30 June 2025	-	213,923	-	213,923

# NOTES TO THE FINANCIAL STATEMENTS

## FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

### 9. INTANGIBLE ASSETS (CONT'D)

THE GROUP	INTELLECTUAL PROPERTY RIGHTS RM	SOFTWARE RM	CAPITAL WORK-IN- PROGRESS RM	TOTAL RM
<b>Accumulated Impairment Losses</b>				
At 1 July 2023	1,800,000	-	-	1,800,000
Classified as held for sale (Note 17(b))	(1,800,000)	-	-	(1,800,000)
At 30 June 2024/30 June 2025	-	-	-	-
<b>Carrying Amount</b>				
At 30 June 2024	-	-	1,068,479	1,068,479
At 30 June 2025	-	855,723	171,700	1,027,423

The intangible assets are in respect of software acquired related to transportation and logistics, and financial services segments. Their amortisation charges are recognised in profit or loss under the “Cost of Sales” and “Administrative Expenses” line items.

### 10. GOODWILL

	THE GROUP	
	2025 RM	2024 RM
<b>Cost:-</b>		
At 1 July 2024/2023	2,465,736	1,984,468
Acquisition of subsidiaries (Note 29)	1,444,916	481,268
At 30 June	3,910,652	2,465,736
<b>Accumulated impairment losses:-</b>		
At 1 July 2024/2023	-	-
Impairment loss during the financial year	(3,910,652)	-
At 30 June	(3,910,652)	-
	-	2,465,736

(a) The carrying amounts of goodwill allocated to each cash-generating unit (“CGU”) are as follows:-

	THE GROUP	
	2025 RM	2024 RM
Transportation and logistics	-	1,984,468
Financial services	-	481,268
	-	2,465,736

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

**10. GOODWILL (CONT'D)**

- (b) Goodwill has been allocated to the Group's CGU identified according to the business segments.

During the current financial year, impairment losses of RM3,910,652 was recognised in profit or loss under "Other Expenses" line item as their financial performances were deteriorating due to market conditions.

Goodwill is tested for impairment on an annual basis by comparing the carrying amount with the recoverable amount of the CGU. The recoverable amount of a CGU is determined based on value in use calculation using cash flow projections from the financial budgets and forecast approved by the management covering a five-years period.

The key assumptions used in the determination of the recoverable amount are as follows:-

- (i) Projected revenue growth rates

The projected revenue growth rates used were taking into consideration past business performance and management's expectations of current and future market conditions.

- (ii) Projected gross profit margins

The projected gross profit margins used were based on historical margins achieved or predetermined profit margins for relevant products and services.

- (iii) Pre-tax discount rate

The discount rate reflected specific risks relating to the cash-generating unit. The rate used was 3.41% (2024 - 7.63%).

**11. OTHER INVESTMENT**

	<b>THE GROUP/ THE COMPANY</b>	
	<b>2025</b>	<b>2024</b>
	<b>RM</b>	<b>RM</b>
<hr/>		
<u>Non-current</u>		
Quoted ordinary shares, at fair value	96,000,000	-
	<hr/>	

The quoted ordinary shares were in relation to MMAG Holdings Berhad and carried at fair value through other comprehensive income because the Group and the Company intend to hold for long-term strategic purposes.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

12. FINANCING RECEIVABLES

	THE GROUP	
	2025 RM	2024 RM
Financing receivables from customers	258,855,278	237,976,903
Unearned financing income	(9,579,208)	(9,497,092)
Gross financing receivables	249,276,070	228,479,811
Allowance for impairment losses	(3,744,116)	(3,380,817)
	245,531,954	225,098,994

- (a) The secured and unsecured financing receivables included under non-current and current assets are as follows:-

	THE GROUP	
	2025 RM	2024 RM
<u>Non-current</u>		
Unsecured	-	8,333
<u>Current</u>		
Secured	243,763,450	220,729,364
Unsecured	1,768,504	4,361,297
	245,531,954	225,090,661
	245,531,954	225,098,994

The secured financing receivables are secured against properties and quoted shares on Bursa Malaysia Securities Berhad and are subject to interest rates ranging from 4% to 12% (2024 - 4% to 7%) per annum.

The unsecured financing receivables are subject to interest rates ranging from 5% to 9% (2024 - 5% to 9%) per annum.

- (b) The information about the credit exposure and loss allowances recognised for financing receivables are as follows:-

Category	Loss allowance	Gross receivables RM	Allowance for impairment losses RM	Net receivables RM
<b>THE GROUP</b>				
<b>2025</b>				
Stage 1	12-months expected credit losses	245,587,710	(92,769)	245,494,941
Stage 2	Lifetime expected credit losses	-	-	-
Stage 3	Lifetime expected credit losses	3,688,360	(3,651,347)	37,013
		249,276,070	(3,744,116)	245,531,954

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

12. FINANCING RECEIVABLES (CONT'D)

- (b) The information about the credit exposure and loss allowances recognised for financing receivables are as follows:- (Cont'd)

Category	Loss allowance	Gross receivables RM	Allowance for impairment losses RM	Net receivables RM
<b>THE GROUP</b>				
<b>2024</b>				
Stage 1	12-months expected credit losses	225,098,994	-	225,098,994
Stage 2	Lifetime expected credit losses	-	-	-
Stage 3	Lifetime expected credit losses	3,380,817	(3,380,817)	-
		228,479,811	(3,380,817)	225,098,994

- (c) The reconciliations of allowance for impairment losses are as follows:-

	Stage 1 RM	Stage 2 RM	Stage 3 RM	Total RM
<b>THE GROUP</b>				
At 1 July 2023	-	-	3,110,345	3,110,345
Net remeasurement of loss allowance	-	-	270,472	270,472
At 30 June 2024/1 July 2024	-	-	3,380,817	3,380,817
Net remeasurement of loss allowance	92,769	-	270,530	363,299
At 30 June 2025	92,769	-	3,651,347	3,744,116



# NOTES TO THE FINANCIAL STATEMENTS

## FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

### 13. TRADE AND OTHER RECEIVABLES

	NOTE	THE GROUP		THE COMPANY	
		2025 RM	2024 RM	2025 RM	2024 RM
<u>Non-current</u>					
Prepayments		3,233,616	2,638,456	-	-
<u>Current</u>					
Trade receivables	13.1	986,177	6,608,479	-	-
Other receivables	13.2	184,655	7,206,992	-	5,591,084
Advances to suppliers		-	251,210	-	-
Deposits		322,815	500,811	-	-
Prepayments		408,358	1,477,567	6,000	-
		1,902,005	16,045,059	6,000	5,591,084
		5,135,621	18,683,515	6,000	5,591,084

#### 13.1 Trade Receivables

	THE GROUP		THE COMPANY	
	2025 RM	2024 RM	2025 RM	2024 RM
Trade receivables:				
- related party	43,767	305	-	-
- third parties	1,471,483	6,746,339	-	-
	1,515,250	6,746,644	-	-
Allowance for impairment losses	(529,073)	(138,165)	-	-
	986,177	6,608,479	-	-

- (a) The Group's normal trade credit terms range from 5 to 60 (2024 - 5 to 60) days.
- (b) The information about the credit exposure and loss allowances recognised for trade receivables are as follows:-

	Gross amount RM	Individual allowance RM	Collective allowance RM	Carrying amount RM
<b>THE GROUP</b>				
<b>2025</b>				
Current (not past due)	460,570	-	(10,624)	449,946
1 to 30 days past due	78,560	-	(1,814)	76,746
31 to 60 days past due	62,570	-	(6,616)	55,954
61 to 90 days past due	15,246	-	(549)	14,697
More than 90 days past due	748,304	-	(359,470)	388,834
Credit impaired	150,000	(150,000)	-	-
	1,515,250	(150,000)	(379,073)	986,177

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

13. TRADE AND OTHER RECEIVABLES (CONT'D)

13.1 Trade Receivables (Cont'd)

- (b) The information about the credit exposure and loss allowances recognised for trade receivables are as follows:- (Cont'd)

THE GROUP	Gross amount RM	Individual allowance RM	Collective allowance RM	Carrying amount RM
<b>2024</b>				
Current (not past due)	5,284,712	-	(89,230)	5,195,482
1 to 30 days past due	383,475	-	(2,410)	381,065
31 to 60 days past due	277,065	-	(5,588)	271,477
61 to 90 days past due	160,386	-	(4,010)	156,376
More than 90 days past due	610,269	-	(6,190)	604,079
Credit impaired	30,737	(30,737)	-	-
	6,746,644	(30,737)	(107,428)	6,608,479

- (c) The reconciliations of allowance for impairment losses are as follows:-

THE GROUP	Lifetime ECL RM	Credit impaired RM	Total RM
At 1 July 2023	744,500	30,737	775,237
Net remeasurement of loss allowance	(637,072)	-	(637,072)
At 30 June 2024/1 July 2024	107,428	30,737	138,165
Net remeasurement of loss allowance	271,645	150,000	421,645
Classified as held for sale	-	(30,737)	(30,737)
At 30 June 2025	379,073	150,000	529,073

13.2 Other Receivables

	THE GROUP		THE COMPANY	
	2025 RM	2024 RM	2025 RM	2024 RM
Third parties	284,337	7,206,992	-	5,591,084
Allowance for impairment losses	(99,682)	-	-	-
	184,655	7,206,992	-	5,591,084

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

#### 13. TRADE AND OTHER RECEIVABLES (CONT'D)

##### 13.2 Other Receivables (Cont'd)

(a) The reconciliations of allowance for impairment losses are as follows:-

	THE GROUP		THE COMPANY	
	2025 RM	2024 RM	2025 RM	2024 RM
At 1 July 2024/2023	-	2,912,183	-	2,912,183
Net remeasurement of loss allowance	99,682	(2,872,183)	-	(2,872,183)
Written offs	-	(40,000)	-	(40,000)
At 30 June	99,682	-	-	-

#### 14. INVENTORIES

	THE GROUP	
	2025 RM	2024 RM
<b>At cost</b>		
Raw materials	-	186,590
Finished goods	-	517,846
Spare parts	-	119,262
	-	823,698
<b>At net realisable value</b>		
Work-in-progress	-	47,271
Finished goods	-	154,267
Completed properties	5,833,500	5,833,500
	5,833,500	6,035,038
	5,833,500	6,858,736
Recognised in profit or loss:-		
Inventories recognised as cost of sales	5,813,394	14,295,329
Amount written down to net realisable value	591,332	-

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

15. AMOUNT OWING BY/(TO) SUBSIDIARIES

	THE COMPANY	
	2025 RM	2024 RM
<b>Amount Owing by Subsidiaries</b>		
Non-trade balances	340,580,515	322,509,773
Allowance for impairment losses	(5,204,257)	(3,723,261)
	335,376,258	318,786,512
<b>Amount Owing to Subsidiaries</b>		
Non-trade balances	(9,132,579)	(2,771,718)

(a) The non-trade balances owing by/(to) subsidiaries represent unsecured interest-free advances and payments made on behalf. The amounts owing are repayable on demand and are to be settled in cash.

(b) The reconciliations of allowance for impairment losses are as follows:-

	THE COMPANY	
	2025 RM	2024 RM
At 1 July 2024/2023	3,723,261	3,723,261
Net remeasurement of loss allowance	1,480,996	-
At 30 June	5,204,257	3,723,261

16. CASH AND CASH EQUIVALENTS

	THE GROUP		THE COMPANY	
	2025 RM	2024 RM	2025 RM	2024 RM
Fixed deposits with licensed banks	-	869,507	-	-
Cash and bank balances	49,714,616	37,183,208	312,896	1,418,101
Cash and cash equivalents in the statements of financial position	49,714,616	38,052,715	312,896	1,418,101
Less: Fixed deposit pledged with a licensed bank	-	100,000	-	-
Less: Fixed deposits with tenure of more than 3 months	-	445,287	-	-
Cash and cash equivalents from continuing operations	49,714,616	37,507,428	312,896	1,418,101
Cash and cash equivalents from discontinued operations (Note 17)	398,306	1,059,450	-	-
Cash and cash equivalents in the statements of cash flows	50,112,922	38,566,878	312,896	1,418,101

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

### 16. CASH AND CASH EQUIVALENTS (CONT'D)

In the previous financial year:

- (a) The fixed deposits with licensed banks of the Group at the end of the reporting period bore effective interest rates ranging from 2.60% to 2.80% per annum. The fixed deposits have maturity periods ranging from 1 to 24 months for the Group.
- (b) Included in the fixed deposit with a licensed bank of the Group at the end of the reporting period was an amount of RM100,000 which has been pledged to a licensed bank as security for bank guarantee facilities granted to the Group.

### 17. DISPOSAL GROUP CLASSIFIED AS HELD FOR SALE

- (a) On 12 June 2025, the Company had entered into a master shares sale agreement to dispose of its entire equity interests in the following companies for a total cash consideration of approximately RM400,000, along with the settlement of all outstanding amounts owing to the Company:-

#### Ceramic segment

- 1. Asian Pottery (Penang) Sdn. Bhd.
- 2. Oriwina Sdn. Bhd.
- 3. Asian Pottery Home & Garden Sdn. Bhd.
- 4. Asian Pottery Manufacturers Sdn. Bhd.
- 5. Asian Earthenware Sdn. Bhd.
- 6. Asiarise Holdings Sdn. Bhd.
- 7. Asian Porcelain Sdn. Bhd.
- 8. Metro Craft Sdn. Bhd.

#### Others segment

- 1. Sunmark Point Sdn. Bhd. ("SP") - investment holding company

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

**17. DISPOSAL GROUP CLASSIFIED AS HELD FOR SALE (CONT'D)**

- (a) The subsidiaries have been underperforming for the past few financial years.

At the end of the current reporting period, the assets and liabilities of the Ceramic segment and SP have been presented in the consolidated statement of financial position as “Assets of disposal group classified as held for sale” and “Liabilities of disposal group classified as held for sale”, and the Ceramic segment’s results (including the related comparative figures) have also been presented separately on the consolidated statement of profit or loss and other comprehensive income as “Loss after taxation from discontinued operations”. The disposal has been completed on 13 August 2025.

The carrying amount of the non-current asset is the same as its carrying value before it was reclassified as held for sale.

The assets and liabilities of the disposal group are as follows:-

	THE GROUP 2025 RM	THE COMPANY 2025 RM
<b>Assets</b>		
Investments in subsidiaries	-	400,000
Investment properties (Note 6)	800,000	-
Property, plant and equipment (Note 7)	11,417,106	-
Right-of-use assets (Note 8)	2,340,120	-
Trade and other receivables	1,410,397	-
Inventories	56,158	-
Amount owing by a subsidiary	-	16,140,938
Current tax assets	419,714	-
Fixed deposits with a licensed bank	708,738	-
Cash and bank balances	66,506	-
Assets of disposal group classified as held for sale	17,218,739	16,540,938
<b>Liabilities</b>		
Trade and other payables	2,498,609	-
Lease liability	16,072	-
Hire purchase payables	63,620	-
Deferred tax liabilities (Note 20)	1,805,301	-
Liabilities of disposal group classified as held for sale	4,383,602	-

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

#### 17. DISPOSAL GROUP CLASSIFIED AS HELD FOR SALE (CONT'D)

(b) In the previous financial year:-

On 27 June 2024, the Company had entered into a Shares Sale Agreement ("SSA") with MMAG Holdings Berhad to dispose of its entire 85% equity interest in CIPTA X for a total cash consideration of RM20,000,000. The disposal has been completed on 24 October 2024.

On 17 July 2024, the Company had entered into a SSA with HS Green Valley Sdn. Bhd. to dispose of its entire equity interest in HSF for a total cash consideration of RM45,250,000 (included repayment of amount owing by HSF amounting to RM17,673,323). The disposal has been completed on 28 April 2025.

At the end of the previous reporting period, the assets and liabilities of CIPTA X and HSF had been presented in the consolidated statement of financial position as "Assets of disposal group classified as held for sale" and "Liabilities of disposal group classified as held for sale".

The carrying amount of the non-current asset is the same as its carrying value before it was reclassified as held for sale.

The assets and liabilities of the disposal group are as follows:-

	THE GROUP 2024 RM	THE COMPANY 2024 RM
<b>Assets</b>		
Investments in subsidiaries	-	29,783,811
Investment properties (Note 6)	34,208,760	-
Property, plant and equipment (Note 7)	1,733,141	-
Intangible assets (Note 9)	18,556,585	-
Trade and other receivables	3,032,754	-
Amount owing by a subsidiary	-	17,673,322
Cash and bank balances	1,059,450	-
Assets of disposal group classified as held for sale	58,590,690	47,457,133
<b>Liabilities</b>		
Trade and other payables	12,616,440	-
Amount owing to a subsidiary	-	7,398,725
Current tax liabilities	228,626	-
Liabilities of disposal group classified as held for sale	12,845,066	7,398,725

#### 18. SHARE CAPITAL

	THE GROUP/ THE COMPANY NUMBER OF SHARES	RM
<b>Issued and Fully Paid-up</b>		
Ordinary Shares		
Balance at 30 June 2024/2025	1,381,410,560	396,790,911

The holders of ordinary shares are entitled to receive dividends as and when declared by the Company and are entitled to one vote per ordinary share at meetings of the Company. The ordinary shares have no par value.



NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

19. RESERVES

(a) Warrant Reserve

On 20 January 2022, the Company issued 690,705,280 free detachable warrants ("Warrants 2022/2027"). Warrants 2022/2027 were constituted under the Deed Poll dated 7 December 2021, shall expire on 19 January 2027 ("the Exercise Period"). Each Warrants 2022/2027 entitles the registered holder, at any time during the Exercise Period, to subscribe for one (1) new ordinary share in the Company at an exercise price of RM0.15 per Warrants 2022/2027. As and when the Warrants 2022/2027 are exercised, the related balance in the warrant reserve will be transferred to the share capital account.

Any Warrants 2022/2027 not exercised by the date of maturity will thereafter lapse and cease to be valid for all purposes and the balance in warrant reserve will be transferred to accumulated losses.

The warrant reserve amounted to RM43,721,644 (2024 - RM43,721,644) was allocated to Warrants 2022/2027 from the proceeds of the rights issue exercise by reference to their fair value of RM0.0633 per Warrants 2022/2027.

(b) Foreign Exchange Translation Reserve

The foreign exchange translation reserve represents exchange differences arising from the translation of the financial statements of a subsidiary incorporated in Labuan whose functional currency is different from the Group's presentation currency.

(c) Fair Value Reserve

The fair value reserve represents the cumulative fair value changes (net of tax, where applicable) of investments designated at fair value through other comprehensive income.

20. DEFERRED TAX LIABILITIES

THE GROUP	AT 1.7.2024 RM	RECOGNISED IN PROFIT OR LOSS (NOTE 25) RM	CLASSIFIED AS HELD FOR SALE (NOTE 17(a)) RM	AT 30.6.2025 RM
<b>2025</b>				
<b>Deferred Tax Liabilities</b>				
Property, plant and equipment	2,135,689	133,677	(1,805,301)	464,065
Right-of-use assets	1,803,776	(1,348,793)	-	454,983
Intangible assets	-	103,000	-	103,000
	3,939,465	(1,112,116)	(1,805,301)	1,022,048
<b>Deferred Tax Assets</b>				
Lease liabilities	(1,866,764)	1,387,515	-	(479,249)
Unutilised capital allowances	-	(417,000)	-	(417,000)
Others	-	(91,000)	-	(91,000)
	(1,866,764)	879,515	-	(987,249)
	2,072,701	(232,601)	(1,805,301)	34,799

# NOTES TO THE FINANCIAL STATEMENTS

## FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

### 20. DEFERRED TAX LIABILITIES (CONT'D)

THE GROUP	AT 1.7.2023 RM	RECOGNISED IN PROFIT OR LOSS (NOTE 25) RM	CLASSIFIED AS HELD FOR SALE (NOTE 17) RM	AT 30.6.2024 RM
<b>2024</b>				
<b>Deferred Tax Liabilities</b>				
Property, plant and equipment	2,121,049	14,640	-	2,135,689
Right-of-use assets	2,544,134	(740,358)	-	1,803,776
	4,665,183	(725,718)	-	3,939,465
<b>Deferred Tax Assets</b>				
Lease liabilities	(2,585,793)	719,029	-	(1,866,764)
Unutilised capital allowances	(10,518)	10,518	-	-
Unutilised reinvestment allowances	(75,570)	75,570	-	-
	(2,671,881)	805,117	-	(1,866,764)
	1,993,302	79,399	-	2,072,701

At the end of the reporting period, the amounts of deferred tax assets not recognised (stated at gross) due to uncertainty of their realisation are as follows:-

	THE GROUP		THE COMPANY	
	2025 RM	2024* RM	2025 RM	2024* RM
Unutilised tax losses:				
- Expiring within 5 years	10,728,803	9,771,533	-	-
- Expiring within 6 to 10 years	4,312,312	4,137,073	-	-
Unabsorbed capital allowances	4,542,401	4,409,927	13,528	13,528
Unabsorbed reinvestment allowances	311,244	6,269,668	-	-
Other deductible temporary differences	4,611,955	3,267,906	-	-
	24,506,715	27,856,107	13,528	13,528

\* Certain comparative figures have been restated to reflect the revised tax losses carry-forward and other temporary differences available to the Group and the Company.

Based on the current legislation, the unabsorbed reinvestment allowances are allowed to be utilised for 7 consecutive years of assessment, the unutilised tax losses up to the year of assessment 2018 can be carried forward until the year of assessment 2028 and the unutilised tax losses for 2019 onwards are allowed to be utilised for 10 consecutive years of assessment immediately following that year of assessment; whereas, the unabsorbed capital allowances are allowed to be carried forward indefinitely.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

21. TRADE AND OTHER PAYABLES

	THE GROUP		THE COMPANY	
	2025 RM	2024 RM	2025 RM	2024 RM
Trade payables:				
- related party	96,504	-	-	-
- third parties	1,482,561	1,734,361	-	-
	1,579,065	1,734,361	-	-
Other payables:				
- third parties	3,623,670	1,383,462	3,228	-
- directors	847,287	663,723	-	-
	4,470,957	2,047,185	3,228	-
Deposits received	4,071,000	2,015,025	4,000,000	2,000,000
Accruals	1,296,773	1,668,114	186,950	177,540
	11,417,795	7,464,685	4,190,178	2,177,540

- (a) The normal trade credit term granted to the Group range from 30 to 90 (2024 - 30 to 90) days.
- (b) The amount owing to directors represents interest-free unsecured advances granted to the Group. The amounts are repayable on demand and are to be settled in cash.

22. REVENUE

	THE GROUP		THE COMPANY	
	2025 RM	2024 RM	2025 RM	2024 RM
<b>Revenue from contracts with customers</b>				
<u>Recognised over time</u>				
Software development	4,557,419	13,010,860	-	-
<u>Recognised at a point in time</u>				
Haulage services	23,439,353	26,931,707	-	-
Sale of goods	150,000	9,365,592	-	-
Rental of warehouse and storage	81,190	-	-	-
	23,670,543	36,297,299	-	-
	28,227,962	49,308,159	-	-
<b>Interest income from moneylending activities</b>	13,096,502	8,029,711	-	-
<b>Revenue from other source</b>				
Dividend income	-	-	20,000,000	-
	41,324,464	57,337,870	20,000,000	-

- (a) The information on the disaggregation of revenue (including the discontinued operations) by geographical market is disclosed in Note 34.2 to the financial statements.

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

#### 22. REVENUE (CONT'D)

(b) The information about the performance obligations in contracts with customers is summarised below:-

Nature of Goods or Services	Timing and Method of Revenue Recognition	Significant Payment Terms	Warranty and Obligations for Returns or Refunds
Software development	When the service is rendered using cost incurred method.	Based on agreed milestones. The credit period is 30 days from the invoice date.	Warranties of 6 months after development into production environment are given to customers.
Haulage services	When the services are rendered and accepted by customers.	Credit periods ranging from 5 to 60 days from the invoice date.	Not applicable.
Sale of goods	When the goods are delivered and accepted by customers.	Credit periods of 30 days from the invoice date.	Not applicable.
Rental of warehouse and storage	When the services are rendered and accepted by customers.	Credit periods ranging from 5 to 60 days from the invoice date.	Not applicable.

(c) Interest income from moneylending activities is recognise using effective interest method.

(d) The information of the revenue from other source is summarised below:-

#### Dividend Income

Dividend income is recognised when the right to receive dividend payment is established.

#### 23. NET REVERSAL OF IMPAIRMENT LOSS ON FINANCIAL ASSETS

	THE GROUP		THE COMPANY	
	2025 RM	2024 RM	2025 RM	2024 RM
Impairment loss:				
- amount owing by subsidiaries	-	-	(2,014,010)	(363)
- financing receivables	(416,808)	(270,472)	-	-
- trade and other receivables	(521,327)	-	-	-
Reversal of impairment loss:				
- amount owing by subsidiaries	-	-	533,014	-
- financing receivables	53,509	-	-	-
- other investment	13,750,000	8,250,000	13,750,000	8,250,000
- trade and other receivables	-	3,509,255	-	2,872,183
	12,865,374	11,488,783	12,269,004	11,121,820

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

**24. PROFIT BEFORE TAXATION**

Profit before taxation is arrived at after charging/(crediting):-

	<b>THE GROUP</b>		<b>THE COMPANY</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
	<b>RM</b>	<b>RM</b>	<b>RM</b>	<b>RM</b>
Auditors' remuneration:				
- audit fees:				
- current financial year				
- auditors of the Company	241,008	-	68,000	-
- other auditors	17,752	191,500	-	62,500
- under/(over)provision in the previous financial year:				
- other auditors	1,917	(13,000)	-	-
- non-audit fee:				
- auditors of the Company	5,000	-	5,000	-
- other auditors	-	5,000	-	5,000
Directors' remuneration	1,327,609	1,364,430	647,747	473,483
<b>Material expenses/(income)</b>				
Amortisation of intangible assets	752,735	1,713,147	-	-
Deposits (forfeited)/written off	(10,200)	887	-	-
Depreciation:				
- investment properties	1,978,496	2,026,855	-	-
- property, plant and equipment	2,116,611	1,701,020	6,757	5,756
- right-of-use assets	3,262,338	4,218,484	-	-
Gain on disposal of subsidiaries	(15,789,837)	(1,576,287)	(17,792,866)	(441,441)
Gain on modification of leases	(151,201)	(5,361)	-	-
Impairment loss on:				
- goodwill	3,910,652	-	-	-
- investments in subsidiaries	-	-	1,886,243	-
Interest expenses on lease liabilities	221,910	390,844	-	-
Interest income on financial assets not measured at fair value through profit or loss:				
- financial instruments	(72,752)	(245,187)	(1,909)	(163,637)
Lease expenses:				
- short-term leases	700,498	708,300	-	60,000
- low-value assets	1,830	-	-	-
Lease income:				
- investment properties	(1,192,000)	(1,080,000)	-	-
- others	(400,624)	(486,575)	-	-
Loss on disposal of property, plant and equipment	5,352	1,005,145	-	-
Loss/(Gain) on foreign exchange:				
- realised	152,298	-	-	-
- unrealised	(525,248)	-	-	-
Reversal of impairment loss on investments in subsidiaries	-	-	(2,066,634)	-
Staff costs (including other key management personnel as disclosed in Note 32):				
- short-term employee benefits	9,759,625	8,745,282	214,913	118,074
- defined contribution benefits	1,088,498	1,234,413	25,644	14,766

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

**25. INCOME TAX EXPENSE/(BENEFIT)**

	<b>THE GROUP</b>		<b>THE COMPANY</b>	
	<b>2025 RM</b>	<b>2024 RM</b>	<b>2025 RM</b>	<b>2024 RM</b>
Current tax:				
- for current financial year	2,666,399	1,268,981	-	-
- overprovision in the previous financial year	(69,324)	(240,273)	-	(42,472)
	2,597,075	1,028,708	-	(42,472)
Deferred tax (Note 20):				
- origination and reversal of temporary differences	(146,601)	79,399	-	-
- overprovision in the previous financial year	(86,000)	-	-	-
	(232,601)	79,399	-	-
	2,364,474	1,108,107	-	(42,472)
Represented by:-				
Income tax expense/(benefit) on continuing operations	2,425,798	1,221,221	-	(42,472)
Income tax benefit on discontinued operations (Note 26)	(61,324)	(113,114)	-	-
	2,364,474	1,108,107	-	(42,472)

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

**25. INCOME TAX EXPENSE/(BENEFIT) (CONT'D)**

A reconciliation of income tax expense/(benefit) applicable to the profit before taxation at the statutory tax rate to income tax expense/(benefit) at the effective tax rate of the Group and of the Company is as follows:-

	<b>THE GROUP</b>		<b>THE COMPANY</b>	
	<b>2025 RM</b>	<b>2024 RM</b>	<b>2025 RM</b>	<b>2024 RM</b>
Profit after taxation	25,861,237	9,846,795	48,798,114	10,414,320
Total income tax expense	2,364,474	1,108,107	-	(42,472)
Results from continuing and discontinued operations before income tax expense	28,225,711	10,954,902	48,798,114	10,371,848
Tax at the statutory tax rate of 24%	6,774,171	2,629,176	11,711,547	2,489,244
Tax effects of:-				
Non-deductible expenses	2,209,107	3,127,134	1,282,656	161,304
Non-taxable income	(7,089,648)	(3,200,530)	(12,994,203)	(2,775,269)
Deferred tax assets not recognised during the financial year	645,570	-	-	124,721
Utilisation of deferred tax assets previously not recognised	(19,402)	(1,207,400)	-	-
Overprovision of current tax in the previous financial year	(69,324)	(240,273)	-	(42,472)
Overprovision of deferred taxation in the previous financial year	(86,000)	-	-	-
	2,364,474	1,108,107	-	(42,472)

Domestic income tax is calculated at the Malaysian statutory tax rate of 24% (2024 - 24%) of the estimated assessable profit for the financial year.



## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

#### 26. LOSS AFTER TAXATION FROM DISCONTINUED OPERATIONS

As disclosed in Note 17(a) to the financial statements, the Group had disposed of its Ceramic segment which has been completed on 13 August 2025.

An analysis of the results of the discontinued operations is as follows:-

	<b>THE GROUP</b>	
	<b>2025</b>	<b>2024</b>
	<b>RM</b>	<b>RM</b>
<b>Profit or Loss</b>		
Revenue	7,282,460	8,466,826
Cost of sales	(6,285,464)	(6,156,281)
Gross profit	996,996	2,310,545
Other income	48,948	153,327
Selling and distribution costs	(409,805)	(431,503)
Administrative expenses	(2,267,854)	(2,850,104)
Other expenses	(639,912)	(263,603)
Finance costs	(196,730)	(12,531)
Results from operating activities	(2,468,357)	(1,093,869)
Income tax benefit	61,324	113,114
Loss after taxation from discontinued operations	(2,407,033)	(980,755)

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

**26. LOSS AFTER TAXATION FROM DISCONTINUED OPERATIONS (CONT'D)**

(a) Included in the results from operating activities are the following:-

	<b>THE GROUP</b>	
	<b>2025</b>	<b>2024</b>
	<b>RM</b>	<b>RM</b>
Auditors' remuneration:		
- audit fees:		
- auditors of the Company	60,000	-
- other auditors	-	50,500
Deposits written off	224,000	-
Depreciation:		
- property, plant and equipment	768,247	802,633
- right-of-use assets	50,213	39,601
Directors' remuneration	242,200	339,998
Gain on disposal of property, plant and equipment	-	(44,999)
Impairment loss on property, plant and equipment	117,144	-
Interest expense on lease liabilities	1,501	2,524
Interest expense on financial liabilities that are not measured at fair value through profit or loss:		
- hire purchase payables	6,424	10,007
- unrelated parties loan	186,428	-
- others	2,377	-
Interest income on financial assets measured at amortised cost:		
- financial instruments	(17,853)	(17,866)
Inventories written down	591,332	-
Lease expenses:		
- short-term leases	82,793	82,140
- low-value assets	1,680	1,420
Loss on foreign exchange:		
- realised	275,715	143,161
- unrealised	19,590	71,474
Staff costs:		
- short-term employee benefits	2,365,945	2,855,171
- defined contribution benefits	179,504	252,813

(b) The cash flows attributable to the discontinued operations are the following:-

	<b>THE GROUP</b>	
	<b>2025</b>	<b>2024</b>
	<b>RM</b>	<b>RM</b>
Net cash for operating activities	(301,512)	(164,094)
Net cash from investing activities	20,005,230	31,613
Net cash for financing activities	(20,063,486)	(76,648)
Net cash for discontinued operations	(359,768)	(209,129)

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

## 27. OTHER COMPREHENSIVE INCOME

	THE GROUP		THE COMPANY	
	2025 RM	2024 RM	2025 RM	2024 RM
<b>Item that Will Not be Reclassified Subsequently to Profit or Loss</b>				
Fair value changes of equity investments during the financial year	36,000,000	-	36,000,000	-
<b>Item that Will be Reclassified Subsequently to Profit or Loss</b>				
Foreign currency translation changes during the financial year	(221,989)	-	-	-
	35,778,011	-	36,000,000	-

## 28. EARNINGS/(LOSS) PER SHARE

## (a) Basic Earnings/(Loss) Per Share

The basic earnings/(loss) per share is calculated by dividing the consolidated profit/(loss) attributable to owners of the Company by the weighted average number of ordinary shares outstanding during the financial year.

	Continuing Operations RM	Discontinued Operations RM	Total RM
<b>THE GROUP</b>			
<b>2025</b>			
Profit/(Loss) after taxation attributable to owners of the Company (Basic)	28,332,771	(2,407,033)	25,925,738
<b>2024 (Restated)</b>			
Profit/(Loss) after taxation attributable to owners of the Company (Basic)	10,828,170	(980,755)	9,847,415

	THE GROUP	
	2025 RM	2024 RM (Restated)
Weighted average number of ordinary shares in issue (Basic)	1,381,410,560	1,381,410,560
Basic earnings/(loss) per share (sen):		
- continuing operations	2.05	0.78
- discontinued operations	(0.17)	(0.07)
	1.88	0.71

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

**28. EARNINGS/(LOSS) PER SHARE (CONT'D)**

(b) Diluted Earnings/(Loss) Per Share

The effects of potential ordinary shares arising from the conversion of Warrants 2022/2027 is anti-dilutive and accordingly, it has been ignored in the calculation of dilutive earnings/(loss) per share. As a result, the diluted earnings/(loss) per ordinary share is the same as basic earnings/(loss) per share.

**29. ACQUISITION OF SUBSIDIARIES**

- (a) On 30 August 2024, the Company acquired 100% equity interests in VCIB for a total cash consideration of RM11,000,000. The acquisition of this subsidiary is to enable the Group to expand its financial services business.

The following summarises the major classes of consideration transferred, and the recognised amounts of assets acquired and liabilities assumed at the date of acquisition:-

	<b>THE GROUP 2025 RM</b>	<b>THE COMPANY 2025 RM</b>
Property, plant and equipment (Note 7)	79,264	-
Right-of-use assets (Note 8)	24,288	-
Trade and other receivables	10,059,904	-
Cash and bank balances	16,197	-
Lease liabilities	(24,358)	-
Trade and other payables	(600,211)	-
Net identifiable assets acquired	9,555,084	-
Add: Goodwill on acquisition (Note 10)	1,444,916	-
Total purchase consideration	11,000,000	11,000,000
Less: Cash and bank balances of a subsidiary acquired	16,197	-
Net cash outflow from the acquisition of a subsidiary	10,983,803	11,000,000

- (i) The goodwill is attributable mainly to the control premium paid. The goodwill is not deductible for tax purposes.
- (ii) The subsidiary does not contribute any revenue but loss after taxation of RM195,750 to the Group since the date of acquisition.

If the acquisition was effective at the beginning of the current financial year, the Group's revenue and profit after taxation for the current financial year would have been RM41,324,464 and RM26,613,109 respectively.

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

#### 29. ACQUISITION OF SUBSIDIARIES (CONT'D)

- (b) On 20 May 2024, the Company, through its wholly-owned subsidiary, Velocity Capital Sdn. Bhd., acquired 100% equity interests in Velocity Wealth SWH Sdn. Bhd. and its wholly-owned subsidiary, Velocity Direct Sdn. Bhd. for a total cash consideration of RM100. The acquisition was completed on 4 June 2024. The acquisition of these subsidiaries is to enable the Group to expand its financial services business.

The following summarises the major classes of consideration transferred, and the recognised amounts of assets acquired and liabilities assumed at the date of acquisition:-

	THE GROUP 2024 RM	THE COMPANY 2024 RM
Property, plant and equipment (Note 7)	1,666	-
Trade and other receivables	56,466	-
Cash and bank balances	2,506	-
Trade and other payables	(541,806)	-
Net identifiable liabilities acquired	(481,168)	-
Add: Goodwill on acquisition (Note 10)	481,268	-
Total purchase consideration	100	100
Less: Cash and bank balances of subsidiaries acquired	2,506	-
Net cash (inflow)/outflow from the acquisition of subsidiaries	(2,406)	100

- (i) The goodwill is attributable mainly to the control premium paid. The goodwill is not deductible for tax purposes.
- (ii) The subsidiary does not contribute any revenue but loss after taxation of RM13,768 to the Group since the date of acquisition.

If the acquisition was effective at the beginning of the previous financial year, the Group's revenue and profit after taxation for the previous financial year would have been RM57,337,870 and RM9,806,801 respectively.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

**30. DISPOSAL OF SUBSIDIARIES**

- (a) On 27 June 2024, the Company had entered into a SSA with MMAG Holdings Berhad to dispose of its entire 85% equity interests in CIPTA X for a total cash consideration of RM20,000,000. The disposal has been completed on 24 October 2024.

The financial effects of the disposal at the date of disposal are summarised below:-

	THE GROUP 2025 RM	THE COMPANY 2025 RM
Investment in a subsidiary	-	17,033,811
Property, plant and equipment	1,780,055	-
Intangible assets	18,017,773	-
Trade and other receivables	9,868,135	-
Cash and bank balances	473,986	-
Trade and other payables	(11,636,382)	-
Non-controlling interests	(2,775,536)	-
Carrying amount of net assets disposed of	15,728,031	17,033,811
Add: Gain on disposal of a subsidiary	4,271,969	2,966,189
Consideration received, satisfied in cash	20,000,000	20,000,000
Less: Cash and bank balances of a subsidiary disposed of	473,986	-
Net cash inflow from the disposal of a subsidiary	19,526,014	20,000,000

- (b) On 17 July 2024, the Company had entered into a SSA with HS Green Valley Sdn. Bhd. to dispose of its entire equity interests in HSF for a total cash consideration of RM45,250,000 (included repayment of amount owing by HSF amounting to RM17,673,323). The disposal has been completed on 28 April 2025.

The financial effects of the disposal at the date of disposal are summarised below:-

	THE GROUP 2025 RM	THE COMPANY 2025 RM
Investment in a subsidiary	-	12,750,000
Investment properties	40,953,053	-
Trade and other receivables	1,693,618	-
Cash and bank balances	97,943	-
Trade and other payables	(26,414,361)	-
Current tax liabilities	(271,444)	-
Carrying amount of net assets disposed of	16,058,809	12,750,000
Add: Gain on disposal of a subsidiary	11,517,868	14,826,677
Consideration received, satisfied in cash	27,576,677	27,576,677
Less: Cash and bank balances of a subsidiary disposed of	97,943	-
Net cash inflow from the disposal of a subsidiary	27,478,734	27,576,677

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

#### 30. DISPOSAL OF SUBSIDIARIES (CONT'D)

- (c) On 30 January 2024, the Company had disposed of its entire 80% equity interests in Omnipack Sdn. Bhd. for a total cash consideration of RM500,000. The disposal was completed on 15 February 2024.

The financial effects of the disposal at the date of disposal are summarised below:-

	THE GROUP 2024 RM	THE COMPANY 2024 RM
Investment in a subsidiary	-	58,559
Property, plant and equipment (Note 7)	3,479,751	-
Right-of-use asset (Note 8)	16,492	-
Inventories	1,163,146	-
Trade and other receivables	66,982	-
Cash and bank balances	134,714	-
Lease liabilities (Note 31(b))	(17,251)	-
Trade and other payables	(6,189,193)	-
Non-controlling interests	269,072	-
Carrying amount of net (liabilities)/assets disposed of	(1,076,287)	58,559
Add: Gain on disposal of a subsidiary	1,576,287	441,441
Consideration received, satisfied in cash	500,000	500,000
Less: Cash and bank balances of a subsidiary disposed of	134,714	-
Net cash inflow from the disposal of a subsidiary	365,286	500,000

#### 31. CASH FLOW INFORMATION

- (a) The cash disbursed for the addition of right-of-use assets is as follows:-

	THE GROUP		THE COMPANY	
	2025 RM	2024 RM	2025 RM	2024 RM
<b>Right-of-use Assets</b>				
Cost of right-of-use assets acquired (Note 8)	470,865	844,761	-	-
Less: Additions of new lease liabilities (Note 31(b))	470,865	844,761	-	-
	-	-	-	-



NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

31. CASH FLOW INFORMATION (CONT'D)

(b) The reconciliations of liabilities arising from financing activities are as follows:-

	THE GROUP		THE COMPANY	
	2025 RM	2024 RM	2025 RM	2024 RM
<b>Lease Liabilities</b>				
At 1 July 2024/2023	7,778,185	10,774,138	-	-
Additions (Note 8)	470,865	844,761	-	-
Acquisition of a subsidiary (Note 29(a))	24,358	-	-	-
Disposal of a subsidiary (Note 30(c))	-	(17,251)	-	-
Reassessment/Modification of lease liabilities (Note 8)	180,301	-	-	-
Derecognition due to lease modification	(3,518,807)	(159,001)	-	-
Repayment of principal	(2,823,537)	(3,664,462)	-	-
Repayment of interest expense	(223,411)	(393,368)	-	-
Interest expense recognised in profit or loss	223,411	393,368	-	-
Classified as held for sale (Note 17(a))	(16,072)	-	-	-
Foreign exchange translation differences	1,755	-	-	-
At 30 June	2,097,048	7,778,185	-	-
<b>Hire Purchase Payables</b>				
At 1 July 2024/2023	118,177	177,549	-	-
Repayment of principal	(54,557)	(59,372)	-	-
Repayment of interest expense	(6,424)	(10,007)	-	-
Interest expense recognised in profit or loss	6,424	10,007	-	-
Classified as held for sale (Note 17(a))	(63,620)	-	-	-
At 30 June	-	118,177	-	-
<b>Amount Owing to Directors</b>				
At 1 July 2024/2023	663,723	-	-	-
Additions	251,362	129,254	-	-
Acquisition of subsidiaries	90,482	534,469	-	-
Repayment	(69,622)	-	-	-
Classified as held for sale	(88,658)	-	-	-
At 30 June	847,287	663,723	-	-
<b>Amount Owing to Subsidiaries (including liabilities held for sale)</b>				
At 1 July 2024/2023	-	-	10,170,443	2,762,218
Additions	-	-	10,943,668	7,408,225
Repayment	-	-	(11,981,532)	-
At 30 June	-	-	9,132,579	10,170,443

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)**31. CASH FLOW INFORMATION (CONT'D)**

(c) The total cash outflows for leases as a lessee are as follows:-

	<b>THE GROUP</b>		<b>THE COMPANY</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
	<b>RM</b>	<b>RM</b>	<b>RM</b>	<b>RM</b>
Payment of short-term leases	783,921	790,440	-	60,000
Payment of low-value assets	3,510	1,420	-	-
Interest paid on lease liabilities	223,411	393,368	-	-
Payment of lease liabilities	2,823,537	3,664,462	-	-
	3,834,379	4,849,690	-	60,000

**32. KEY MANAGEMENT PERSONNEL COMPENSATION**

The key management personnel of the Group and of the Company include executive directors and non-executive directors of the Company and certain members of senior management of the Group and of the Company.

The key management personnel compensation during the financial year are as follows:-

	<b>THE GROUP</b>		<b>THE COMPANY</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
	<b>RM</b>	<b>RM</b>	<b>RM</b>	<b>RM</b>
<b>Directors</b>				
<u>Directors of the Company</u>				
Short-term employee benefits:				
- fees	366,239	300,613	336,097	300,613
- salaries, bonuses and other benefits	437,327	522,042	286,690	159,725
Defined contribution benefits	42,960	56,945	24,960	13,145
	846,526	879,600	647,747	473,483
<u>Directors of the Subsidiaries</u>				
Short-term employee benefits:				
- salaries, bonuses and other benefits	651,738	741,656	-	-
Defined contribution benefits	71,545	83,172	-	-
	723,283	824,828	-	-
Total directors' remuneration (Notes 24 and 26(a))	1,569,809	1,704,428	647,747	473,483
<b>Other Key Management Personnel</b>				
Short-term employee benefits	120,571	-	120,571	-
Defined contribution benefits	14,364	-	14,364	-
Total compensation for other key management personnel	134,935	-	134,935	-

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

**33. RELATED PARTY DISCLOSURES**

**(a) Subsidiaries**

The subsidiaries are disclosed in Note 5 to the financial statements.

**(b) Significant Related Party Transactions and Balances**

In addition to the related party transactions information disclosed in the statements of cash flows and Note 22 to the financial statements, the Group and the Company also carried out the following transactions with the related parties during the financial year:-

	<b>THE GROUP</b>		<b>THE COMPANY</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
	<b>RM</b>	<b>RM</b>	<b>RM</b>	<b>RM</b>
Haulage services received	22,250	-	-	-
Haulage services rendered	(323,397)	(17,778,956)	-	-
Purchase of trucks	1,070,252	-	-	-
Rental of trucks	1,641,430	3,269,124	-	-
Rental, utilities and miscellaneous charges paid for office premises	-	271,286	-	-
Sales of motor vehicles and electric vehicles	-	(4,025,000)	-	-
Software service income received	-	(2,625,000)	-	-

The significant outstanding balances of the related parties together with their terms and conditions are disclosed in Notes 13, 15 and 21 to the financial statements.

**34. OPERATING SEGMENTS**

Operating segments are prepared in a manner consistent with the internal reporting provided to the management as its chief operating decision maker in order to allocate resources to segments and to assess their performance on a quarterly basis. For management purposes, the Group is organised into business units based on their products and services provided. In addition, the businesses are also considered from a geographical perspective.

The Group is organised into 5 main reportable segments as follows:-

- (a) Ceramic                      Involved in the retail, trading, manufacturing, exporting and marketing of pottery, porcelain products and ceramics wares and ornaments.
- (b) Construction and property                      Involved in property construction and other related businesses, property investment and property development and other related services.
- (c) Financial services                      Involved in moneylending and hire purchase businesses.
- (d) Transportation and logistics                      Involved in transportation and logistics business and related information logistics technology solutions and services.
- (e) Others                      Involved in investment holding and general trading.

The manufacturing and trading of pottery and porcelain products are managed by 2 different operating segments within the Group. These operating segments are aggregated to form a reportable segment known as Ceramic segment due to the nature and economic characteristics of the products are similar and inter-related.

The management monitors the profit or loss of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment results, assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis.

Segment revenue and expenses include transfers between business segments that are eliminated on consolidation. Segment results exclude the effects of transfers between business segments.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

34. OPERATING SEGMENTS (CONT'D)

34.1 Business Segments

2025	Ceramic (Discontinued) RM	Construction And Property RM	Financial Services RM	Transportation And Logistics RM	Others RM	THE GROUP RM
<b>Revenue</b>						
External revenue	7,282,460	-	13,096,502	28,077,962	150,000	48,606,924
<b>Results</b>						
Segment (loss)/profit	(2,271,627)	(860,343)	9,213,940	(623,501)	23,185,882	28,644,351
Finance costs	(196,730)	-	(8,153)	(213,757)	-	(418,640)
(Loss)/Profit before taxation	(2,468,357)	(860,343)	9,205,787	(837,258)	23,185,882	28,225,711
Income tax benefit/(expense)	61,324	(91,436)	(2,555,813)	221,451	-	(2,364,474)
(Loss)/Profit after taxation	(2,407,033)	(951,779)	6,649,974	(615,807)	23,185,882	25,861,237
<b>Other information</b>						
Amortisation of intangible assets	-	-	227	752,508	-	752,735
Depreciation:						
- investment properties	-	1,978,496	-	-	-	1,978,496
- property, plant and equipment	768,247	32,766	668,556	1,389,800	25,489	2,884,858
- right-of-use assets	50,213	18,198	110,622	2,674,540	458,978	3,312,551
Gain on disposal of subsidiaries	-	-	-	-	(15,789,837)	(15,789,837)
Gain on modification of leases	-	-	-	(151,201)	-	(151,201)
Net deposits written off/(forfeited)	224,000	(10,200)	-	-	-	213,800
Net impairment loss/(reversal of impairment loss) on:						
- financing receivables	-	-	363,299	-	-	363,299
- goodwill	-	-	-	-	3,910,652	3,910,652
- other investment	-	-	-	-	(13,750,000)	(13,750,000)
- property, plant and equipment	117,144	-	-	-	-	117,144
- trade and other receivables	-	99,682	-	271,645	150,000	521,327
Interest income	(17,853)	(1,025)	(64,599)	(5,219)	(1,909)	(90,605)
Inventories written down	591,332	-	-	-	-	591,332
Loss on disposal of property, plant and equipment	-	-	-	4,685	667	5,352
Unrealised loss/(gain) on foreign exchange	19,590	-	(525,248)	-	-	(505,658)

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

34. OPERATING SEGMENTS (CONT'D)

34.1 Business Segments (Cont'd)

2025	Ceramic (Discontinued) RM	Construction And Property RM	Financial Services RM	Transportation And Logistics RM	Others RM	THE GROUP RM
<b>Assets</b>						
Segment assets	16,418,737	30,021,191	295,995,070	13,188,227	119,066,675	474,689,900
<u>Additions to non-current assets other than financial instruments</u>						
Intangible assets	-	-	172,867	-	-	172,867
Property, plant and equipment	16,800	-	797,289	619,894	2,867	1,436,850
Right-of-use assets	-	-	81,063	389,802	-	470,865
<b>Liabilities</b>						
Segment liabilities	4,289,184	472,642	5,462,321	4,308,884	4,298,691	18,831,722

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

34. OPERATING SEGMENTS (CONT'D)

34.1 Business Segments (Cont'd)

2024	Ceramic (Discontinued) RM	Construction And Property RM	Financial Services RM	Transportation And Logistics RM	Others RM	THE GROUP RM
<b>Revenue</b>						
External revenue	8,466,826	2,102,000	8,029,711	39,942,567	7,263,592	65,804,696
<b>Results</b>						
Segment (loss)/profit	(1,081,338)	(2,351,659)	3,198,012	3,065,806	8,527,456	11,358,277
Finance costs	(12,531)	-	(1,239)	(388,574)	(1,031)	(403,375)
(Loss)/Profit before taxation	(1,093,869)	(2,351,659)	3,196,773	2,677,232	8,526,425	10,954,902
Income tax benefit/(expense)	113,114	(215,366)	(986,396)	(61,931)	42,472	(1,108,107)
(Loss)/Profit after taxation	(980,755)	(2,567,025)	2,210,377	2,615,301	8,568,897	9,846,795
<b>Other information</b>						
Amortisation of intangible assets	-	-	-	1,713,147	-	1,713,147
Deposit written off	-	887	-	-	-	887
Depreciation:						
- investment properties	-	2,026,855	-	-	-	2,026,855
- property, plant and equipment	802,633	34,918	484,186	952,048	229,868	2,503,653
- right-of-use assets	39,601	18,198	40,325	3,677,890	482,071	4,258,085
Gain on disposal of subsidiaries	-	-	-	-	(1,576,287)	(1,576,287)
Gain on modification of leases	-	-	-	(5,361)	-	(5,361)
Net impairment loss/(reversal of impairment loss) on:						
- financing receivables	-	-	270,472	-	-	270,472
- other investment	-	-	-	-	(8,250,000)	(8,250,000)
- trade and other receivables	-	-	-	(637,072)	(2,872,183)	(3,509,255)
Interest income	(17,866)	(672)	(80,673)	-	(163,842)	(263,053)
(Gain)/Loss on disposal of property, plant and equipment	(44,999)	-	-	-	1,005,145	960,146
Unrealised loss on foreign exchange	71,474	-	-	-	-	71,474

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

34. OPERATING SEGMENTS (CONT'D)

34.1 Business Segments (Cont'd)

2024	Ceramic (Discontinued) RM	Construction And Property RM	Financial Services RM	Transportation And Logistics RM	Others RM	THE GROUP RM
<b>Assets</b>						
Segment assets	18,629,675	66,771,706	262,114,478	45,826,229	34,153,322	427,495,410
<b>Liabilities</b>						
Segment liabilities	4,093,086	1,237,247	1,236,396	21,665,358	2,269,257	30,501,344

Additions to non-current assets other  
than financial instruments  
Property, plant and equipment  
Right-of-use assets

7,359,165  
844,761

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

#### 34. OPERATING SEGMENTS (CONT'D)

##### 34.2 Geographical Information

Revenue is based on the country in which the customers are located.

Non-current assets are determined according to the country where these assets are located. The amounts of non-current assets do not include financial instruments.

	REVENUE		NON-CURRENT ASSETS	
	2025 RM	2024 RM	2025 RM	2024 RM
<b>THE GROUP</b>				
Malaysia	47,153,506	63,780,019	57,616,607	81,701,444
United States	1,351,008	1,947,083	-	-
Others	102,410	77,594	-	-
	48,606,924	65,804,696	57,616,607	81,701,444



NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

34. OPERATING SEGMENTS (CONT'D)

34.2 Geographical Information (Cont'd)

The information on the disaggregation of revenue based on geographical region is summarised below:-

Disaggregation of Revenue from Contracts with Customers

The Group	At A Point In Time		Over Time		Total	
	2025 RM	2024 RM	2025 RM	2024 RM	2025 RM	2024 RM
<u>Continuing Operations</u>						
Malaysia	23,670,543	36,297,299	4,557,419	13,010,860	28,227,962	49,308,159
<u>Discontinued Operations</u>						
United States	1,351,008	1,947,083	-	-	1,351,008	1,947,083
Others	102,410	77,594	-	-	102,410	77,594
Malaysia	5,829,042	6,442,149	-	-	5,829,042	6,442,149
	7,282,460	8,466,826	-	-	7,282,460	8,466,826
	30,953,003	44,764,125	4,557,419	13,010,860	35,510,422	57,774,985

34.3 Major Customers

The following are major customers with revenue equal to or more than 10% of the Group's total revenue:-

	REVENUE		Segment
	2025 RM	2024 RM	
Customer 1	19,769,551	20,638,188	Transportation and logistics
Customer 2	5,794,945	6,425,369	Ceramic
Customer 3	4,557,419	13,010,860	Transportation and logistics
Customer 4	-	6,827,350	Others

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

#### 35. CAPITAL COMMITMENTS

	THE GROUP		THE COMPANY	
	2025 RM	2024 RM	2025 RM	2024 RM
Development of online platform	45,700	-	-	-
Acquisition of a new subsidiary	-	10,000,000	-	10,000,000
	45,700	10,000,000	-	10,000,000

#### 36. FINANCIAL INSTRUMENTS

The activities of the Group and of the Company are exposed to a variety of market risk (including foreign currency risk, interest rate risk and equity price risk), credit risk and liquidity risk. The overall financial risk management policy focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Group and of the Company.

##### 36.1 Financial Risk Management Policies

The policies in respect of the major areas of treasury activity are as follows:-

##### (a) Market Risk

##### (i) Foreign Currency Risk

The Group and the Company do not have any transactions or balances denominated in foreign currencies and hence, are not exposed to foreign currency risk.

##### (ii) Interest Rate Risk

The Group and the Company do not have any variable interest-bearing borrowings and hence, are not exposed to interest rate risk.

##### (iii) Equity Price Risk

The exposure to equity price risk arises mainly from changes in quoted investment prices of the Group and of the Company. The Group and the Company manage their exposure to equity price risk by maintaining a portfolio of equities with different risk profiles.

##### *Equity Price Risk Sensitivity Analysis*

If prices for quoted investments classified as fair value through other comprehensive income at the end of the reporting period strengthen by 10% (2024 - Nil) with all other variables being held constant, the Group's and the Company's equity would have increased by RM9,600,000 (2024 - Nil). A 10% (2024 - Nil) weakening in the quoted prices would have had an equal but opposite effect on the Group's and the Company's equity. There is no impact on the Group's and the Company's profit after taxation.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

**36. FINANCIAL INSTRUMENTS (CONT'D)**

**36.1 Financial Risk Management Policies (Cont'd)**

**(b) Credit Risk**

The exposure to credit risk, or the risk of counterparties defaulting, arises mainly from financing receivables, as well as trade and other receivables. The Group and the Company manage their exposures to credit risk by the application of credit approvals, credit limits and monitoring procedures on an ongoing basis. For other financial assets (including cash and bank balances), the Group and the Company minimise credit risk by dealing exclusively with high credit rating counterparties.

The Group has credit policies in place to manage the credit risk exposure. The risk is managed through the application of the Group's credit management procedures which includes the application of credit approvals, ensure clients have deposited sufficient assets as collaterals for trading purposes, adherence to credit limits within the fair values of assets placed as collaterals, daily monitoring and follow up procedures on client account positions.

Also, the Company's exposure to credit risk includes advances to subsidiaries. The Company monitors the ability of the subsidiaries to serve their loans on an individual basis.

*(i) Credit Risk Concentration Profile*

Financing receivables

At the end of the reporting period, the Group's major concentration of credit risk relates to the amounts owing by 3 (2024 - 4) customers which constituted approximately 79% (2024 - 59%) of its financing receivables, net of loss allowance. The extension of credits to and the repayments from these customers was closely monitored by the management to ensure that these customers adhered to the agreed credit terms and policies.

Trade receivables

At the end of the reporting period, the Group's major concentration of credit risk relates to the amounts owing by 3 (2024 - 3) customers which constituted approximately 73% (2024 - 69%) of its trade receivables, net of loss allowance.

*(ii) Maximum Exposure to Credit Risk*

At the end of the reporting period, the maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the statements of financial position of the Group and of the Company after deducting any allowance for impairment losses (where applicable).

*(iii) Assessment of Impairment Losses*

The Group and the Company have an informal credit policy in place and the exposure to credit risk is monitored on an on-going basis through periodic review of the ageing of the receivables. The Group and the Company closely monitor the receivables' financial strength to reduce the risk of loss.

At each reporting date, the Group and the Company evaluate whether any of the financial assets at amortised cost are credit impaired.

The gross carrying amount of financial assets are written off against the associated impairment, if any, when there is no reasonable expectation of recovery despite the fact that they are still subject to enforcement activities.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

### 36. FINANCIAL INSTRUMENTS (CONT'D)

#### 36.1 Financial Risk Management Policies (Cont'd)

##### (b) Credit Risk (Cont'd)

###### (iii) Assessment of Impairment Losses (Cont'd)

A financial asset is credit impaired when any of the following events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred:

- Significant financial difficulty of the receivable;
- A breach of contract, such as default or past due event;
- Restructuring of a debt in relation to the receivable's financial difficulty; or
- It is becoming probable that the receivable will enter bankruptcy or other financial reorganisation.

The Group and the Company consider a receivable to be in default when the receivable is unlikely to repay its debt to the Group and the Company in full or is more than 90 (2024 - 90) days past due unless the Group and the Company have reasonable and supportable information to demonstrate that a more a lagging default criterion is more appropriate.

###### Financing Receivables

The Group applies the 3-stage general approach to measure expected credit losses for its financing receivables.

###### *Inputs, Assumptions and Techniques used for Estimating Impairment Losses*

Under this approach, the Group assesses whether there is a significant increase in credit risk for receivables by comparing the risk of a default as at the reporting date with the risk of default as at the date of initial recognition. The Group considers there has been a significant increase in credit risk when there are changes in contractual terms or delay in payment.

The Group uses 3 categories to reflect its credit risk and how the loss allowance is determined for each category:-

Category	Definition of Category
Stage 1	Financing receivables that neither have a significant increase in credit risk since initial recognition nor credit-impaired as at reporting date.
Stage 2	All financing receivables that have been significant increase in credit risk since initial recognition but do not have objective evidence of impairment.
Stage 3	When one or more objective of defaults that have a detrimental impact on the estimated future cash flows have occurred.

The Group measures the expected credit losses of certain major customers, financing receivables that are credit impaired and financing receivables with a high risk of default or insufficient collaterals value on an individual basis.

Loss allowance is measured on either 12-month expected credit losses or lifetime expected credit losses, by considering the likelihood that the receivable would not be able to repay during the contractual period (probability of default, PD), the percentage of contractual cash flows that will not be collected if default happens (loss given default, LGD) and the outstanding amount that is exposed to default risk (exposure at default, EAD).

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

**36. FINANCIAL INSTRUMENTS (CONT'D)**

**36.1 Financial Risk Management Policies (Cont'd)**

**(b) Credit Risk (Cont'd)**

*(iii) Assessment of Impairment Losses (Cont'd)*

Financing Receivables (Cont'd)

In deriving the PD and LGD, the Group considers the receivable's past payment status and its financial condition as at the reporting date. The PD is adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the receivable to settle its debts. The Group has identified the unemployment rate and inflation rate as the key macroeconomic factors of the forward-looking information.

There are no significant changes in the estimation techniques and assumptions as compared to the previous financial year.

*Allowance for Impairment Losses*

The information about the credit exposure and loss allowances recognised for financing receivables and the reconciliations of allowance for impairment losses are disclosed in Notes 12(b) and 12(c) respectively.

Trade Receivables

The Group applies the simplified approach to measure expected credit losses using a lifetime expected credit loss allowance for all trade receivables (including related party).

*Inputs, Assumptions and Techniques used for Estimating Impairment Losses*

To measure the expected credit losses, trade receivables (including related party) have been grouped based on shared credit risk characteristics and the days past due.

The Group measures the expected credit losses of certain major customers, trade receivables that are credit impaired and trade receivables with a high risk of default on an individual basis.

The expected loss rates are based on the payment profiles of sales over 12 months (2024 - 12 months) before the reporting date and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the trade receivables to settle their debts using the linear regressive analysis. The Group has identified the Gross Domestic Product (GDP) and inflation rate as the key macroeconomic factors of the forward-looking information.

There are no significant changes in the estimation techniques and assumptions as compared to the previous financial year.

*Allowance for Impairment Losses*

The information about the credit exposure and loss allowances recognised for trade receivables and the reconciliations of allowance for impairment losses are disclosed in Notes 13.1(b) and 13.1(c) respectively.

Trade receivables that are individually determined to be impaired relate to debtors who are in significant financial difficulties and have defaulted on payments. These debtors are not secured by any collateral or credit enhancements.

Trade receivables that are collectively determined to be impaired relate to expected credit losses measured based on the Group's observed default rates.

There has not been any significant change in the gross amounts of trade receivables that impacted the allowance for impairment losses.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

### 36. FINANCIAL INSTRUMENTS (CONT'D)

#### 36.1 Financial Risk Management Policies (Cont'd)

##### (b) Credit Risk (Cont'd)

###### (iii) *Assessment of Impairment Losses (Cont'd)*

###### Other Receivables

The Group and the Company also apply the 3-stage general approach to measuring expected credit losses for its other receivables.

Under this approach, loss allowance is measured on either 12-month expected credit losses or lifetime expected credit losses, by considering the likelihood that the receivable would not be able to repay during the contractual period (probability of default, PD), the percentage of contractual cash flows that will not be collected if default happens (loss given default, LGD) and the outstanding amount that is exposed to default risk (exposure at default, EAD).

In deriving the PD and LGD, the Group and the Company consider the receivable's past payment status and its financial condition as at the reporting date. The PD is adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the receivable to settle its debts.

###### Allowance for Impairment Losses

The information about the reconciliations of allowance for impairment losses are disclosed in Note 13.2(a).

The allowance for impairment losses (determined on an individual basis) relates to credit impaired other receivables who are in significant financial difficulties and have defaulted on payments. No impairment losses are provided for the remaining other receivables because there have been no significant changes in their credit quality and the amounts are considered recoverable but with slower payment records.

There has not been any significant change in the gross amounts of other receivables that impacted the allowance for impairment losses.

###### Cash and Cash Equivalents

The Group and the Company consider the licensed banks have low credit risks. In addition, some of the bank balances are insured by Government agencies. Therefore, the Group and the Company are of the view that the loss allowance is immaterial and hence, it is not provided for.

###### Amount Owed By Subsidiaries (Non-trade balances)

The Company also applies the 3-stage general approach to measuring expected credit losses for all inter-company balances.

###### Inputs, Assumptions and Techniques used for Estimating Impairment Losses

The Company measures the expected credit losses on an individual basis, which is aligned with its credit risk management practices on the inter-company balances.

The Company considers advances to subsidiaries have low credit risks. The Company assumes that there is a significant increase in credit risk when a subsidiary's financial position deteriorates significantly. As the Company is able to determine the timing of payments of the advances when they are payable, the Company considers the advances to be in default when the subsidiaries are not able to pay when demanded.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

**36. FINANCIAL INSTRUMENTS (CONT'D)**

**36.1 Financial Risk Management Policies (Cont'd)**

**(b) Credit Risk (Cont'd)**

*(iii) Assessment of Impairment Losses (Cont'd)*

Amount Owning By Subsidiaries (Non-trade balances) (Cont'd)

*Inputs, Assumptions and Techniques used for Estimating Impairment Losses (Cont'd)*

For advances that are repayable on demand, impairment loss is assessed based on the assumption that repayment of the outstanding balances is demanded at the reporting date. If the subsidiary does not have sufficient highly liquid resources when the advances are demanded, the Company will consider the expected manner of recovery to measure the impairment loss; the recovery manner could be either through 'repayable over time' or a fire sale of less liquid assets by the subsidiary.

There are no significant changes in the estimation techniques and assumptions as compared to the previous financial year.

*Allowance for Impairment Losses*

The information about the reconciliations of allowance for impairment losses are disclosed in Note 15(b).

The allowance for impairment losses is individually determined and relates to subsidiaries of "Stage 3" category who are in significant financial difficulties.

There has not been any significant change in the gross amounts of amount owing by subsidiaries that impacted the allowance for impairment losses.

**(c) Liquidity Risk**

Liquidity risk arises mainly from general funding and business activities. The Group and the Company practise prudent risk management by maintaining sufficient cash balances.

*Maturity Analysis*

The following table sets out the maturity profile of the financial liabilities at the end of the reporting period based on contractual undiscounted cash flows (including interest payment computed using contractual rate or, if floating, based on the rates at the end of the reporting period):-

THE GROUP	INTEREST RATE %	CARRYING AMOUNT RM	CONTRACTUAL UNDISCOUNTED CASH FLOWS RM	WITHIN 1 YEAR RM	1 - 5 YEARS RM
<b>2025</b>					
<u>Non-derivative</u>					
<u>Financial Liabilities</u>					
Trade and other payables	-	7,346,795	7,346,795	7,346,795	-
Lease liabilities	4.00% - 8.00%	2,097,048	2,172,128	1,618,471	553,657
		9,443,843	9,518,923	8,965,266	553,657

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

## 36. FINANCIAL INSTRUMENTS (CONT'D)

## 36.1 Financial Risk Management Policies (Cont'd)

## (c) Liquidity Risk (Cont'd)

*Maturity Analysis (Cont'd)*

The following table sets out the maturity profile of the financial liabilities at the end of the reporting period based on contractual undiscounted cash flows (including interest payment computed using contractual rate or, if floating, based on the rates at the end of the reporting period):- (Cont'd)

THE GROUP	INTEREST RATE %	CARRYING AMOUNT RM	CONTRACTUAL UNDISCOUNTED CASH FLOWS RM	WITHIN 1 YEAR RM	1 - 5 YEARS RM
<b>2024</b>					
<u>Non-derivative Financial Liabilities</u>					
Trade and other payables	-	5,449,660	5,449,660	5,449,660	-
Lease liabilities	4.00% - 6.65%	7,778,185	8,173,345	3,792,299	4,381,046
Hire purchase payables	2.90% - 6.29%	118,177	127,767	60,980	66,787
		13,346,022	13,750,772	9,302,939	4,447,833
<hr/>					
THE COMPANY		CARRYING AMOUNT RM	CONTRACTUAL UNDISCOUNTED CASH FLOWS RM	WITHIN 1 YEAR RM	
<b>2025</b>					
<u>Non-derivative Financial Liabilities</u>					
Other payables		190,178	190,178	190,178	
Amount owing to a subsidiary		9,132,579	9,132,579	9,132,579	
		9,322,757	9,322,757	9,322,757	
<hr/>					
<b>2024</b>					
<u>Non-derivative Financial Liabilities</u>					
Other payables		177,540	177,540	177,540	
Amount owing to subsidiaries		2,771,718	2,771,718	2,771,718	
		2,949,258	2,949,258	2,949,258	
<hr/>					



NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

**36. FINANCIAL INSTRUMENTS (CONT'D)**

**36.2 Capital Risk Management**

Capital structure is a combination of equity and debt used by an entity to finance its overall operations and growth. The objective of the capital management of the Group and of the Company is to maintain an optimal capital structure and ensuring availability of funds in order to support its businesses and related shareholders value. To achieve this objective, the Group and the Company may make adjustments to the capital structure in view of changes in economic conditions, such as adjusting the amount of dividend payment, returning of capital to shareholders or issuing new shares.

The Group and the Company monitor and maintain a prudent level of total debt to total equity ratio to optimise shareholders value and to ensure compliance with debt covenants and regulatory, if any.

There was no change in the approach to capital management during the financial year.

**36.3 Classification of Financial Instruments**

	<b>THE GROUP</b>		<b>THE COMPANY</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
	<b>RM</b>	<b>RM</b>	<b>RM</b>	<b>RM</b>
<b>Financial Assets</b>				
<u>Fair Value Through Other</u>				
<u>Comprehensive Income</u>				
Other investment	96,000,000	-	96,000,000	-
<u>Amortised Cost</u>				
Financing receivables	245,531,954	225,098,994	-	-
Trade and other receivables	1,170,832	13,815,471	-	5,591,084
Amount owing by subsidiaries	-	-	335,376,258	318,786,512
Cash and cash equivalents	49,714,616	38,052,715	312,896	1,418,101
	296,417,402	276,967,180	335,689,154	325,795,697
<b>Financial Liabilities</b>				
<u>Amortised Cost</u>				
Lease liabilities	2,097,048	7,778,185	-	-
Hire purchase payables	-	118,177	-	-
Trade and other payables	7,346,795	5,449,660	190,178	177,540
Amount owing to subsidiaries	-	-	9,132,579	2,771,718
	9,443,843	13,346,022	9,322,757	2,949,258

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

#### 36. FINANCIAL INSTRUMENTS (CONT'D)

##### 36.4 Gains or Losses Arising from Financial Instruments

	THE GROUP		THE COMPANY	
	2025 RM	2024 RM	2025 RM	2024 RM
Net gains/(losses) on:-				
- Financial assets at fair value through profit or loss	13,750,000	8,250,000	13,750,000	8,250,000
- Financial assets at fair value through other comprehensive income	36,000,000	-	36,000,000	-
- Financial assets at amortised costs	9,694,860	11,316,912	(1,479,450)	3,035,820
- Financial liabilities at amortised costs	-	(10,007)	-	-

##### 36.5 Fair Value Information

The fair values of the financial assets and financial liabilities of the Group and of the Company that maturing within the next 12 months approximated their carrying amounts due to the relatively short-term maturity of the financial instruments or repayable on demand terms.

The Group and the Company measure its quoted investments classified at fair values through other comprehensive income at their quoted closing bid prices at the end of the reporting period. These financial assets belong to level 1 (2024 - Nil) of the fair value hierarchy and there were no transfers between level 1 and level 2 during the financial year.

#### 37. SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR

- (a) On 27 June 2024, the Company had entered into a SSA with MMAG Holdings Berhad to dispose of 85% equity interests in CIPTA X for a total cash consideration of RM20,000,000. The disposal was completed on 24 October 2024.
- (b) On 17 July 2024, the Company had entered into a SSA with HS Green Valley Sdn. Bhd. to dispose of 100% equity interests in HSF for a total cash consideration of RM45,250,000 (included repayment of amount owing by HSF). The disposal was completed on 28 April 2025.
- (c) On 29 July 2024, the Company's wholly-owned subsidiary, Velocity Direct Sdn. Bhd. ("VD") had received a letter of approval dated 26 July 2024 from the Suruhanjaya Koperasi Malaysia (Malaysian Cooperative Commission) to notify VD of the approval for the issuance of 'Kod Potongan Gaji Biro Perkhidmatan Angkasa' ("Kod BPA"), a payroll deduction code that facilitates the repayments for financing of consumer credit, personal credit, and credit to officers or staff of the Government, statutory bodies, private companies, and entrepreneurs.
- (d) On 30 August 2024, the Company acquired 100% equity interests in VCIB which is principally engaged in the investment banking business in Labuan, for a total cash consideration of RM11,000,000.
- (e) On 13 September 2024, the Company had entered into a SSA with MMAG Omni Ventures Sdn. Bhd. (formerly known as Line Clear Ventures Holdings Sdn. Bhd.) for the disposal of 8.91% equity interests in Line Clear Express Sdn. Bhd. (formerly known as Line Clear Express & Logistics Sdn. Bhd.) for a total cash consideration of RM13,750,000. The disposal has been completed on 11 October 2024.
- (f) On 12 June 2025, the Company had entered into a Master Shares Sale Agreement to dispose of 100% equity interests of 9 subsidiaries for a total cash consideration of approximately RM400,000, along with the settlement of all outstanding amounts owing to the Company. The details of the subsidiaries are disclosed in Note 17(a).

#### 38. SIGNIFICANT EVENT OCCURRING AFTER THE REPORTING PERIOD

On 11 July 2025, the Company's wholly-owned subsidiary, Alliance EV Sdn. Bhd. had entered into a Sale and Purchase Agreement, for the disposal of a piece of leasehold land for a total cash consideration of RM13,180,000.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

**39. COMPARATIVE FIGURES**

The following figures have been restated to conform with the presentation of the current financial year:-

	As previously reported RM	As restated RM
<b>THE GROUP</b>		
<u>Statements of Financial Position (Extract):-</u>		
NON-CURRENT ASSETS		
Property, plant and equipment	46,952,749	19,833,150
Right-of-use assets	7,515,733	33,566,853
Intangible assets	-	1,068,479
CURRENT ASSETS		
Fixed deposits with licensed banks	-	869,507
Cash and bank balances	-	37,183,208
Fixed and short-term deposits, cash and bank balances	38,052,715	-
CURRENT LIABILITIES		
Trade and other payables	6,800,962	7,464,685
Amount due to subsidiaries' directors	663,723	-

**THE COMPANY**

Statements of Financial Position (Extract):-

NON-CURRENT ASSETS		
Amount owing by subsidiaries	291,295,737	-
CURRENT ASSETS		
Amount owing by subsidiaries	45,164,097	318,786,512
Assets of disposal group classified as held for sale	29,783,811	47,457,133

**THE GROUP**

Statements of Profit or Loss and Other  
Comprehensive Income (Extract):-

Revenue	65,804,696	57,337,870
Cost of sales	(48,994,189)	(43,516,245)
Other income	14,672,399	3,396,889
Selling and distribution costs	(434,203)	(2,700)
Administrative expenses	(22,015,180)	(15,247,956)
Other expenses	(914,029)	(1,017,026)
Finance costs	(403,375)	(390,844)
Net reversal of impairment loss on financial assets	3,238,783	11,488,783
Income tax (expense)/benefit	(1,108,107)	(1,221,221)
Profit after taxation from continuing operations	9,846,795	10,827,550
Loss after taxation from discontinued operations	-	(980,755)

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)**39. COMPARATIVE FIGURES (CONT'D)**

The following figures have been restated to conform with the presentation of the current financial year:-  
(Cont'd)

	As previously reported RM	As restated RM
<b>THE COMPANY</b>		
<u>Statements of Profit or Loss and Other Comprehensive Income (Extract):-</u>		
Other income	8,855,074	605,078
Other expenses	(363)	-
Net reversal of impairment loss on financial assets	2,872,187	11,121,820
<b>THE GROUP</b>		
<u>Statements of Cash Flows (Extract):-</u>		
CASH FLOWS FROM/(FOR) OPERATING ACTIVITIES		
Profit/(Loss) before taxation:		
- continuing operations	10,954,902	12,048,771
- discontinued operations	-	(1,093,869)
Adjustments for:-		
Depreciation:		
- property, plant and equipment	518,215	2,503,653
- right-of-use assets	3,759,452	4,258,085
Depreciation of own:		
- property, plant and equipment	2,484,071	-
CASH FLOWS (FOR)/FROM INVESTING ACTIVITIES		
Withdrawal/(Additions) to fixed deposits with tenure more than 3 months	-	(88,097)
CASH FLOWS (FOR)/FROM FINANCING ACTIVITIES		
Increase in fixed deposits pledged as security	(96,317)	-
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL YEAR		
	57,310,539	57,626,539
CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR		
	38,242,658	38,566,878

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (CONT'D)

**39. COMPARATIVE FIGURES (CONT'D)**

The following figures have been restated to conform with the presentation of the current financial year:-  
(Cont'd)

	As previously reported RM	As restated RM
<b>THE COMPANY</b>		
<u>Statements of Cash Flows (Extract):-</u>		
CASH FLOWS FROM/(FOR) OPERATING ACTIVITIES		
Adjustments for:-		
Net impairment loss/(reversal of impairment loss) on:		
- amount owing by subsidiaries	-	363
CASH FLOWS (FOR)/FROM INVESTING ACTIVITIES		
Acquisition of subsidiaries, net of cash and cash equivalents acquired	-	(100)
Advances to subsidiaries	(30,241,968)	(37,650,556)
Incorporation of subsidiaries	(100)	-
CASH FLOWS (FOR)/FROM FINANCING ACTIVITIES		
(Repayments to)/Advances from subsidiaries	-	7,408,225

# LIST OF PROPERTIES

AS AT 30 JUNE 2025

No.	Location	Description and existing usage	Land area (sq. ft.)	Built-up area (sq. ft.)	Tenure	Approximate age of building (Years)	Net book value as at 30 June 2025 (RM)	Date of revaluation
1.	Lot 906, Jalan Jalong, 31100 Sungai Siput, Perak (Lot No. 18733, GM 4783, Mukim Sungai Siput, Daerah Kuala Kangsar, Perak Darul Ridzuan)	Vacant land	107,962	N/A	Freehold	N/A	400,000	08.08.2025
2.	Lot 907, Jalan Jalong, 31100 Sungai Siput, Perak (Lot No. 18735, GM 4782, Mukim Sungai Siput, Daerah Kuala Kangsar, Perak Darul Ridzuan)	Vacant land	129,059	N/A	Freehold	N/A	400,000	08.08.2025
3.	Lot 947, Jalan Jalong, 31100 Sungai Siput, Perak (Lot No. 947, GM 1342, Mukim Sungai Siput, Daerah Kuala Kangsar, Perak Darul Ridzuan)	Warehouse	133,946	48,069	Freehold	26	2,038,918	08.08.2025
4.	Lot 948, Jalan Jalong, 31100 Sungai Siput, Perak (Lot No. 13437, GM 1709, Mukim Sungai Siput, Daerah Kuala Kangsar, Perak Darul Ridzuan)	Warehouse	136,669	60,000	Freehold	23	2,851,500	08.08.2025
5.	Lot 949, Jalan Jalong, 31100 Sungai Siput, Perak (Lot No. 949, GM 678, Mukim Sungai Siput, Daerah Kuala Kangsar, Perak Darul Ridzuan)	Warehouse	139,123	54,069	Freehold	19	2,508,070	08.08.2025
6.	Plot 57, Jalan Logam 3, Kawasan Perindustrian Kamunting Raya, 34600 Kamunting, Perak (Lot No. 20790, PN 196575, Mukim Asam Kumbang, Daerah Larut Matang, Perak Darul Ridzuan)	Factory	43,562	26,400	Leasehold (99 years) expiring on 07.12.2097	26	1,190,996	08.08.2025
7.	Plot 58, Jalan Logam 3, Kawasan Perindustrian Kamunting Raya, 34600 Kamunting, Perak (Lot No. 20791, PN 196576, Mukim Asam Kumbang, Daerah Larut Matang, Perak Darul Ridzuan)	Factory	43,562	26,520	Leasehold (99 years) expiring on 07.12.2097	26	1,261,538	08.08.2025

LIST OF PROPERTIES (CONT'D)

No.	Location	Description and existing usage	Land area (sq. ft.)	Built-up area (sq. ft.)	Tenure	Approximate age of building (Years)	Net book value as at 30 June 2025 (RM)	Date of revaluation
8.	Plot 55, Jalan Logam 3, Kawasan Perindustrian Kamunting Raya, 34600 Kamunting, Perak (Lot No. 20788, PN 196573, Mukim Asam Kumbang, Daerah Larut Matang, Perak Darul Ridzuan)	Factory and a single storey hostel	44,358	27,072	Leasehold (99 years) expiring on 07.12.2097	26	1,131,211	08.08.2025
9.	Plot 56, Jalan Logam 3, Kawasan Perindustrian Kamunting Raya, 34600 Kamunting, Perak (Lot No. 20789, PN 196574, Mukim Asam Kumbang, Daerah Larut Matang, Perak Darul Ridzuan)	Factory	43,562	29,000	Leasehold (99 years) expiring on 07.12.2097	26	1,278,446	08.08.2025
10.	Plots 53 & 54, Jalan Logam 2, Kawasan Perindustrian Kamunting Raya, 34600 Kamunting, Perak (Lot Nos. 20786 & 20787, PN 196570 & 1965723, Mukim Asam Kumbang, Daerah Larut Matang, Perak Darul Ridzuan)	Warehouse	87,920	31,320	Leasehold (99 years) expiring on 07.12.2097	26	1,342,536	08.08.2025
11.	Unit No. C-10-3A, Block C, Flora Green Condominium, Jalan Sungai Long, Bandar Sungai Long, 43000 Kajang, Selangor (Geran 54185/M2-B/11/140, Parcel No. 140, Floor No. 11, Building No. M2-B, Parent Lot No. 27737, Section 5, Cheras, Daerah Hulu Langat, Selangor Darul Ehsan)	Hostel	1,787	1,787	Freehold	19	605,526	18.08.2025
12.	Nos. 99, 99-1 & 99-2, Jalan KU 2, Taman Klebang Utama, 75200 Melaka (Unit No. D-11, Building No. Block D, Klebang Business Centre, Section II, Pekan Klebang, Daerah Melaka Tengah, Melaka Darul Azim)	Office	4,620	4,620	Leasehold (97 years) expiring on 15.04.2111	9	969,542	21.08.2025

## LIST OF PROPERTIES (CONT'D)

No.	Location	Description and existing usage	Land area (sq. ft.)	Built-up area (sq. ft.)	Tenure	Approximate age of building (Years)	Net book value as at 30 June 2025 (RM)	Date of revaluation
13.	Nos. 101, 101-1 & 101-2, Jalan KU 2, Taman Klebang Utama, 75200 Melaka (Unit No. D-12, Building No. Block D, Klebang Business Centre, Section II, Pekan Klebang, Daerah Melaka Tengah, Melaka Darul Azim)	Office	6,719	6,719	Leasehold (97 years) expiring on 15.04.2111	9	1,320,048	21.08.2025
14.	Lot No. 12168, PN 65672, Kawasan Bandar XLV, Daerah Melaka Tengah, Melaka Darul Azim	Vacant land	246,601	N/A	Leasehold (99 years) expiring on 20.04.2115	N/A	10,449,606	20.08.2025
15.	Lot No. 12175, PN 65681, Kawasan Bandar XLV, Daerah Melaka Tengah, Melaka Darul Azim	Vacant land	250,799	N/A	Leasehold (99 years) expiring on 20.04.2115	N/A	10,643,549	20.08.2025
16.	PT 17209, PT 17210 & PT 17211, Jalan BIE 1/23, Bernam Industrial Park, Kota Malim Prima, 35900 Tanjung Malim, Perak Darul Ridzuan (HS(D) 336, PT 17209, HS(D) 351, PT 17210 & HS(D) 357, PT 17211, Mukim Hulu Bernam Timor, Daerah Muallim, Perak Darul Ridzuan)	Vacant land	2,410,812	N/A	Leasehold (99 years) expiring on 08.12.2107	N/A	11,777,466	25.07.2025
17.	No. 1, Jalan Tandang (51/204), 46050 Petaling Jaya, Selangor Darul Ehsan (PN 10300, Lot 54, Bandar Petaling Jaya, Daerah Petaling, Selangor Darul Ehsan)	Vacant land	46,446	N/A	Leasehold (99 years) expiring on 29.08.2065	N/A	9,858,347	05.08.2024



# ANALYSIS OF SHAREHOLDINGS

AS AT 1 OCTOBER 2025

<b>Class of Securities</b>	<b>: Ordinary Shares</b>
Total Issued Share Capital	: RM440,512,555.18 comprising 1,381,410,560 ordinary shares
Total Number of Holders	: 5,301
Voting Rights	: One (1) vote per ordinary share

## ANALYSIS OF SHAREHOLDINGS

Size of Shareholdings	No. of Shareholders	Total Holdings	%
Less than 100 Shares	33	951	0.00
100 - 1,000 Shares	463	251,322	0.02
1,001 - 10,000 Shares	1,376	9,168,756	0.66
10,001 - 100,000 Shares	2,455	107,168,323	7.76
100,001 - less than 5% of issued Shares	973	867,147,208	62.77
5% and above of issued Shares	1	397,674,000	28.79
<b>Total</b>	<b>5,301</b>	<b>1,381,410,560</b>	<b>100.00</b>

## SUBSTANTIAL SHAREHOLDERS' SHAREHOLDINGS

The names of the substantial shareholders of the Company and their respective shareholdings based on the Register of Substantial Shareholders of the Company as at 1 October 2025 are as follows:-

Substantial Shareholders	Direct Interest		Deemed Interest	
	No. of Shares Held	%	No. of Shares Held	%
DB Atlantic Capital (M) Sdn. Bhd.	397,674,000	28.79	-	-
Dato' Fam Chee Way <sup>1</sup>	-	-	397,674,000	28.79

<sup>1</sup> Deemed interested by virtue of his shareholding in DB Atlantic Capital (M) Sdn. Bhd. pursuant to Section 8 of the Companies Act 2016.

## DIRECTORS' SHAREHOLDINGS IN THE COMPANY OR IN A RELATED CORPORATION (INCLUDING NUMBER AND PERCENTAGE) BASED ON THE REGISTER OF DIRECTORS' SHAREHOLDINGS

The Directors' shareholdings in the Company based on the Register of Directors' Shareholdings as at 1 October 2025 are as follows:-

Directors	Direct Interest		Deemed Interest	
	No. of Shares Held	%	No. of Shares Held	%
Azman Bin Mat Ali	-	-	-	-
Dato' Chong Mun Phing	-	-	-	-
Krishnan A/L Dorairaju	-	-	-	-
Dato' Kang Chez Chiang	-	-	-	-
Lim Peng Tong	-	-	-	-
See Toh Kean Yaw	-	-	-	-
Dato' Fam Chee Way*	-	-	397,674,000	28.79

\* Deemed interested by virtue of his shareholding in DB Atlantic Capital (M) Sdn. Bhd. pursuant to Section 8 of the Companies Act 2016.

## ANALYSIS OF SHAREHOLDINGS (CONT'D)

AS AT 1 OCTOBER 2025

## LIST OF TOP 30 SHAREHOLDERS AS PER RECORD OF DEPOSITORS

No.	Name of Shareholders	No. of Shares	%
1	Hong Seng Capital Sdn. Bhd. - pledged securities account for DB Atlantic Capital (M) Sdn. Bhd.	397,674,000	28.79
2	Kenanga Nominees (Tempatan) Sdn. Bhd. - pledged securities account for NEXG Berhad	69,000,000	4.99
3	Kenanga Nominees (Tempatan) Sdn. Bhd. - pledged securities account for Tan Chong Swee	66,429,100	4.81
4	Kenanga Nominees (Tempatan) Sdn. Bhd. - pledged securities account for Kon Tek Yoong	40,498,900	2.93
5	Kenanga Nominees (Tempatan) Sdn. Bhd. - pledged securities account for Ng Keok Chai	27,779,900	2.01
6	Then Kar Jun	25,984,300	1.88
7	Kenanga Nominees (Tempatan) Sdn. Bhd. - pledged securities account for Chan Swee Ying	18,853,500	1.36
8	Gadang Holdings Berhad	17,980,000	1.30
9	Liew Chee Keong	14,600,200	1.06
10	CGS International Nominees Malaysia (Tempatan) Sdn. Bhd. - pledged securities account for Teh Swee Heng	14,500,000	1.05
11	TA Nominees (Tempatan) Sdn. Bhd. - pledged securities account for Yee Voon Hon	10,473,400	0.76
12	Tiong Boon Ann	9,200,000	0.67
13	Low Lay Ping	8,000,000	0.58
14	DV Holding Sdn. Bhd.	7,665,000	0.55
15	Tay Hong Sing	7,000,000	0.51
16	Chuah Poh Yoke	6,000,000	0.43
17	Chung Keat Leong	5,875,700	0.43
18	Tan Swee Ean	5,870,000	0.42
19	Nah Choon Jeck	5,650,000	0.41
20	K D Siva Kumar A/L Krishnadas	5,535,000	0.40
21	Kenanga Nominees (Tempatan) Sdn. Bhd. - pledged securities account for Leow Teik Heng	5,000,000	0.36
22	Chai Kin Sang	4,602,000	0.33
23	Khaw Chong Jin	4,400,000	0.32
24	Ng Bi Yong	4,400,000	0.32
25	Oofy Trading Sdn. Bhd.	4,300,000	0.31
26	HLIB Nominees (Tempatan) Sdn. Bhd. - pledged securities account for Lee Peng Chong	4,170,000	0.30
27	Teo Chee Han	4,168,700	0.30
28	Kenanga Nominees (Tempatan) Sdn. Bhd. - pledged securities account for Loh Lee Yin	4,000,000	0.29
29	Tuan Khairul Annuar Bin Tuan Yusuf	4,000,000	0.29
30	Ang Swee Kim	3,904,200	0.28
		<b>807,513,900</b>	<b>58.44</b>

# ANALYSIS OF WARRANT HOLDINGS FOR WARRANTS B

AS AT 1 OCTOBER 2025

<b>Class of Securities</b>	<b>: Warrants B (2022/2027)</b>
Total Number of Outstanding Warrants	: 690,705,280
Total Number of Warrant Holders	: 123
Maturity Date	: 19 January 2027
Voting Rights	: -

## ANALYSIS OF WARRANT HOLDINGS FOR WARRANTS B

Size of Warrant Holdings	No. of Warrant Holders	Total Holdings	%
Less than 100 Warrants B	1	94	0.00
100 - 1,000 Warrants B	18	8,800	0.00
1,001 - 10,000 Warrants B	17	128,800	0.02
10,001 - 100,000 Warrants B	44	1,881,600	0.27
100,001 - less than 5% of issued Warrants B	40	129,003,000	18.68
5% and above of issued Warrants B	3	559,682,986	81.03
<b>Total</b>	<b>123</b>	<b>690,705,280</b>	<b>100.00</b>

## DIRECTORS' WARRANT HOLDINGS IN THE COMPANY OR IN A RELATED CORPORATION (INCLUDING NUMBER AND PERCENTAGE) BASED ON THE REGISTER OF DIRECTORS' SHAREHOLDINGS

The Directors' warrant holdings for Warrants B in the Company based on the Register of Directors' Shareholdings as at 1 October 2025 are as follows:-

Directors	Direct Interest		Deemed Interest	
	No. of Warrants B Held	%	No. of Warrants B Held	%
Azman Bin Mat Ali	-	-	-	-
Dato' Chong Mun Phing	-	-	-	-
Krishnan A/L Dorairaju	-	-	-	-
Dato' Kang Chez Chiang	-	-	-	-
Lim Peng Tong	-	-	-	-
See Toh Kean Yaw	-	-	-	-
Dato' Fam Chee Way	-	-	-	-

# ANALYSIS OF WARRANTHOLDINGS FOR WARRANTS B (CONT'D)

## AS AT 1 OCTOBER 2025

### LIST OF TOP 30 WARRANT HOLDERS AS PER RECORD OF DEPOSITORS

No.	Name of Warrant Holders	No. of Warrants	%
1	Kenanga Nominees (Tempatan) Sdn. Bhd. - pledged securities account for Tan Chong Swee	317,761,786	46.01
2	Kenanga Nominees (Tempatan) Sdn. Bhd. - pledged securities account for Kon Tek Yoong	171,727,500	24.86
3	Kenanga Nominees (Tempatan) Sdn. Bhd. - pledged securities account for Chan Swee Ying	70,193,700	10.16
4	Kenanga Nominees (Tempatan) Sdn. Bhd. - pledged securities account for Choo Peng Hung	28,229,500	4.09
5	Kee Loong Sing	19,619,900	2.84
6	Velocity Capital Sdn. Bhd. - pledged securities account for In Lay Sdn. Bhd.	15,701,100	2.27
7	Yap Bee Kian	7,181,800	1.04
8	Loh Mun Ling	5,645,000	0.82
9	Kenanga Nominees (Tempatan) Sdn. Bhd. - pledged securities account for Cheok Kuang Yi	5,507,800	0.80
10	Tee Shao Wei	5,444,000	0.79
11	Ngu Yei Suan	4,930,100	0.71
12	Kenanga Nominees (Tempatan) Sdn. Bhd. - pledged securities account for Leong Seng Wui	4,700,000	0.68
13	Subramanian A/L Sundaram	4,300,100	0.62
14	Cheah Min Lly	3,490,000	0.51
15	Kee Loong Sing	2,500,000	0.36
16	Subramanian A/L Sundaram	2,220,000	0.32
17	Kee Loong Sing	1,660,000	0.24
18	Kok Kwang Lim	1,590,000	0.23
19	Chee Siu Yee	1,300,000	0.19
20	Loo Chun Keat	1,168,000	0.17
21	Lee Heen Ming	1,149,000	0.17
22	Kok Kwang Lim	1,110,100	0.16
23	Hong Seng Capital Sdn. Bhd. - pledged securities account for Chia Yan Mei	1,105,000	0.16
24	Loh Siang Leong	1,038,000	0.15
25	Cheah Wan Yn	1,035,000	0.15
26	Putt Kai Zhi	1,000,000	0.14
27	Tan Phey Ying	730,000	0.11
28	Affin Hwang Nominees (Tempatan) Sdn. Bhd. - pledged securities account for Teoh Hai Hin	650,000	0.09
29	Chong Koon Meng	650,000	0.09
30	Kenanga Nominees (Tempatan) Sdn. Bhd. - pledged securities account for Leow Teik Heng	643,200	0.09
		<b>683,980,586</b>	<b>99.02</b>

# NOTICE OF TWENTY-FIFTH ANNUAL GENERAL MEETING

**NOTICE IS HEREBY GIVEN** that the Twenty-Fifth (“25<sup>th</sup>”) Annual General Meeting (“AGM”) of Velocity Capital Partner Berhad (“Velocity” or “Company”) will be held at Ballroom V, Main Wing, Tropicana Golf & Country Resort, Jalan Kelab Tropicana, Tropicana Golf & Country Resort, 47410 Petaling Jaya, Selangor Darul Ehsan on Friday, 28 November 2025 at 10:00 a.m., or any adjournment thereof, for the following purposes:-

## AGENDA

1. To receive the Audited Financial Statements for the financial year ended 30 June 2025 together with the Reports of the Directors and the Auditors thereon. [Please refer to Explanatory Note (1)]
2. To approve the payment of Directors’ fees of up to RM400,000.00 for the financial year ending 30 June 2026 and thereafter, which is payable quarterly in arrears. (Ordinary Resolution 1)
3. To approve the payment of Directors’ benefits of up to RM40,000.00 from 29 November 2025 until the date of the next AGM of the Company. (Ordinary Resolution 2)
4. To re-elect Dato’ Fam Chee Way, who is due to retire in accordance with Clause 120 of the Company’s Constitution and being eligible, has offered himself for re-election. (Ordinary Resolution 3)
5. To re-elect the following Directors, who are due to retire in accordance with Clause 121 of the Company’s Constitution and being eligible, have offered themselves for re-election:-
  - (a) En. Azman Bin Mat Ali; and (Ordinary Resolution 4)
  - (b) Dato’ Chong Mun Phing. (Ordinary Resolution 5)
6. To appoint Messrs. PKF PLT as Auditors of the Company in place of the retiring Auditors, Crowe Malaysia PLT and to authorise the Directors to fix their remuneration. (Ordinary Resolution 6)

## As Special Business

To consider and, if thought fit, with or without any modification, to pass the following resolutions as Ordinary Resolutions:-

7. **ORDINARY RESOLUTION**  
**AUTHORITY TO ISSUE SHARES PURSUANT TO THE COMPANIES ACT 2016**  
**AND WAIVER OF PRE-EMPTIVE RIGHTS** (Ordinary Resolution 7)

“**THAT** subject always to the Companies Act 2016 (“**the Act**”), the Constitution of the Company, Main Market Listing Requirements (“**MMLR**”) of Bursa Malaysia Securities Berhad (“**Bursa Securities**”) and approvals of the relevant governmental and/or regulatory authorities, where necessary, the Directors be and are hereby authorised and empowered pursuant to the Act, to issue and allot shares in the capital of the Company from time to time at such price and upon such terms and conditions, for such purposes and to such person or persons whomsoever the Directors may in their absolute discretion deem fit always provided that the aggregate number of shares issued pursuant to this resolution does not exceed ten percent (10%) of the total number of issued shares of the Company for the time being (excluding treasury shares, if any) as stipulated under Paragraph 6.03(1) of the MMLR of Bursa Securities;

**THAT** pursuant to Section 85 of the Act to be read together with Clause 15 of the Constitution of the Company, approval be and is hereby given for the waiver of the statutory pre-emptive rights of the shareholders of the Company to be offered new shares of the Company ranking equally to the existing issued shares arising from any issuance of new shares in the Company pursuant to the Act;

## NOTICE OF TWENTY-FIFTH ANNUAL GENERAL MEETING (CONT'D)

**AND THAT** the Directors be and are also empowered to obtain the approval for the listing of and quotation for the additional shares so issued on Bursa Securities;

**AND FURTHER THAT** such authority shall commence immediately upon the passing of this ordinary resolution and continue to be in force until the conclusion of the next AGM of the Company.”

8. **ORDINARY RESOLUTION** (Ordinary Resolution 8)  
**PROPOSED NEW SHAREHOLDERS' MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE (“RRPTS”)**

“**THAT** subject to the provisions of MMLR of Bursa Securities, a shareholders' mandate be and is hereby granted to the Company and its subsidiaries (“**Velocity Group**”) to enter into RRPTs with the related party(ies) as described in Section 2.4 of the Circular to Shareholders dated 30 October 2025, **PROVIDED THAT:-**

- (i) the RRPTs are in the ordinary course of business which are necessary for day-to-day operations and are on terms not more favourable than those generally available to the public; and
- (ii) disclosure is made in the annual report with a breakdown of the aggregate value of transactions conducted pursuant to the shareholders' mandate during the financial year necessary for the Company's day-to-day operations;

**AND THAT** the authority conferred by such mandate shall commence immediately upon the passing of this ordinary resolution and continue to be in force until:-

- (i) the conclusion of the next AGM of the Company following the general meeting at which such mandate was passed, at which time it will lapse, unless by a resolution passed at the next AGM, the authority is renewed;
- (ii) the expiration of the period within which the next AGM of the Company after that date is required to be held pursuant to Section 340(2) of the Act (but must not extend to such extension as may be allowed pursuant to Section 340(4) of the Act); or
- (iii) revoked or varied by resolution passed by the shareholders in a general meeting;

whichever is the earlier;

**AND THAT** the Directors of the Company be authorised to complete and do all such acts and things (including executing all such documents as may be required), as they may consider expedient or necessary to give effect to the transactions contemplated and/or authorised by this ordinary resolution.”

9. To transact any other ordinary business of which due notice has been given.

By Order of the Board

**YEOW SZE MIN (SSM PC NO. 201908003120) (MAICSA 7065735)**  
**CHEW KIT YEE (SSM PC NO. 202208000376) (MAICSA 7067474)**  
 Company Secretaries

Kuala Lumpur  
 30 October 2025

## NOTICE OF TWENTY-FIFTH ANNUAL GENERAL MEETING (CONT'D)

### Explanatory Notes:-

#### 1. Agenda item 1 – Audited Financial Statements for the Financial Year Ended 30 June 2025

This Agenda item is meant for discussion only, as the provision of Section 340(1)(a) of the Act does not require the formal approval of the shareholders for the Audited Financial Statements. Hence, this Agenda item is not put forward for voting.

#### 2. Ordinary Resolution 1 – Directors' Fees for the Financial Year Ending 30 June 2026

The proposed Ordinary Resolution 1, if passed, will allow the Company to pay Directors' fees of RM10,000.00 and RM3,000.00 per month to the Chairman of the Board and the Directors of the Company respectively for the financial year ending 30 June 2026, and it shall be payable quarterly in arrears after each quarter of completed service of the Directors of the Company.

The Board wishes to inform that the actual Directors' fee for the financial year ended 30 June 2025 paid to the Chairman of the Board was RM10,000.00 per month and not RM5,000.00 per month. Nevertheless, the total Directors' fees for the said financial year did not exceed the aggregate amount of RM350,000.00 as approved by the shareholders at the Twenty-Fourth ("24<sup>th</sup>") AGM of the Company held on 3 December 2024.

#### 3. Ordinary Resolution 2 – Directors' Benefits payable from 29 November 2025 until the date of the next AGM of the Company

The proposed Ordinary Resolution 2, if passed, will authorise the payment of the Directors' benefits to all Directors up to an amount of RM40,000.00 with effect from 29 November 2025 until the date of the next AGM of the Company.

The Directors' benefits payable shall comprise solely meeting allowances.

#### 4. Ordinary Resolutions 3, 4 and 5 – Re-election of Directors

Dato' Fam Chee Way who is retiring pursuant to Clause 120 of the Constitution of the Company, and En. Azman Bin Mat Ali and Dato' Chong Mun Phing who are retiring pursuant to Clause 121 of the Constitution of the Company ("**Retiring Directors**"), are eligible for re-election and hence, they have offered themselves for re-election at the 25<sup>th</sup> AGM of the Company.

In determining the eligibility of the Directors to stand for re-election at the 25<sup>th</sup> AGM, and in line with Practice 5.1 of the Malaysian Code on Corporate Governance, the Nomination Committee ("**NC**") had reviewed and assessed each of the Retiring Directors from the annual assessment and evaluation of the Board, Board Committees, Independent Directors and/or individual Directors for the financial year ended 30 June 2025.

The Retiring Directors had undergone a performance evaluation and provided their declaration of fitness and propriety to continue acting as Directors of the Company in accordance with the Directors' Fit and Proper Policy of the Company. The Retiring Directors had abstained from deliberations and decisions on their own eligibility to stand for re-election at the relevant NC and Board meetings of the Company, where applicable.

The Board, through the NC's recommendation, being satisfied with the performance/contribution of the Retiring Directors and the independence of the Independent Directors. Therefore, the Board would like to recommend the same be tabled to the shareholders for approval at the 25<sup>th</sup> AGM under Ordinary Resolutions 3, 4 and 5 respectively.

## NOTICE OF TWENTY-FIFTH ANNUAL GENERAL MEETING (CONT'D)

**Explanatory Notes (Cont'd):-****5. Ordinary Resolution 6 – Change of Auditors**

Crowe Malaysia PLT has indicated that they do not wish to seek re-appointment as Auditors at the forthcoming 25<sup>th</sup> AGM of the Company.

The Company's retiring Auditor, Crowe Malaysia PLT has been the Auditors of the Company since 2024, after their appointment as the Auditors of the Company at the 24<sup>th</sup> AGM of the Company held on 3 December 2024 until the conclusion of the 25<sup>th</sup> AGM.

The Board has nominated Messrs. PKF PLT as new Auditors in place of the retiring Auditors, Crowe Malaysia PLT. Messrs. PKF PLT has accordingly given their consent to act as Auditors of the Company pursuant to Section 264(5) of the Act.

**6. Ordinary Resolution 7 – Authority to Issue Shares pursuant to the Act and Waiver of Pre-emptive Rights**

The Company had been granted a general mandate for the issuance of new shares at the 24<sup>th</sup> AGM of the Company held on 3 December 2024 (hereinafter referred to as the "**Previous Mandate**"). As at the date of this Notice, the Company did not issue any shares pursuant to the Previous Mandate and hence, no proceeds were raised therefrom. The Company wishes to renew the Previous Mandate at the 25<sup>th</sup> AGM of the Company (hereinafter referred to as "**Proposed General Mandate**") and seek waiver of pre-emptive rights under Section 85 of the Act to be read together with Clause 15 of the Constitution of the Company.

The purpose of the Proposed General Mandate is to provide flexibility to the Directors to undertake fund raising activities, including but not limited to placement of shares for the purpose of funding the Company's future investment project(s), working capital and/or acquisition(s), by the issuance of shares in the Company to such persons at any time as the Directors may deem fit provided that the aggregate number of shares issued pursuant to the mandate does not exceed ten percent (10%) of the total number of the issued shares of the Company for the time being (excluding treasury shares, if any), without having to convene a general meeting. This authority, unless revoked or varied by the Company in a general meeting will expire at the conclusion of the next AGM of the Company.

The proposed Ordinary Resolution 7, if passed, the shareholders of the Company shall agree to waive their statutory pre-emptive right and thus, will allow the Directors to issue new shares to any person under the Proposed General Mandate without having to offer the new shares to be issued equally to all existing shareholders of the Company prior to issuance of new shares.

**7. Ordinary Resolution 8 – Proposed New Shareholders' Mandate for RRPTs**

The proposed adoption of Resolution 8 is to obtain new shareholders' mandates for RRPTs ("**New Shareholders' Mandate**"). The New Shareholders' Mandate will enable Velocity Group to enter into the RRPTs with related party(ies) which are necessary for the Group's day-to-day operations, subject to the transactions being in the ordinary course of business and on normal commercial terms which are not more favourable to the related party(ies) than those generally available to the public and are not to the detriment of the minority shareholders of the Company.

Please refer to the Circular to Shareholders dated 30 October 2025 for further information.



## NOTICE OF TWENTY-FIFTH ANNUAL GENERAL MEETING (CONT'D)

### Notes to the Notice of the 25<sup>th</sup> AGM:-

- (a) In respect of deposited securities, only shareholders whose names appear in the Record of Depositors on 21 November 2025 shall be eligible to attend the Meeting.
- (b) The shareholder of the Company shall be entitled to appoint up to two (2) proxies to exercise all or any of his rights to attend, participate, speak and vote in his stead. A proxy need not be a member of the Company and there shall be no restriction as to the qualification of the proxy.
- (c) Where the shareholder appoints more than one (1) proxy, he shall specify the proportion of his shareholding to be represented by each proxy, failing which the appointment shall be invalid. A proxy appointed to attend and vote at the Meeting of the Company shall have the same rights as the shareholder.
- (d) The instrument appointing a proxy shall be in writing and in the case of an individual shall be signed by the shareholder or of his attorney duly authorised in writing, and in the case of a corporation, shall be executed under its common seal or under the hand of an officer or attorney duly authorised. The instrument appointing a proxy shall be deemed to confer authority to demand or join in demanding a poll.
- (e) Where the shareholder is an exempt authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991, which holds shares in the Company for multiple beneficial owners in one (1) securities account ("**omnibus account**"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
- (f) The instrument appointing a proxy and the power of attorney or other authority, if any, under which it is signed or a notarially certified copy of that power or authority shall be deposited at the office of the Company's Share Registrar at Mega Corporate Services Sdn. Bhd., Level 15-2, Bangunan Faber Imperial Court, Jalan Sultan Ismail, 50250 Kuala Lumpur, Wilayah Persekutuan, or via electronic means through email to [mega-sharereg@megacorp.com.my](mailto:mega-sharereg@megacorp.com.my) or via facsimile at 03-2732 5388 at least forty-eight (48) hours before the time set for holding the meeting, i.e., on or before 10:00 a.m., on Wednesday, 26 November 2025 or at any adjournment thereof at which the person named in the instrument proposes to vote, or, in the case of a poll, not less than twenty-four (24) hours before the time appointed for taking of the poll, and in default, the instrument of proxy shall not be treated as valid.
- (g) All the resolutions set out in this Notice are to be voted by poll.

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**VELOCITY CAPITAL  
PARTNER BERHAD**

**VELOCITY CAPITAL PARTNER BERHAD**  
[Registration No. 200001002113 (504718-U)]  
(Incorporated in Malaysia)

CDS Account No.

No. of ordinary shares held

**FORM OF PROXY**

\*I/We (full name in block), \_\_\_\_\_

bearing \*NRIC/Passport/Registration No. \_\_\_\_\_

of (full address) \_\_\_\_\_

being shareholder(s) of Velocity Capital Partner Berhad ("**the Company**") hereby appoint:-

First Proxy "A"

Full Name (in block)	NRIC/Passport No.	Proportion of Shareholdings Represented	
		No. of Shares	%
Full Address	Email		
	Contact		

\*and/or failing \*him/her,

Second Proxy "B"

Full Name (in block)	NRIC/Passport No.	Proportion of Shareholdings Represented	
		No. of Shares	%
Full Address	Email		
	Contact		

or failing \*him/her, the Chairman of the Meeting as \*my/our proxy to vote for \*me/us on \*my/our behalf at the Twenty-Fifth Annual General Meeting of the Company to be held at Ballroom V, Main Wing, Tropicana Golf & Country Resort, Jalan Kelab Tropicana, Tropicana Golf & Country Resort, 47410 Petaling Jaya, Selangor Darul Ehsan on Friday, 28 November 2025 at 10:00 a.m., or any adjournment thereof.

Please indicate with an "X" in the spaces provided below how you wish your votes to be cast. If no specific direction for voting is given, the proxy will vote or abstain from voting at \*his/her discretion.

No.	Agenda	Resolution	For	Against
<b>Ordinary Business</b>				
1.	To approve the payment of Directors' fees of up to RM400,000.00 for the financial year ending 30 June 2026 and thereafter, which is payable quarterly in arrears	Ordinary Resolution 1		
2.	To approve the payment of Directors' benefits of up to RM40,000.00 from 29 November 2025 until the date of the next Annual General Meeting of the Company	Ordinary Resolution 2		
3.	To re-elect Dato' Fam Chee Way, who is due to retire in accordance with Clause 120 of the Company's Constitution	Ordinary Resolution 3		
4.	To re-elect En. Azman Bin Mat Ali, who is due to retire in accordance with Clause 121 of the Company's Constitution	Ordinary Resolution 4		
5.	To re-elect Dato' Chong Mun Phing, who is due to retire in accordance with Clause 121 of the Company's Constitution	Ordinary Resolution 5		
6.	To appoint Messrs. PKF PLT as Auditors of the Company in place of the retiring Auditors, Crowe Malaysia PLT and to authorise the Directors to fix their remuneration	Ordinary Resolution 6		
<b>Special Business</b>				
7.	Authority to Issue Shares pursuant to the Companies Act 2016 and Waiver of Pre-emptive Rights	Ordinary Resolution 7		
8.	Proposed New Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature	Ordinary Resolution 8		

As witness my/our hand(s) this day \_\_\_\_\_ of \_\_\_\_\_ 2025.

\_\_\_\_\_  
\*Signature/Common Seal of  
Shareholder(s)

*\*Strike out whichever is not applicable*



Notes:-

- (a) In respect of deposited securities, only shareholders whose names appear in the Record of Depositors on 21 November 2025 shall be eligible to attend the Meeting.
- (b) The shareholder of the Company shall be entitled to appoint up to two (2) proxies to exercise all or any of his rights to attend, participate, speak and vote in his stead. A proxy need not be a member of the Company and there shall be no restriction as to the qualification of the proxy.
- (c) Where the shareholder appoints more than one (1) proxy, he shall specify the proportion of his shareholding to be represented by each proxy, failing which the appointment shall be invalid. A proxy appointed to attend and vote at the Meeting of the Company shall have the same rights as the shareholder.
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- (g) All the resolutions set out in this Notice are to be voted by poll.

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AFFIX  
STAMP

SHARE REGISTRAR OF VELOCITY CAPITAL PARTNER BERHAD  
**Mega Corporate Services Sdn. Bhd.**  
Level 15-2, Bangunan Faber Imperial Court  
Jalan Sultan Ismail  
50250 Kuala Lumpur  
Wilayah Persekutuan

2nd Fold Here

Fold This Flap For Sealing

**VELOCITY CAPITAL PARTNER BERHAD**  
200001002113 (504718-U)

9-3, Oval Damansara  
No. 685, Jalan Damansara  
Taman Tun Dr. Ismail  
60000 Kuala Lumpur  
Wilayah Persekutuan

Tel No.: (+6011) 2050 1516

[www.velocitymy.com](http://www.velocitymy.com)